



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
JUNE 4, 2024 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS**

AGENDA (p.1-3)

- I. CALL TO ORDER**Wallace Dunn, President
- II. ROLL CALL AND ECHD BOARD MEMBER ATTENDANCE/ABSENCES**Wallace Dunn
- III. INVOCATION**Chaplain Doug Herget
- IV. PLEDGE OF ALLEGIANCE**Wallace Dunn
- V. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM**Bryn Dodd (p.4)
- VI. AWARDS AND RECOGNITION**
 - A. June 2024 Associates of the Month**..... Russell Tippin
 - Clinical – Murielle Capucine Awonusi
 - Non-Clinical – Adrian Mier
 - Nurse – Ayele Desta
 - B. Net Promoter Score Recognition** Russell Tippin
 - MCH ProCare Cardio Wheatley Stewart
 - Dr. Raymond Martinez
 - Caitlin Estes, N.P.
- VII. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VIII. PUBLIC COMMENTS ON AGENDA ITEMS**
- IX. CONSENT AGENDA**..... Wallace Dunn (p.5-42)
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
 - A. Consider Approval of Board Retreat Minutes, April 30 – May 2, 2024**
 - B. Consider Approval of Regular Meeting Minutes, May 7, 2024**
 - C. Consider Approval of Joint Conference Committee, May 28, 2024**
 - D. Consider Approval of Federally Qualified Health Center Monthly Report, April 2024**

X. COMMITTEE REPORTS

- A. Audit Committee** Don Hallmark (p.43-53)
 - 1. Update of Internal Work Performed
- B. Finance Committee** Don Hallmark (p.54-112)
 - 1. Financial Report for Month Ended April 30, 2024
 - 2. Consent Agenda
 - a. Consider Approval of Imprivata Enterprise Access Management License Support Renewal
 - b. Consider Approval of Huron PLDI Contract Renewal
 - c. Consider Approval of Up To Date Contract Renewal
 - d. Consider Approval of Merge Healthcare-Unity Contract Renewal
 - e. Consider Approval of Hologic Inc. Contract Renewal
 - f. Consider Approval of Optum Market Advantage (OMA) Contract Renewal
 - g. Consider Approval of CensiTrac Instrument Tracking System Renewal
 - 3. Consider Approval of Emergency Purchase of New Histology Slide Stainer
 - 4. Consider Approval of MedImpact Contract
 - 5. Consider Approval of Windham Brannon, LLC Contract Addendum
- C. Executive Policy Committee**..... Bryn Dodd

XI. TTUHSC AT THE PERMIAN BASIN REPORT..... Dr. Timothy Benton

XII. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS
..... Russell Tippin (p.113-114)

- A. Dr. Hulsey - Update**
- B. Ad hoc Report(s)**

XIII. ECHD BOARD OFFICER ELECTIONS / APPOINTMENTWallace Dunn

- A. President**
- B. Vice President**
- C. Executive Committee Member**
- D. Secretary**

XIV. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding Real Property pursuant to Section 551.072 of the Texas Government Code; and (3) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

XV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

- A. CONSIDER APPROVAL OF MCH PROCARE PROVIDER AGREEMENTS**
- B. CONSIDER APPROVAL OF MCHS LEASE AGREEMENTS**

XVI. ADJOURNMENTWallace Dunn

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
BOARD RETREAT
THE GAGE HOTEL, MARATHON TEXAS
APRIL 30 – MAY 2, 2024**

MINUTES OF THE MEETING

Tuesday, April 30, 2022

MEMBERS PRESENT:

Wallace Dunn, President
Richard Herrera
Will Kappauf
David Dunn
Kathy Rhodes

MEMBERS ABSENT:

Don Hallmark, Vice President
Bryn Dodd

OTHERS PRESENT:

Russell Tippin, President/Chief Executive Officer
Matt Collins, Chief Operating Officer
Steve Steen, Chief Legal Counsel
Steve Ewing, Chief Financial Officer
Adiel Alvarado, President of MCH ProCare
Kim Leftwich, Chief Nursing Officer
Dr. Meredith Hulsey, Chief Medical Officer
Tina Leal, Vice President Physician & Community Relations
Alison Pradon, Vice President of Development
Linda Carpenter, Chief Information Officer
Gingie Sredanovich, Chief Compliance Officer
Courtney Look-Davis, Chief Experience & Quality Officer
Mary Gallegos, Risk Manager
Mallori Hutson, Regional Services Manager
Grant Trollope, Associate Chief Financial Officer
Eva Garcia, Divisional Director Financial Operations
Garret Davis, Strategic Planning and Special Projects Administrator
Kerstin Connolly, Paralegal
Lisa Russell, Executive Assistant to CEO
Phillip Robinson, Cerner IT
Sasha Preble, Optum
Ian Vize, Optum
Miles Nelson, Attorney – Shafer, Davis, O’Leary & Stoker

CALL TO ORDER

Wallace Dunn, President, called the meeting to order at 2:00 p.m. at the Gage Hotel in Marathon, Texas. Notice of the meeting was properly posted as required by the Open Meetings Act.

WELCOME, INTRODUCTIONS AND OBJECTIVES

Russell Tippin, President/CEO welcomed all attendees and explained the objectives of the meeting.

STRATEGIC PLANNING

Sasha Preble and Ian Vize with Optum, led the group in discussions including the strategic priorities of what's changed over the last year and how else might we consider responding to the new pressures.

This was for informational purposes only and no action was taken.

EXECUTIVE SESSION

Wallace Dunn stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code.

ATTENDEES for the entire Executive Session: ECHD Board members Wallace Dunn, Richard Herrera, Will Kappauf, David Dunn, and Kathy Rhodes, Russell Tippin, Steve Steen, Gingie Sredanovich, Miles Nelson with Shafer Law and Kerstin Connolly.

Steve Steen led the board in discussions about the OIG repayment during Executive Session.

Miles Nelson with Shafer Law provide the Board with education on the Texas Public Information Act and Sovereign Immunity.

Executive Session began at 5:33 p.m.

Executive Session ended at 5:38 p.m.

No action was taken during Executive Session.

ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

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Richard Herrera moved, and David Dunn seconded the motion to authorize a settlement agreement up to the original OIG amount requested of \$656,000. The motion carried.

RECESS

With no further business, Wallace Dunn recessed the meeting at 5:39 p.m.

Wednesday, May 1, 2024

MEMBERS PRESENT: Wallace Dunn, President
Richard Herrera
Will Kappauf
David Dunn
Kathy Rhodes

MEMBERS ABSENT: Don Hallmark, Vice President
Bryn Dodd

OTHERS PRESENT: Russell Tippin, President/Chief Executive Officer
Matt Collins, Chief Operating Officer
Steve Steen, Chief Legal Counsel
Steve Ewing, Chief Financial Officer
Adiel Alvarado, President of MCH ProCare
Kim Leftwich, Chief Nursing Officer
Dr. Meredith Hulseley, Chief Medical Officer
Tina Leal, Vice President Physician & Community Relations
Alison Pradon, Vice President of Development
Linda Carpenter, Chief Information Officer
Gingie Sredanovich, Chief Compliance Officer
Courtney Look-Davis, Chief Experience & Quality Officer
Mary Gallegos, Risk Manager
Mallori Hutson, Regional Services Manager
Grant Trollope, Associate Chief Financial Officer
Eva Garcia, Divisional Director Financial Operations
Garret Davis, Strategic Planning and Special Projects Administrator
Kerstin Connolly, Paralegal
Lisa Russell, Executive Assistant to CEO
Phillip Robinson, Cerner IT
Sasha Preble, Optum
Ian Vize, Optum
Dr. Nimat Alam, Vice Chief of Staff
Dr. Lori Rice-Spearman, Texas Tech University
Dr. Timothy Benton, Texas Tech University

CALL TO ORDER

Wallace Dunn, President, called the meeting to order at 8:25 a.m. at the Gage Hotel in Marathon, Texas. Notice of the meeting was properly posted as required by the Open Meetings Act.

WELCOME, INTRODUCTIONS AND OBJECTIVES

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Russell Tippin, President/CEO, welcomed all attendees.

This was for informational purposes only and no action was taken.

STRATEGIC PLANNING PROGRESS UPDATES

Steve Ewing, Chief Financial Officer, provided an update on the Finance Pillar.

Kim Leftwich, Chief Nursing Officer, provided an update on the Quality Pillar.

Courtney Look, Chief Experience & Quality Officer, provided an update on the Experience Pillar.

Staci Ashley, Vice President of Human Resources and Alison Pradon, Vice President of Development provided an update on the People Pillar.

These reports were for informational purposes only and no action was taken.

TEXAS TECH PARTNERSHIP

Dr. Lori Rice-Spearman provided an update to the group about Texas Tech's vision to transform healthcare through innovation & collaboration in the region.

This was for informational purposes only and no action was taken.

STRATEGIC PLANNING PROGRESS UPDATES

Matt Collins, Chief Operating Officer, provided an update on the Growth Pillar.

Mallori Hutson, Regional Services and Physician Relations Manager, provided an update on the MCH Telehealth platform.

Matt Collins, Chief Operating Officer, provided an update on the Project Governance.

Linda Carpenter, Chief Information Officer, provided an update on the Digital Experience.

Matt Collins, Chief Operating Officer, provided an update on the ambulatory strategy.

Matt Collins, Chief Operating Officer, provided an update on the Urgent Care Study conducted by Optum.

Matt Collins, Chief Operating Officer, provided an update on the Facility Master Plan.

These reports were for informational purposes only and no action was taken.

3D Health Physician Recruitment Strategy

Ron Flower, 3D Health provided an update on recruitment activities.

This report was for informational purposes only and no action was taken.

MCHS FOUNDATION

Alison Pradon, Vice President of Development, provided an update the MCHS Foundation.

This report was for informational purposes only and no action was taken.

ACCOUNTABILITY LADDER

Sasha Preble, Optum, led a group discussion on the Accountability Ladder

This exercise was informational only and no action was taken.

EXECUTIVE SESSION

Wallace Dunn stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code.

ATTENDEES for the entire Executive Session: ECHD Board members Wallace Dunn, Will Kappauf, Richard Herrera, David Dunn, and Kathy Rhodes, Russell Tippin, Steve Steen, Matt Collins, Steve Ewing, Alison Pradon, Grant Trollope, Mallori Hutson, Garret Davis, Lisa Russell and Kerstin Connolly.

Russell Tippin, President/Chief Executive Officer led the board in discussions about the Emergency Services District, the financial situation with Steward Health, and the upcoming election during Executive Session.

Executive Session began at 3:55 p.m.

Executive Session ended at 4:53 p.m.

No action was taken during Executive Session.

ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

There were no items to be considered from Executive Session.

RECESS

With no further business, Wallace Dunn recessed the meeting at 4:54 p.m.

Thursday, May 2, 2024

MEMBERS PRESENT: Wallace Dunn, President
Will Kappauf
David Dunn
Kathy Rhodes

MEMBERS ABSENT: Don Hallmark, Vice President
Bryn Dodd
Richard Herrera

OTHERS PRESENT: Russell Tippin, President/Chief Executive Officer
Steve Steen, Chief Legal Counsel
Kerstin Connolly, Paralegal

CALL TO ORDER

Wallace Dunn, President, called the meeting to order at 8:39 a.m. at the Gage Hotel in Marathon, Texas. Notice of the meeting was properly posted as required by the Open Meetings Act.

BOARD SELF EVALUATION

The Board Self-Assessment that was emailed to all the board members was provided to the members present, but was not discussed.

ADJOURNMENT

There being no further business to come before the Board, Wallace Dunn adjourned the meeting at 9:15 a.m.

Respectfully submitted,

A handwritten signature in cursive script that reads "David Dunn". The signature is written in black ink and is positioned above a horizontal line.

David Dunn, Secretary
Ector County Hospital District Board of Directors

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
MAY 7, 2024 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT: Wallace Dunn, President
Don Hallmark, Vice President
Bryn Dodd
Will Kappauf
Richard Herrera
David Dunn
Kathy Rhodes

OTHERS PRESENT: Russell Tippin, Chief Executive Officer
Steve Ewing, Chief Financial Officer
Matt Collins, Chief Operating Officer
Steve Steen, Chief Legal Counsel
Kim Leftwich, Chief Nursing Officer
Dr. Meredith Hulsey, Chief Medical Officer
Dr. Jeffrey Pinnow, Chief of Staff
Dr. Nimat Alam, Vice Chief of Staff
Grant Trollope, Assistant Chief Financial Officer
Kerstin Connolly, Paralegal
Lisa Russell, Executive Assistant to the CEO
Various other interested members of the
Medical Staff, employees, and citizens

I. CALL TO ORDER

Wallace Dunn, President, called the meeting to order at 5:33 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. ROLL CALL AND ECHD BOARD MEMBER ATTENDENCE/ABSENCES

Wallace Dunn called roll, and all members were present.

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III. INVOCATION

Chaplain Doug Herget offered the invocation.

IV. PLEDGE OF ALLEGIANCE

Wallace Dunn led the Pledge of Allegiance to the United States and Texas flags.

V. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Kathy Rhodes presented the Mission, Vision and Values of Medical Center Health System.

VI. AWARDS AND RECOGNITION

A. May 2024 Associates of the Month

Russell Tippin, President/Chief Executive Officer, introduced the April 2024 Associates of the Month as follows:

- Clinical – Quinn Robert Heath
- Non-Clinical – Amy Sanchez
- Nurse – Bailey Jo Burrows

B. Net Promoter Score Recognition

Russell Tippin, President/Chief Executive Officer, introduced the Net Promoter Score High Performer(s).

- FHC West OB
- Dr. Mandeep Othee
- Dr. Stephanie Kubacak

C. Desert Doc Series

Dr. Sudip Bose, along with a few other individuals were recognized for the work done on the Desert Doc Series.

D. Children's Miracle Network

Samantha Serrano, Program Manager for the Children's Miracle Network was recognized by the National CMN organization for the increasing the fundraising efforts by five percent (5%) in her first year.

VII. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER

No conflicts were disclosed.

VIII. PUBLIC COMMENTS ON AGENDA ITEMS

No comments from the public were received.

IX. CONSENT AGENDA

- A. Consider Approval of Regular Meeting Minutes, April 2, 2024**
- B. Consider Approval of Special Meeting Minutes, April 9, 2024**
- C. Consider Approval of Joint Conference Committee, April 23, 2024**

D. Consider Approval of Federally Qualified Health Center Monthly Report, March 2024

Kathy Rhodes moved, and David Dunn seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

X. COMMITTEE REPORTS

A. Finance Committee

1. Quarterly Investment Report – Quarter 2, FY 2024
2. Quarterly Investment Officer's Certification
3. Financial Report for Month Ended March 31, 2024
4. Consent Agenda
 - a. Consider Approval of Citrix Platform Hardware License Support Renewal
 - b. Consider Approval of ChemAqua Contract Renewal – Water Treatment Program
 - c. Consider Approval of Trane Contract Renewal
 - d. Consider Approval of Medical Physics Consultants Agreement Renewal
 - e. Consider Approval of Baxter Dose Edge Agreement Renewal
 - f. Consider Approval of Vero Biotech Agreement Renewal
5. Consider Approval of Current Media Contract
6. Consider Approval of 4C Telemetry Upgrade

Don Hallmark moved, and Kathy Rhodes seconded the motion to approve the Finance Committee report as presented. The motion carried.

B. Executive Policy Committee

The Executive Policy Committee met on April 25, 2024 to review and approve four (4) MCH policies meeting the committee guidelines. The committee recommends approval of the submitted policies as presented.

Bryn Dodd moved, and Don Hallmark seconded the motion to approve the Executive Policy Committee report as presented. The motion carried.

XI. TTUHSC AT THE PERMIAN BASIN REPORT

Dr. Timothy Benton, Regional Dean of TTUHSC, provided the TTUHSC at the Permian Basin report. This report was for information only, and no action was taken.

XII. RESOLUTION

Steve Ewing, Chief Financial Officer, presented the following resolution to the board for approval:

**THE BOARD OF DIRECTORS
OF THE
ECTOR COUNTY HOSPITAL DISTRICT**

A RESOLUTION

WHEREAS, the Ector County Hospital District (“the Hospital District”) suffered and continues to suffer harm as a result of the ongoing opioid epidemic; and

WHEREAS, the Hospital District intends to accept money distributed to the Hospital District by the Texas Opioid Abatement Fund Council (“the Council”) under Texas Government Code Section 403.508(a)(2) and 34 Texas Administrative Code Section 16.222, and use that money to remediate the opioid crisis.

THEREFORE, THE BOARD OF DIRECTORS OF THE ECTOR COUNTY HOSPITAL DISTRICT RESOLVES:

Section 1. That Russell Tippin, President/CEO, has the authority to act on behalf of the Hospital District in all matters related to the above-mentioned money distributed by the Council to the Hospital District, including the authority to sign all official documents related to the distribution;

Section 2. That all the above-mentioned money received from the Council by the Hospital District will be used:

(a) to remediate the opioid crisis, including providing assistance in one or more of the following categories: treatment and coordination of care; prevention and public safety; recovery support services; or workforce development and training; or

(b) if a court order or settlement agreement requires the money to be used for one or more specific purposes, for a permissible use provided by that court order or settlement agreement.

Section 3. That the Hospital District will return to the Council all the above-mentioned money received from the Council by the Hospital District in the event of loss or misuse of such money.

Section 4. That if there is a change of authorized official, the Hospital District will submit to the director of the Council a new resolution from the Hospital District's governing body that contains the information required under 34 Texas Administrative Code Section 16.222(i)(1).

Section 5. That this resolution takes effect immediately after its passage.

PASSED and APPROVED on May 7, 2024.



Wallace Dunn, Board President



Don Hallmark, Board Vice President

ATTESTED:


David Dunn, Board Secretary

Don Hallmark moved, and Richard Herrera seconded the motion to approve the resolution as presented. The motion carried.

XIII. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. Dr. Hulseley - Update

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Dr. Hulseley, Chief Medical Officer, provided the Board with dates of several events that are coming up:

- The board member and physician breakfast meeting – 5/8/24, 7/25/24, 9/11/24, and 11/7/24
- The Recognition Lunch for UR/Case Managers – 5/16/24 in the MCH Boardroom from 11:30 am – 1:00 pm
- Texas Tech Resident Orientation – 6/27/24 in the MCH Boardroom starting at 5:00 pm

Dr. Hulseley reported that a new committee to engage Texas Tech students is being formed. Members are Tina Leal, Hannah Vessels, Amy Sanchez and Mallori Hutson.

This report was informational only. No action was taken.

B. Ad hoc Reports

The Medical Center Health System Foundation report was provided in the board packet.

This report was informational only. No action was taken.

XIV. EXECUTIVE SESSION

Wallace Dunn stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding Real Property pursuant to Section 551.072 and (3) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

ATTENDEES for the entire Executive Session: ECHD Board members, Bryn Dodd, Will Kappauf, Richard Herrera, David Dunn, Don Hallmark, Wallace Dunn, Kathy Rhodes, and Russell Tippin, President/CEO, Steve Steen, Chief Legal Counsel, and Kerstin Connolly, Paralegal.

Dr. John Dorman addressed the ECHD Board of Directors during Executive Session about the amount of compensation he is receiving for Neurology Trauma On-Call pay and requested an increase to \$3,000 per day, and then he was excused from the remainder of executive session.

Adiel Alvarado, President of ProCare, presented the ProCare provider agreement to the ECHD Board of Directors during Executive Session, and then he was excused from the remainder of executive session. Steve Ewing, Chief Financial Officer, was excused from the remainder of executive session.

Matt Collins, Chief Operating Officer, presented the MCH property leases to the Board of Directors during Executive Session, and then he was excused from the remainder of executive session.

Steve Steen, Chief Legal Counsel, led the board in discussion about the bylaws committee.

Wallace Dunn, ECHD Board President, led the board in discuss about the PBMC (Beacon) Board positions ECHD has.

Russell Tippin, President, and Wallace Dunn, ECHD Board President, led the board in discussion about the Steward Health financial situation.

Executive Session began at 6:03 p.m.

Executive Session ended at 7:12 p.m.

No action was taken during Executive Session

XV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreement(s).

Wallace Dunn presented the following renewal:

- Mary Jane Dunaway, CRNA. – This a three (3) year Anesthesia Contract.

Wallace Dunn presented the following amendment:

- Antonyos Mahfoud, M.D. – This is an amendment to a Critical Care Contract.

David Dunn moved, and Richard Herrera seconded the motion to approve the MCH ProCare Provider Agreements as presented. The motion carried.

B. Consider Approval of MCHS Lease Agreements

Wallace Dunn presented the following property leases:

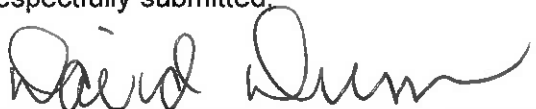
- West Texas Neurology Clinic, P.A (Dr. Joseph Abijay) – This is a 3-year property lease
- Permian Arthritis and Rheumatology Center (Dr. Mukkera) – This is a 3-year property lease

Richard Herrera moved, and Kathy Rhodes seconded the motion to approve the MCHS Lease Agreements as presented. The motion carried.

XVI. ADJOURNMENT

There being no further business to come before the Board, Wallace Dunn adjourned the meeting at 7:12 p.m.

Respectfully submitted,



David Dunn, Secretary
Ector County Hospital District Board of Directors



June 4, 2024

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professionals Staff Applicants

Statement of Pertinent Facts:

Pursuant to Article 7 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
Satish Iduru, MD	Medicine	Gastroenterology		06/04/2024-06/03/2025
**Dhruv Mehta, MD	Medicine	Gastroenterology		06/04/2024-06/03/2025
Peter Nguyen, MD	Radiology	Telemedicine	American Radiology	06/04/2024-06/03/2025
Kevin Porter, MD	Surgery	Oral Maxillofacial Surgery		06/04/2024-06/03/2025
Gaurav Syngal,	Radiology	Telemedicine	American Radiology	06/04/2024-06/03/2025

Allied Health:

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
Victor Tackett, CRNA	Anesthesia	AHP	CRNA	Midwest Anesthesia	Dr. Putta Shankar Bangalore, Dr. Abhishek Jayadevappa, Dr. Marlys Munnell, Dr. Hwang, Dr.	06/04/2024-06/03/2026

*Please grant temporary Privileges

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Jeffrey Pinnow, MD Chief of Staff
Executive Committee Chair
/MM



June 4, 2024

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff's submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

Medical Staff:

Applicant	Department	Status Criteria Met	Staff Category	Specialty/ Privileges	Group	Changes to Privileges	Dates
Jeffrey Akins, MD	Medicine	No	Associate	Internal Medicine		None	07/01/2024-06/30/2025
Ronald Gibbons,	Medicine	Yes	Active	Nephrology		None	07/01/2024-06/30/2025
Hyon Kang, DO	Medicine	Yes	Associate to Active	Gastroenterology	ProCare	None	07/01/2024-06/30/2026
Barath Rangaswamy, MD	Medicine	Yes	Active	Internal Medicine	TTUHSC	None	07/01/2024-06/30/2026
Raghavendra Sanivarapu,	Medicine	No	Associate to Affiliate	Pulmonary	TTUHSC	None	07/01/2024 - 06/30/2026
Ramakrishna Thokala, MD	Medicine	Yes	Active	Nephrology		None	07/01/2024 - 06/30/2026
Joel Wussow, MD	Emergency Medicine	Yes	Active	Emergency Medicine	BEPO	None	07/01/2024-06/30/2026
Peter Chiou, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	08/01/2024-07/31/2026
James Huston, MD	Medicine	No	Active to Courtesy	Hospice and Palliative		None	08/01/2024-07/31/2026
Donald Kash, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	08/01/2024-07/31/2026
Antonyos Mahfoud, MD	Medicine	Yes	Associate to Active	Critical Care	ProCare	None	08/01/2024-07/31/2026
Kevin McDonnell, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	08/01/2024-07/31/2026
Michael Todora, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	08/01/2024-07/31/2026



Duane Wilson, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	08/01/2024-07/31/2026
Laura Wike, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	08/01/2024-07/31/2026
James Van Riper, DO	OB/GYN	Yes	Active	OB/GYN	TTUHSC	None	09/01/2024-08/31/2026

Allied Health Professionals:

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician	Changes to Privilege	Dates
Jacquelyn Dorman, NP	Family Medicine	AHP	Nurse Practitioner		Francisco Salcido, MD	None	07/01/2024-06/30/2026
Araceli Romero, NP	Family Medicine	AHP	Nurse Practitioner		Francisco Salcido, MD	None	09/01/2024-08/31/2026

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Jeffrey Pinnow, MD Chief of Staff
 Executive Committee Chair



June 4,2024

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Additional Privileges:

Staff Member	Department	Privilege
None		

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Jeffrey Pinnow, MD Chief of Staff Executive
Committee Chair
/MM



June 4, 2024

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status–Resignations/Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapses of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Resignation/Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Action
Victor Levy, MD	Active	Pediatrics	08/31/2024	Lapse in Privileges

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation/Lapse of Privileges.

Jeffrey Pinnow, MD Chief of Staff
Executive Committee Chair
/MM



June 4, 2024

**ECTOR COUNTY HOSPITAL DISTRICT
 BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the changes noted below.

Staff Category Change:

Staff Member	Department	Category
James Huston, MD	Medicine	Active to Courtesy
Hyon Kang, DO	Medicine	Associate to Active
Antonyos Mahfoud, MD	Medicine	Associate to Active
Raghavendra Sanivarapu, MD	Medicine	Associate to Affiliate

Changes to Credentialing Dates:

Staff Member	Staff Category	Department	Dates
None			

Changes of Supervising Physician(s):

Staff Member	Group	Department
None		

Leave of Absence:

Staff Member	Staff Category	Department	Effective Date	Action
None				



June 4, 2024

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Removal of I-FPPE

Staff Member	Department	Removal/Extension
Oluwafemi Akinlawo, MD	Pediatrics	Removal of I-FPPE
Stacy Parker, NP	Pediatrics	Removal of I-FPPE
Robert Pettit, CRNA	Anesthesia	Removal of I-FPPE
Eduardo Morfa Romero, MD	Medicine	Removal of I-FPPE
Kranthi Seelaboyina, MD	Pediatrics	Removal of I-FPPE
Jonathan Teague, CRNA	Anesthesia	Removal of I-FPPE
Jonathan Trollingier, CRNA	Anesthesia	Removal of I-FPPE
Laura Saar, CRNA	Anesthesia	Removal of I-FPPE
Cheryl Walter, CRNA	Anesthesia	Removal of I-FPPE
Jeffrey White, CRNA	Anesthesia	Removal of I-FPPE

Change in Privileges

Staff Member	Department	Privilege
None		

Proctoring Request(s)/Removal(s)

Staff Member	Department	Privilege(s)
None		

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motions in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians, leave of absence, removal of I-FPPE, proctoring requests/removals, and change in privileges.

Jeffrey Pinnow, MD Chief of Staff
Executive Committee Chair
/MM

Family Health Clinic
June 2024
ECHD Board Update

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CENTERS COMBINED - OPERATIONS SUMMARY
APRIL 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 1,598,896	\$ 1,775,868	-10.0%	\$ 587,985	171.9%	\$ 11,280,647	\$ 11,583,568	-2.6%	\$ 4,321,675	161.0%
TOTAL PATIENT REVENUE	\$ 1,598,896	\$ 1,775,868	-10.0%	\$ 587,985	171.9%	\$ 11,280,647	\$ 11,583,568	-2.6%	\$ 4,321,675	161.0%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 828,718	\$ 874,936	-5.3%	\$ 316,988	161.4%	\$ 5,093,973	\$ 5,716,949	-10.9%	\$ 2,375,355	114.5%
Self Pay Adjustments	43,734	110,587	-60.5%	36,745	19.0%	364,011	725,834	-49.8%	430,612	-15.5%
Bad Debts	40,801	55,274	-26.2%	(1,859)	-2294.8%	356,695	349,614	2.0%	(77,941)	-557.7%
TOTAL REVENUE DEDUCTIONS	\$ 913,254	\$ 1,040,797	-12.3%	\$ 351,874	159.5%	\$ 5,814,679	\$ 6,792,397	-14.4%	\$ 2,728,026	113.1%
	57.12%	58.61%		59.84%		51.55%	58.64%		63.12%	
NET PATIENT REVENUE	\$ 685,642	\$ 735,071	-6.7%	\$ 236,111	190.4%	\$ 5,465,968	\$ 4,791,171	14.1%	\$ 1,593,649	243.0%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ 21,083	\$ 18,570	13.5%	\$ 319	6514.2%	\$ 256,925	\$ 129,990	97.6%	\$ 588,114	-56.3%
TOTAL OTHER REVENUE	\$ 21,083	\$ 18,570	13.5%	\$ 319	6514.2%	\$ 256,925	\$ 129,990	97.6%	\$ 588,114	-56.3%
NET OPERATING REVENUE	\$ 706,726	\$ 753,641	-6.2%	\$ 236,430	198.9%	\$ 5,722,893	\$ 4,921,161	16.3%	\$ 2,181,763	162.3%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 187,342	\$ 261,439	-28.3%	\$ 103,258	81.4%	\$ 1,342,555	\$ 1,672,538	-19.7%	\$ 727,941	84.4%
Benefits	23,922	40,441	-40.8%	28,347	-15.6%	197,325	278,559	-29.2%	204,325	-3.4%
Physician Services	497,394	460,872	7.9%	176,098	182.5%	3,055,278	3,254,088	-6.1%	1,174,055	160.2%
Cost of Drugs Sold	99,440	21,679	358.7%	17,781	459.3%	360,146	144,830	148.7%	123,163	192.4%
Supplies	25,494	60,777	-58.1%	7,080	260.1%	122,470	395,623	-69.0%	83,098	47.4%
Utilities	4,879	3,506	39.2%	4,810	1.4%	39,632	37,285	6.3%	40,544	-2.2%
Repairs and Maintenance	7,569	2,241	237.7%	527	1336.2%	15,330	15,687	-2.3%	7,051	117.4%
Leases and Rentals	1,181	4,477	-73.6%	811	45.7%	9,411	31,339	-70.0%	3,674	156.2%
Other Expense	1,693	1,352	25.2%	1,000	69.3%	7,693	11,740	-34.5%	7,551	1.9%
TOTAL OPERATING EXPENSES	\$ 848,915	\$ 856,784	-0.9%	\$ 339,712	149.9%	\$ 5,149,840	\$ 5,841,689	-11.8%	\$ 2,371,402	117.2%
Depreciation/Amortization	\$ 24,947	\$ 23,354	6.8%	\$ 23,413	6.6%	\$ 174,679	\$ 165,357	5.6%	\$ 163,726	6.7%
TOTAL OPERATING COSTS	\$ 873,862	\$ 880,138	-0.7%	\$ 363,126	140.6%	\$ 5,324,519	\$ 6,007,046	-11.4%	\$ 2,535,128	110.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (167,136)	\$ (126,497)	32.1%	\$ (126,696)	31.9%	\$ 398,374	\$ (1,085,885)	-136.7%	\$ (353,364)	-212.7%
Operating Margin	-23.65%	-16.78%	40.9%	-53.59%	-55.9%	6.96%	-22.07%	-131.5%	-16.20%	-143.0%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	4,194	4,270	-1.8%	1,943	115.9%	26,317	27,995	-6.0%	13,864	89.8%
Average Revenue per Office Visit	381.23	415.89	-8.3%	302.62	26.0%	428.64	413.77	3.6%	311.72	37.5%
Hospital FTE's (Salaries and Wages)	43.5	60.4	-28.0%	24.0	80.9%	45.1	55.8	-19.2%	25.4	77.8%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
APRIL 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 162,395	\$ 205,192	-20.9%	\$ 145,955	11.3%	\$ 1,029,041	\$ 1,370,537	-24.9%	\$ 1,340,247	-23.2%
TOTAL PATIENT REVENUE	\$ 162,395	\$ 205,192	-20.9%	\$ 145,955	11.3%	\$ 1,029,041	\$ 1,370,537	-24.9%	\$ 1,340,247	-23.2%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 90,494	\$ 111,203	-18.6%	\$ 88,613	2.1%	\$ 497,043	\$ 742,758	-33.1%	\$ 735,278	-32.4%
Self Pay Adjustments	14,843	25,621	-42.1%	13,231	12.2%	117,950	171,823	-31.4%	189,439	-37.7%
Bad Debts	1,372	(14,727)	-109.3%	(2,659)	-151.6%	46,323	(98,362)	-147.1%	(34,399)	-234.7%
TOTAL REVENUE DEDUCTIONS	\$ 106,709	\$ 122,097	-12.6%	\$ 99,185	7.6%	\$ 661,316	\$ 816,219	-19.0%	\$ 890,319	-25.7%
	65.7%	59.5%		68.0%		64.3%	59.6%		66.4%	
NET PATIENT REVENUE	\$ 55,685	\$ 83,095	-33.0%	\$ 46,770	19.1%	\$ 367,725	\$ 554,318	-33.7%	\$ 449,929	-18.3%
OTHER REVENUE										
FHC Other Revenue	\$ 21,083	\$ 18,570	0.0%	\$ 319	6514.2%	\$ 256,925	\$ 129,990	0.0%	\$ 588,114	-56.3%
TOTAL OTHER REVENUE	\$ 21,083	\$ 18,570	13.5%	\$ 319	6514.2%	\$ 256,925	\$ 129,990	97.6%	\$ 588,114	-56.3%
NET OPERATING REVENUE	\$ 76,769	\$ 101,665	-24.5%	\$ 47,089	63.0%	\$ 624,650	\$ 684,308	-8.7%	\$ 1,038,043	-39.8%
OPERATING EXPENSE										
Salaries and Wages	\$ 48,546	\$ 68,558	-29.2%	\$ 61,827	-21.5%	\$ 395,807	\$ 446,639	-11.4%	\$ 522,344	-24.2%
Benefits	6,199	10,605	-41.5%	16,973	-63.5%	58,065	74,387	-21.9%	146,616	-60.4%
Physician Services	66,620	65,850	1.2%	66,078	0.8%	411,947	460,950	-10.6%	664,525	-38.0%
Cost of Drugs Sold	5,264	3,845	36.9%	11	47576.8%	37,246	25,680	45.0%	23,653	57.5%
Supplies	9,522	7,608	25.2%	3,400	180.1%	42,534	51,148	-16.8%	21,952	93.8%
Utilities	2,347	1,880	24.8%	2,600	-9.7%	19,670	19,041	3.3%	20,814	-5.5%
Repairs and Maintenance	5,872	2,028	189.5%	527	1014.2%	9,514	14,196	-33.0%	5,351	77.8%
Leases and Rentals	532	537	-1.0%	731	-27.2%	4,037	3,759	7.4%	3,594	12.3%
Other Expense	1,693	1,227	38.0%	1,000	69.3%	7,693	10,865	-29.2%	7,000	9.9%
TOTAL OPERATING EXPENSES	\$ 146,594	\$ 162,138	-9.6%	\$ 153,146	-4.3%	\$ 986,514	\$ 1,106,665	-10.9%	\$ 1,415,850	-30.3%
Depreciation/Amortization	\$ 4,048	\$ 2,694	50.3%	\$ 2,560	58.1%	\$ 28,384	\$ 19,005	49.4%	\$ 17,750	59.9%
TOTAL OPERATING COSTS	\$ 150,643	\$ 164,832	-8.6%	\$ 155,706	-3.3%	\$ 1,014,898	\$ 1,125,670	-9.8%	\$ 1,433,600	-29.2%
NET GAIN (LOSS) FROM OPERATIONS	\$ (73,874)	\$ (63,167)	-17.0%	\$ (108,617)	32.0%	\$ (390,248)	\$ (441,362)	11.6%	\$ (395,556)	-1.3%
Operating Margin	-96.23%	-62.13%	54.9%	-230.67%	-58.3%	-62.47%	-64.50%	-3.1%	-38.11%	63.9%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	624	739	-15.6%	566	10.2%	3,695	4,936	-25.1%	4,817	-23.3%
Average Revenue per Office Visit	260.25	277.66	-6.3%	257.87	0.9%	278.50	277.66	0.3%	278.23	0.1%
Hospital FTE's (Salaries and Wages)	8.9	14.0	-36.4%	11.8	-24.8%	10.4	13.1	-21.2%	11.7	-11.1%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
APRIL 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 209,265	\$ 212,977	-1.7%	\$ 178,830	17.0%	\$ 1,438,915	\$ 1,423,660	1.1%	\$ 1,345,004	7.0%
TOTAL PATIENT REVENUE	\$ 209,265	\$ 212,977	-1.7%	\$ 178,830	17.0%	\$ 1,438,915	\$ 1,423,660	1.1%	\$ 1,345,004	7.0%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 134,835	\$ 117,887	14.4%	\$ 97,870	37.8%	\$ 735,702	\$ 788,023	-6.6%	\$ 745,310	-1.3%
Self Pay Adjustments	6,552	19,542	-66.5%	14,643	-55.3%	127,275	130,629	-2.6%	129,576	-1.8%
Bad Debts	(3,150)	1,535	-305.2%	4,098	-176.9%	46,768	10,258	355.9%	20,007	133.8%
TOTAL REVENUE DEDUCTIONS	\$ 138,238	\$ 138,964	-0.5%	\$ 116,611	18.5%	\$ 909,744	\$ 928,910	-2.1%	\$ 894,894	1.7%
	66.06%	65.25%		65.21%		63.22%	65.25%		66.53%	
NET PATIENT REVENUE	\$ 71,027	\$ 74,013	-4.0%	\$ 62,219	14.2%	\$ 529,170	\$ 494,750	7.0%	\$ 450,110	17.6%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 71,027	\$ 74,013	-4.0%	\$ 62,219	14.2%	\$ 529,170	\$ 494,750	7.0%	\$ 450,110	17.6%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 28,468	\$ 28,266	0.7%	\$ 13,762	106.9%	\$ 151,527	\$ 184,289	-17.8%	\$ 65,544	131.2%
Benefits	3,635	4,372	-16.9%	3,778	-3.8%	22,229	30,693	-27.6%	18,398	20.8%
Physician Services	57,556	55,733	3.3%	45,909	25.4%	346,732	390,131	-11.1%	247,574	40.1%
Cost of Drugs Sold	1,952	3,397	-42.5%	6,945	-71.9%	21,218	22,709	-6.6%	26,135	-18.8%
Supplies	3,226	3,267	-1.3%	1,045	208.7%	13,050	21,952	-40.6%	25,697	-49.2%
Utilities	2,533	1,626	55.8%	2,211	14.6%	19,962	18,244	9.4%	19,730	1.2%
Repairs and Maintenance	-	213	-100.0%	-	100.0%	-	1,491	-100.0%	1,700	-100.0%
Leases and Rentals	40	-	0.0%	80	-50.0%	280	-	0.0%	80	250.0%
Other Expense	-	125	-100.0%	-	0.0%	-	875	-100.0%	551	-100.0%
TOTAL OPERATING EXPENSES	\$ 97,409	\$ 96,999	0.4%	\$ 73,730	32.1%	\$ 574,998	\$ 670,384	-14.2%	\$ 405,410	41.8%
Depreciation/Amortization	\$ 20,824	\$ 20,497	1.6%	\$ 20,779	0.2%	\$ 145,771	\$ 145,202	0.4%	\$ 145,452	0.2%
TOTAL OPERATING COSTS	\$ 118,234	\$ 117,496	0.6%	\$ 94,509	25.1%	\$ 720,769	\$ 815,586	-11.6%	\$ 550,862	30.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ (47,207)	\$ (43,483)	8.6%	\$ (32,291)	46.2%	\$ (191,599)	\$ (320,836)	-40.3%	\$ (100,752)	90.2%
Operating Margin	-66.46%	-58.75%	13.1%	-51.90%	28.1%	-36.21%	-64.85%	-44.2%	-22.38%	61.8%

	CURRENT MONTH					YEAR TO DATE				
Total Visits	765	707	8.2%	629	21.6%	4,746	4,726	0.4%		0.0%
Average Revenue per Office Visit	273.55	301.24	-9.2%	284.31	-3.8%	303.18	301.24	0.6%	301.17	0.7%
Hospital FTE's (Salaries and Wages)	7.7	7.5	1.6%	5.1	49.0%	7.0	7.1	-2.2%	6.1	13.4%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
APRIL 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 371,757	\$ 283,068	31.3%	\$ 263,200	41.2%	\$ 2,637,293	\$ 1,890,969	39.5%	\$ 1,636,424	61.2%
TOTAL PATIENT REVENUE	\$ 371,757	\$ 283,068	31.3%	\$ 263,200	41.2%	\$ 2,637,293	\$ 1,890,969	39.5%	\$ 1,636,424	61.2%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 188,360	\$ 154,345	22.0%	\$ 130,506	44.3%	\$ 1,347,932	\$ 1,031,063	30.7%	\$ 894,766	50.6%
Self Pay Adjustments	10,673	13,040	-18.2%	8,871	20.3%	52,521	87,112	-39.7%	111,596	-52.9%
Bad Debts	12,495	(6,850)	-282.4%	(3,299)	-478.8%	81,246	(45,759)	-277.6%	(63,549)	-227.8%
TOTAL REVENUE DEDUCTIONS	\$ 211,528	\$ 160,535	31.8%	\$ 136,078	55.4%	\$ 1,481,699	\$ 1,072,416	38.2%	\$ 942,814	57.2%
	56.90%	56.71%		51.70%		56.18%	56.71%		57.61%	
NET PATIENT REVENUE	\$ 160,228	\$ 122,533	30.8%	\$ 127,122	26.0%	\$ 1,155,594	\$ 818,553	41.2%	\$ 693,610	66.6%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 160,228	\$ 122,533	30.8%	\$ 127,122	26.0%	\$ 1,155,594	\$ 818,553	41.2%	\$ 693,610	66.6%
OPERATING EXPENSE										
Salaries and Wages	\$ 33,987	\$ 37,832	-10.2%	\$ 27,669	22.8%	\$ 224,690	\$ 246,623	-8.9%	\$ 140,052	60.4%
Benefits	4,340	5,852	-25.8%	7,596	-42.9%	32,962	41,075	-19.8%	39,311	-16.2%
Physician Services	61,865	59,458	4.0%	64,111	-3.5%	418,944	416,206	0.7%	261,956	59.9%
Cost of Drugs Sold	12,279	14,437	-14.9%	10,824	13.4%	124,162	96,441	28.7%	73,374	69.2%
Supplies	1,391	5,459	-74.5%	2,635	-47.2%	16,573	36,588	-54.7%	35,449	-53.2%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 113,862	\$ 123,038	-7.5%	\$ 112,836	0.9%	\$ 817,331	\$ 836,933	-2.3%	\$ 550,142	48.6%
Depreciation/Amortization	\$ 75	\$ 75	-0.2%	\$ 75	0.0%	\$ 524	\$ 525	-0.2%	\$ 524	0.0%
TOTAL OPERATING COSTS	\$ 113,937	\$ 123,113	-7.5%	\$ 112,911	0.9%	\$ 817,855	\$ 837,458	-2.3%	\$ 550,666	48.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ 46,292	\$ (580)	-8081.3%	\$ 14,212	225.7%	\$ 337,738	\$ (18,905)	-1886.5%	\$ 142,944	136.3%
Operating Margin	28.89%	-0.47%	-6203.6%	11.18%	158.4%	29.23%	-2.31%	-1365.5%	20.61%	41.8%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	976	785	24.3%	748	30.5%	6,373	5,244	21.5%		0.0%
Average Revenue per Office Visit	380.90	360.60	5.6%	351.87	8.2%	413.82	360.60	14.8%	357.22	15.8%
Hospital FTE's (Salaries and Wages)	9.5	10.3	-8.0%	7.1	34.4%	9.2	9.7	-5.4%	7.6	21.1%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WOMENS CLINIC- OPERATIONS SUMMARY
APRIL 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 855,480	\$ 1,074,631	-20.4%	\$ -	100.0%	\$ 6,175,398	\$ 6,898,402	-10.5%	\$ -	100.0%
TOTAL PATIENT REVENUE	\$ 855,480	\$ 1,074,631	-20.4%	\$ -	100.0%	\$ 6,175,398	\$ 6,898,402	-10.5%	\$ -	100.0%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 415,029	\$ 491,501	-15.6%	\$ -	100.0%	\$ 2,513,296	\$ 3,155,105	-20.3%	\$ -	100.0%
Self Pay Adjustments	11,666	52,384	-77.7%	-	100.0%	66,265	336,270	-80.3%	-	100.0%
Bad Debts	30,084	75,316	-60.1%	-	100.0%	182,358	483,477	-62.3%	-	100.0%
TOTAL REVENUE DEDUCTIONS	\$ 456,778	\$ 619,201	-26.2%	\$ -	100.0%	\$ 2,761,920	\$ 3,974,852	-30.5%	\$ -	100.0%
	53.39%	57.62%		0.00%		44.72%	57.62%		0.00%	
NET PATIENT REVENUE	\$ 398,702	\$ 455,430	-12.5%	\$ -	100.0%	\$ 3,413,479	\$ 2,923,550	16.8%	\$ -	100.0%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 398,702	\$ 455,430	-12.5%	\$ -	100.0%	\$ 3,413,479	\$ 2,923,550	16.8%	\$ -	100.0%
OPERATING EXPENSE										
Salaries and Wages	\$ 76,341	\$ 126,783	-39.8%	\$ -	100.0%	\$ 570,530	\$ 794,987	-28.2%	\$ -	100.0%
Benefits	9,748	19,612	-50.3%	-	100.0%	84,069	132,404	-36.5%	-	100.0%
Physician Services	311,353	279,831	11.3%	-	100.0%	1,877,655	1,986,801	-5.5%	-	100.0%
Cost of Drugs Sold	79,946	-	0.0%	-	100.0%	177,521	-	100.0%	-	100.0%
Supplies	11,355	44,443	-74.5%	-	100.0%	50,312	285,935	-82.4%	-	100.0%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	1,697	-	0.0%	-	100.0%	5,816	-	0.0%	-	100.0%
Leases and Rentals	609	3,940	-84.5%	-	0.0%	5,094	27,580	-81.5%	-	0.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 491,049	\$ 474,609	3.5%	\$ -	100.0%	\$ 2,770,997	\$ 3,227,707	-14.1%	\$ -	100.0%
Depreciation/Amortization	\$ -	\$ 88	-100.0%	\$ -	100.0%	\$ -	\$ 625	-100.0%	\$ -	100.0%
TOTAL OPERATING COSTS	\$ 491,049	\$ 474,697	3.4%	\$ -	100.0%	\$ 2,770,997	\$ 3,228,332	-14.2%	\$ -	100.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (92,348)	\$ (19,267)	379.3%	\$ -	100.0%	\$ 642,482	\$ (304,782)	-310.8%	\$ -	100.0%
Operating Margin	-23.16%	-4.23%	447.5%	0.00%	100.0%	18.82%	-10.43%	-280.5%	0.00%	100.0%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	1,829	2,039	-10.3%	-	0.0%	11,503	13,089	-12.1%	-	0.0%
Average Revenue per Office Visit	467.73	527.04	-11.3%	-	0.0%	536.85	527.04	1.9%	-	0.0%
Hospital FTE's (Salaries and Wages)	17.4	28.6	-39.0%	-	0.0%	18.6	25.8	-28.0%	-	0.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC COMBINED**

APRIL 2024

	MONTHLY REVENUE						YTD REVENUE					
	Clements	West	JBS	Womens	Total	%	Clements	West	JBS	Womens	Total	%
Medicare	\$ 60,200	\$ 46,310	\$ 211	\$ 47,463	\$ 154,184	9.6%	\$ 356,226	\$ 344,310	\$ (46)	\$ 378,792	\$ 1,079,282	9.6%
Medicaid	21,067	37,061	239,821	269,946	567,894	35.5%	166,456	246,107	1,797,800	2,131,982	4,342,344	38.5%
FAP	-	-	-	-	-	0.0%	-	-	-	-	-	0.0%
Commercial	34,206	63,120	113,509	480,126	690,962	43.2%	181,574	426,775	718,685	3,307,906	4,634,940	41.1%
Self Pay	46,771	51,515	17,176	31,574	147,036	9.2%	323,604	352,642	103,150	226,420	1,005,815	8.9%
Other	150	11,260	1,040	26,371	38,820	2.4%	1,182	69,082	17,704	130,299	218,266	1.9%
Total	\$ 162,395	\$ 209,265	\$ 371,757	\$ 855,480	\$ 1,598,896	100.0%	\$ 1,029,041	\$ 1,438,915	\$ 2,637,293	\$ 6,175,398	\$ 11,280,647	100.0%

	MONTHLY PAYMENTS						YEAR TO DATE PAYMENTS					
	Clements	West	JBS	Womens	Total	%	Clements	West	JBS	Womens	Total	%
Medicare	\$ 16,147	\$ 19,346	\$ -	\$ 10,868	\$ 46,361	6.3%	\$ 139,323	\$ 138,242	\$ -	\$ 56,861	\$ 334,426	9.0%
Medicaid	13,285	20,640	152,474	\$ 112,710	299,109	40.3%	82,814	112,215	777,779	446,508	1,419,316	38.4%
FAP	-	-	-	\$ -	-	0.0%	-	-	-	-	-	0.0%
Commercial	8,297	36,181	53,427	\$ 190,680	288,585	38.9%	69,720	180,358	291,100	893,566	1,434,744	38.8%
Self Pay	9,122	12,498	11,362	\$ 64,859	97,842	13.2%	37,518	46,672	40,517	332,927	457,634	12.4%
Other	198	2,460	246	\$ 6,506	9,409	1.3%	987	21,910	6,358	24,059	53,313	1.4%
Total	\$ 47,048	\$ 91,125	\$ 217,509	\$ 385,624	\$ 741,306	100.0%	\$ 330,361	\$ 499,397	\$ 1,115,755	\$ 1,753,920	\$ 3,699,434	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
APRIL 2024**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 60,200	37.1%	\$ 44,601	30.7%	\$ 356,226	34.7%	\$ 349,237	26.1%
Medicaid	21,067	13.0%	28,825	19.7%	166,456	16.2%	342,124	25.5%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	34,206	21.1%	25,759	17.6%	181,574	17.6%	215,353	16.1%
Self Pay	46,771	28.8%	47,070	32.2%	323,604	31.4%	398,566	29.7%
Other	150	0.1%	(300)	-0.2%	1,182	0.1%	34,968	2.6%
TOTAL	\$ 162,395	100.0%	\$ 145,955	100.0%	\$ 1,029,041	100.0%	\$ 1,340,249	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	16,147	34.4%	\$ 20,801	31.0%	\$ 139,323	42.1%	\$ 169,132	32.1%
Medicaid	13,285	28.2%	23,894	35.5%	82,814	25.1%	180,886	34.3%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	8,297	17.6%	10,594	15.8%	69,720	21.1%	82,597	15.7%
Self Pay	9,122	19.4%	10,572	15.8%	37,518	11.4%	86,598	16.4%
Other	198	0.4%	1,262	1.9%	987	0.3%	7,947	1.5%
TOTAL	\$ 47,048	100.0%	\$ 67,122	100.0%	\$ 330,361	100.0%	\$ 527,161	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
APRIL 2024**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 46,310	22.1%	\$ 33,715	18.9%	\$ 344,310	23.9%	\$ 283,308	21.1%
Medicaid	37,061	17.7%	\$ 47,097	26.3%	246,107	17.1%	367,513	27.3%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	63,120	30.2%	\$ 50,313	28.1%	426,775	29.7%	352,890	26.2%
Self Pay	51,515	24.6%	\$ 39,490	22.1%	352,642	24.5%	289,541	21.5%
Other	11,260	5.4%	\$ 8,216	4.6%	69,082	4.8%	51,752	3.8%
TOTAL	\$ 209,265	100.0%	\$ 178,830	100.0%	\$ 1,438,915	100.0%	\$ 1,345,004	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 19,346	21.2%	\$ 15,624	21.5%	\$ 138,242	27.7%	\$ 137,789	25.4%
Medicaid	20,640	22.7%	25,686	35.3%	\$ 112,215	22.5%	179,322	33.1%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	36,181	39.7%	19,178	26.3%	180,358	36.1%	140,238	25.9%
Self Pay	12,498	13.7%	10,224	14.0%	46,672	9.3%	68,637	12.7%
Other	2,460	2.7%	2,113	2.9%	21,910	4.4%	15,593	2.9%
TOTAL	\$ 91,125	100.0%	\$ 72,826	100.0%	\$ 499,397	100.0%	\$ 541,580	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC JBS
APRIL 2024**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 211	0.1%	\$ -	0.0%	\$ (46)	0.0%	\$ 1,645	0.1%
Medicaid	239,821	64.5%	\$ 189,108	71.8%	1,797,800	68.1%	1,111,592	67.9%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	113,509	30.5%	\$ 65,728	25.0%	718,685	27.3%	466,603	28.5%
Self Pay	17,176	4.6%	\$ 7,186	2.7%	103,150	3.9%	35,065	2.1%
Other	1,040	0.3%	\$ 1,178	0.4%	17,704	0.7%	21,519	1.3%
TOTAL	\$ 371,757	100.0%	\$ 263,200	100.0%	\$ 2,637,293	100.0%	\$ 1,636,424	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%	\$ 192	0.0%
Medicaid	152,474	70.1%	115,790	73.7%	777,779	69.7%	607,195	67.9%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	53,427	24.6%	32,890	20.9%	291,100	26.1%	230,063	25.7%
Self Pay	11,362	5.2%	7,329	4.7%	40,517	3.6%	43,561	4.9%
Other	246	0.1%	1,042	0.7%	6,358	0.6%	13,112	1.5%
TOTAL	\$ 217,509	100.0%	\$ 157,051	100.0%	\$ 1,115,755	100.0%	\$ 894,122	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WOMENS CLINIC
APRIL 2024**

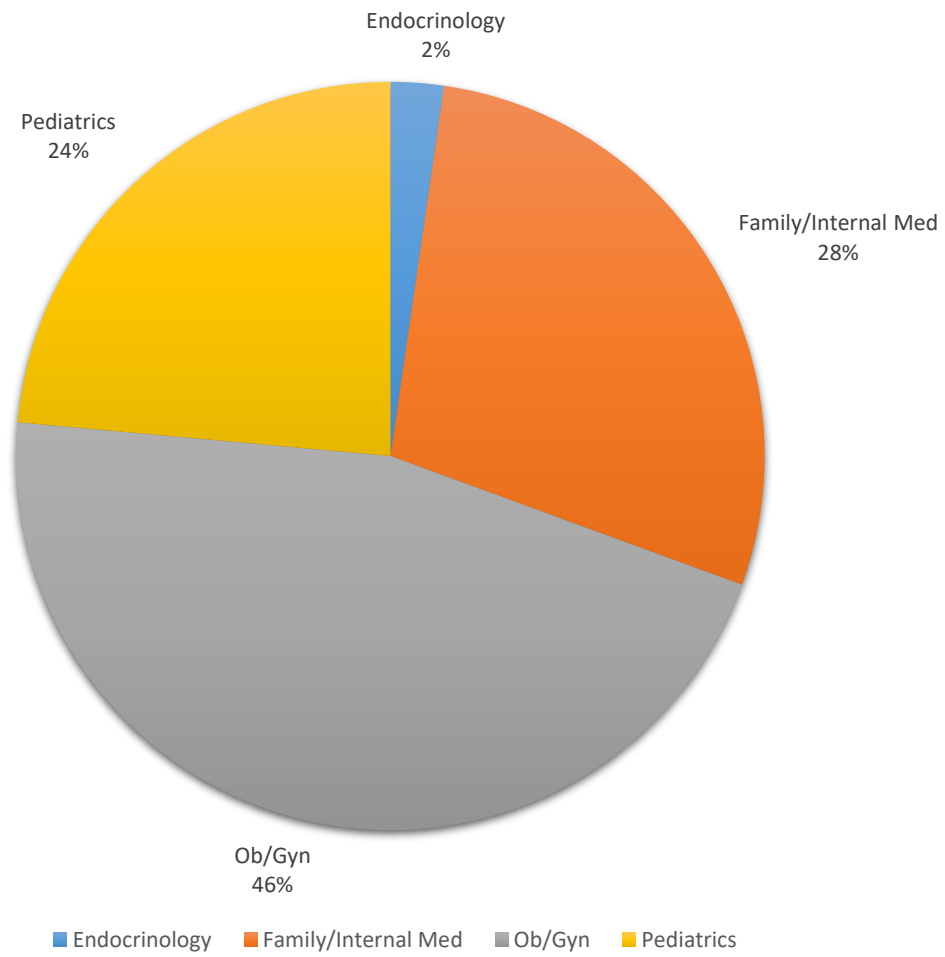
REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 47,463	5.5%	\$ -	0.0%	\$ 378,792	6.1%	\$ -	0.0%
Medicaid	269,946	31.6%	\$ -	0.0%	2,131,982	34.5%	-	0.0%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	480,126	56.1%	\$ -	0.0%	3,307,906	53.6%	-	0.0%
Self Pay	31,574	3.7%	\$ -	0.0%	226,420	3.7%	-	0.0%
Other	26,371	3.1%	\$ -	0.0%	130,299	2.1%	-	0.0%
TOTAL	\$ 855,480	100.0%	\$ -	0.0%	\$ 6,175,398	100.0%	\$ -	0.0%

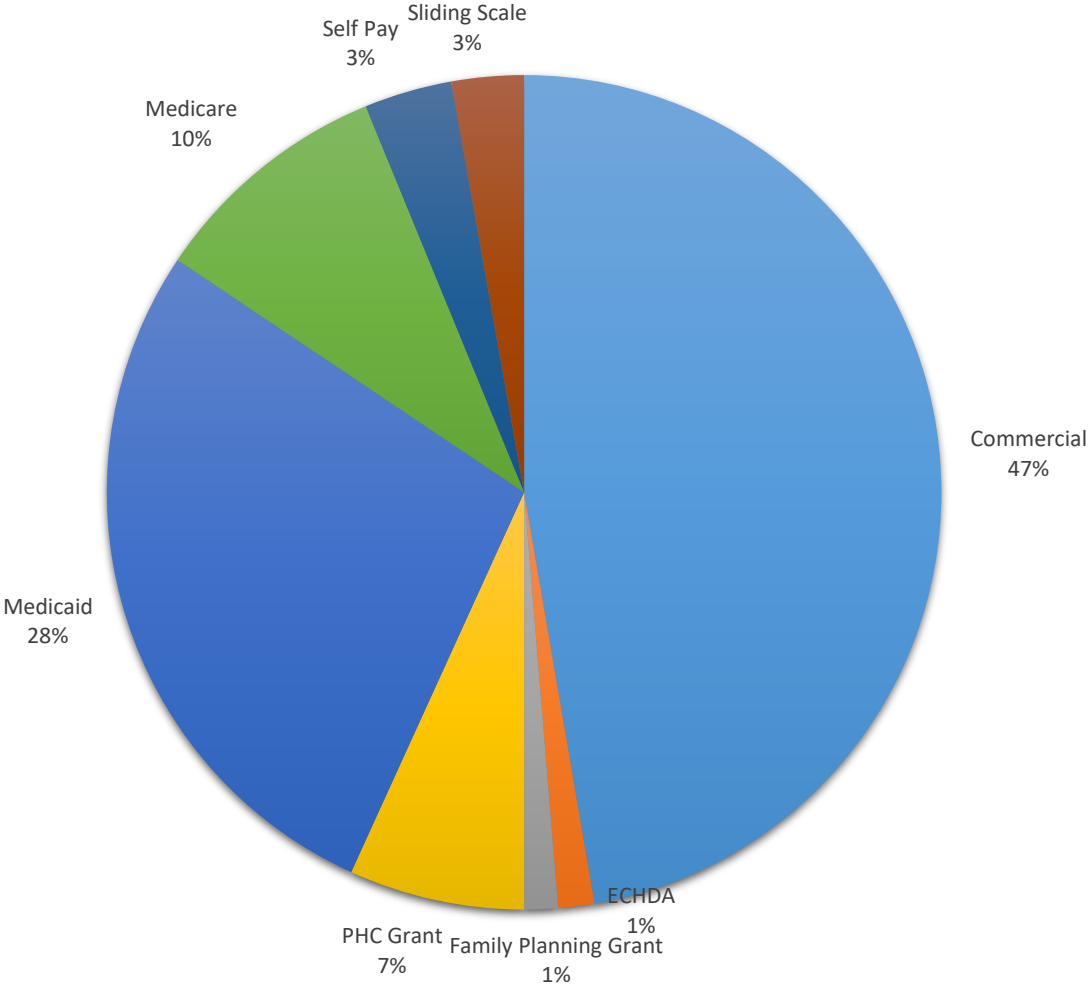
PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 10,868	2.8%	\$ -	0.0%	\$ 56,861	3.2%	\$ -	0.0%
Medicaid	112,710	29.2%	-	0.0%	446,508	25.5%	-	0.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	190,680	49.5%	-	0.0%	893,566	50.8%	-	0.0%
Self Pay	64,859	16.8%	-	0.0%	332,927	19.0%	-	0.0%
Other	6,506	1.7%	-	0.0%	24,059	1.4%	-	0.0%
TOTAL	\$ 385,624	100.0%	\$ -	0.0%	\$ 1,753,920	99.9%	\$ -	0.0%

FHC April Visits By Service

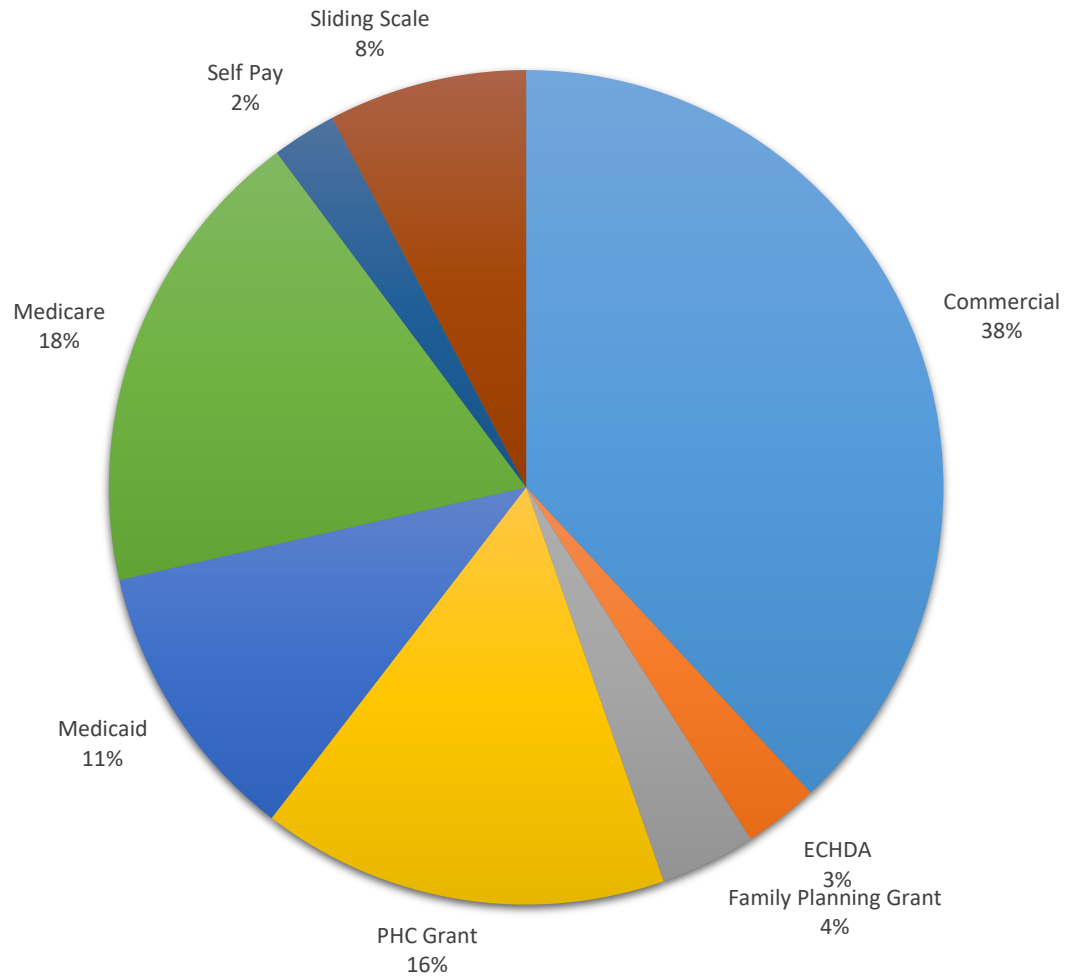


Total FHC April Visits by Financial Class



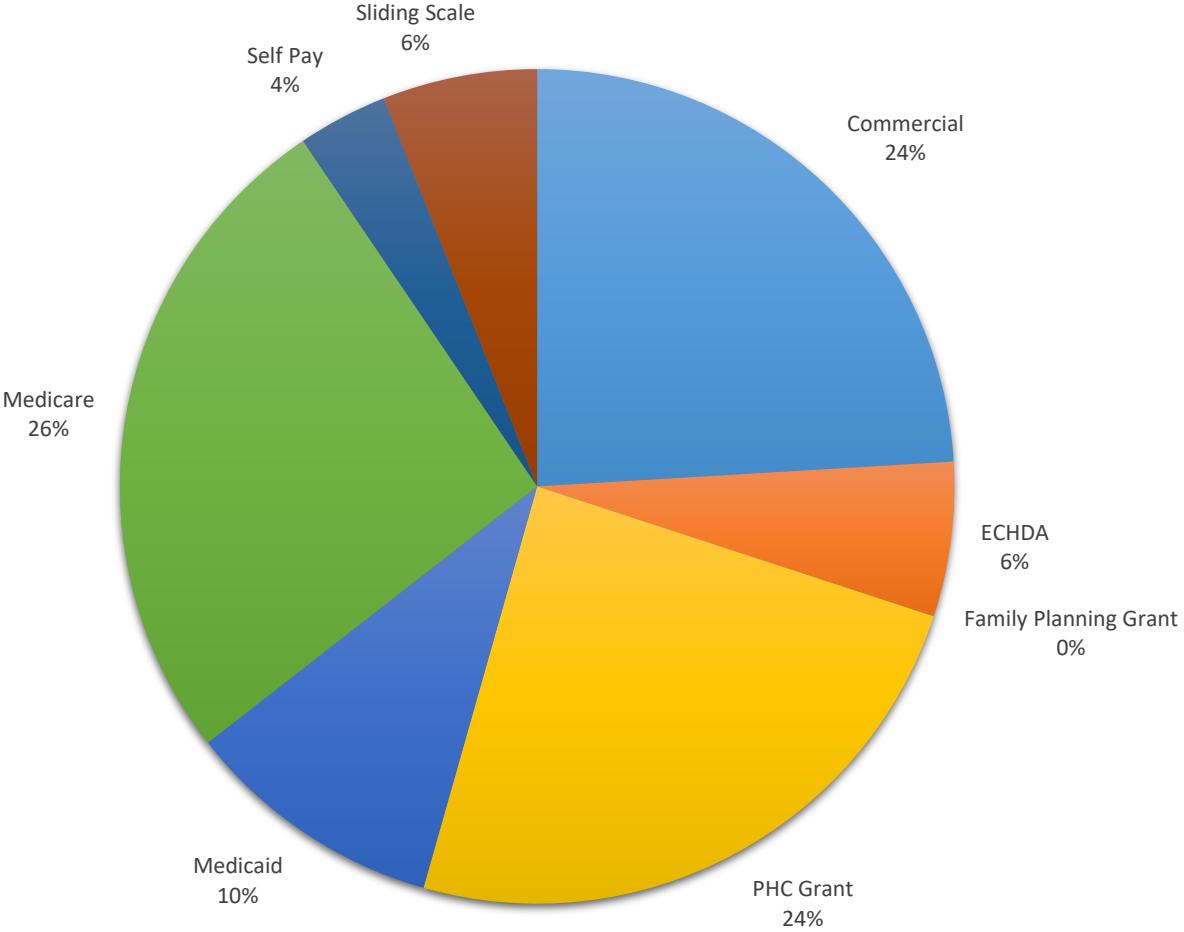
Commercial ECHDA Family Planning Grant PHC Grant Medicaid Medicare Self Pay Sliding Scale

FHC West University April Visits by Financial Class



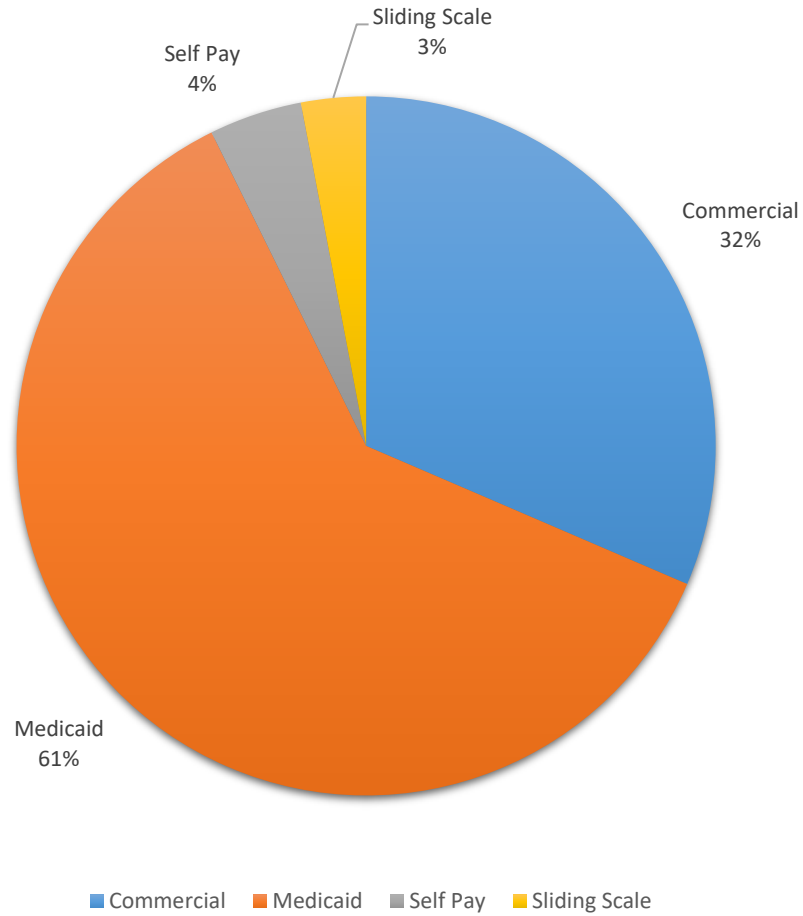
Commercial ECHDA Family Planning Grant PHC Grant Medicaid Medicare Self Pay Sliding Scale

FHC Clements April Visits by Financial Class

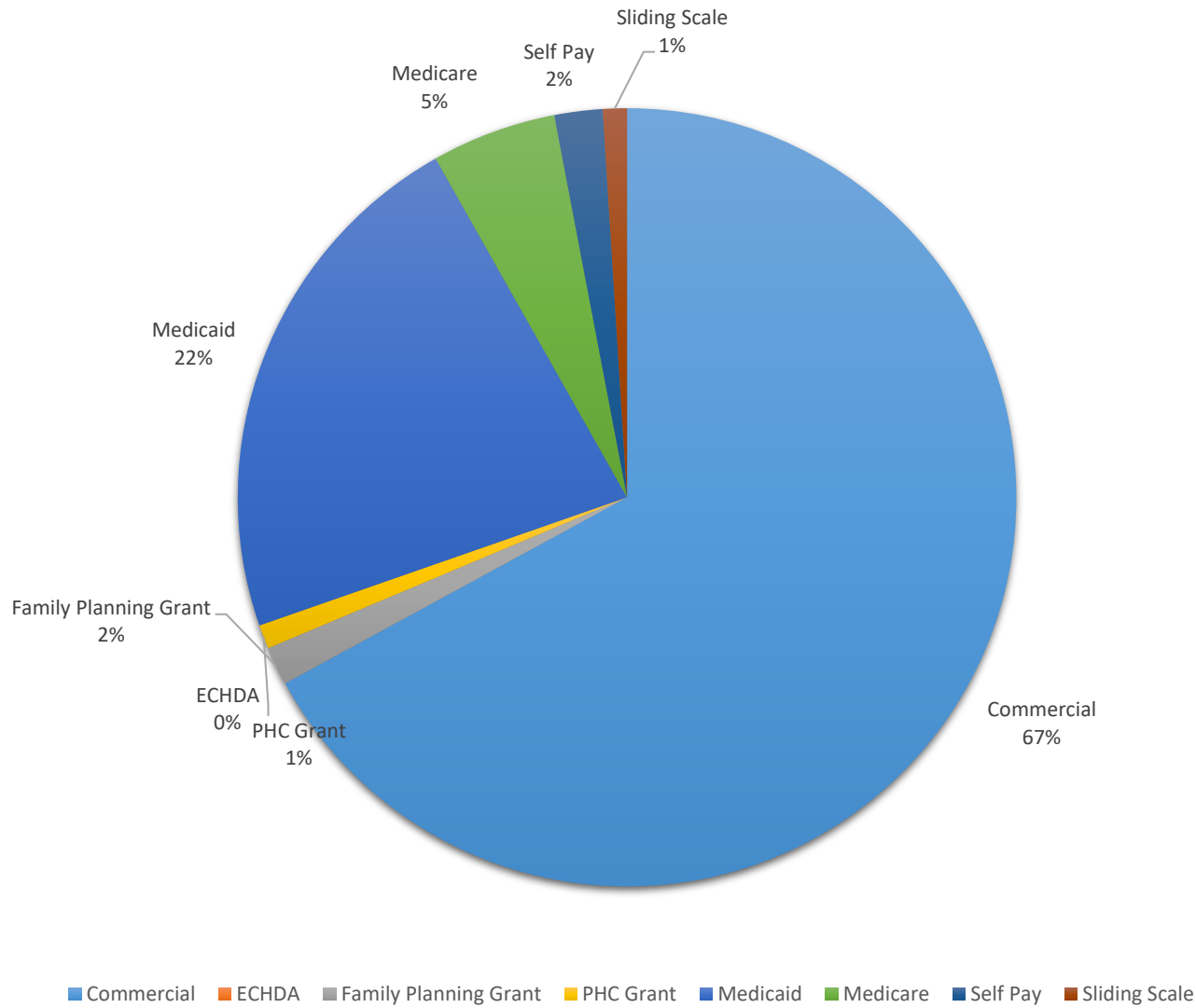


Commercial ECHDA Family Planning Grant PHC Grant Medicaid Medicare Self Pay Sliding Scale

Healthy Kids Clinic April Visits by Financial Class



Womens Clinic April Visits by Financial Class



FHC Executive Director's Report-June 2024

- **Staffing Update:**
 - **Women's Clinic**-The Women's Clinic is currently in search of a LVN, Medical Assistant, FT Ultrasound Tech, and PT Ultrasound Tech.
 - **Family Health Clinic**- FHC West University is currently searching for an LVN. FHC Clements is in search of a front desk position and a Medical Assistant.
 - **Healthy Kids Clinic**: No open positions.

- **Provider Update:**
 - **West University**-We are currently searching for an additional physician for our West University location. Merritt Hawkins is assisting in the search.
 - **Women's Clinic**- Both Merritt Hawkins and Curative are assisting with the search to recruit another physician for the Women's Clinic.
 - **Clements**- Melissa Freeman has accepted the nurse practitioner position and will begin the credentialing and privileging process. Melissa's start date is July 1, 2024.

- **Community Outreach:** The Family Health Clinic participated in the following community events:
 - Carver Early Education Health Fair: Thursday, May 2, 2024.



**MEDICAL CENTER
HEALTH SYSTEM**

Internal Audit Update to the Audit Committee

May 13, 2024



Internal Audit Status Update



Project	Project Summary	Status
Information Security	We identified and assessed the current maturity levels of key cybersecurity practices within the System's technology environment utilizing the National Institute of Standards and Technology Cybersecurity Framework (NIST CSF) as guidance to determine if key cybersecurity functions were being performed. The procedure and results summary from the assessment are included on slides 5-9.	Complete FY 2023 IAP
Audit Pack Examination #1	A continuous program evaluating key accounting close and financial reporting activities supporting accurate and complete preparation of period-close activities. Procedures performed included assisting with drafting policies and procedures over account reconciliation activities and reviewing fixed asset management processes.	Wrap-Up
Basin Emergency Physicians	MCHS management requested this audit to assess a phishing incident involving the impersonation of an existing vendor. We evaluated the events that led to the fraudulent incident, resulting in monetary funds being routed to the adversary's fraudulent account. The results of this audit are outlined on slide 10.	Complete (Added)
Third Party Vendor Management	We will identify key third party vendor relationships and evaluate the current process of third-party vendor management to identify data analytics and associated controls included in the following activities: vendor management system access and restrictions, vendor relationship management, and contract management, utilization, and compliance.	Scheduled May 2024 (In Process)
Payroll	We will evaluate the design of the payroll process and associated internal controls including the following sub-processes: payroll system access and segregation of duties, time-keeping and tracking, monthly processing, deductions and benefits processing, and payroll distribution.	Scheduled June – July 2024
Special Project and/or Prior Audit Follow-up	Follow up procedures on findings, observations, recommendations resulting from prior assessments on engagements performed, and may include charge capture, information security, and cash collections.	TBD
Audit Pack Examination #2	A continuous program evaluating key accounting close and financial reporting activities supporting accurate and complete preparation of period-close activities. Coverage areas are to be determined.	Scheduled August 2024

Proposed FY2024 Project Plan



Project Name		Category	Summary Procedures	Audit Plan	Projected Timeline	Total Fee (\$)
1	Third Party Vendor Management	Operational	We will identify key third party vendor relationships and evaluate the current process of third-party vendor management to identify data analytics and associated controls included in the following activities: vendor management system access and restrictions, vendor relationship management, and contract management, utilization, and compliance.	FY24	March - May 2024	45,000
2	Payroll	HR/Financial	We will evaluate the design of the payroll process and associated internal controls including the following sub-processes: payroll system access and segregation of duties, time-keeping and tracking, monthly processing, deductions and benefits processing, and payroll distribution.		June - July 2024	35,000
3	Audit Pack Examination	Financial	A continuous program evaluating key accounting close and financial reporting activities supporting accurate and complete preparation of period-close activities. Evaluation areas may be rotated at each Audit Pack examination to focus on accounts with greater materiality and/or risk exposure (such as accounts requiring manual calculation and analysis). We will perform the audit pack over the Q1 and Q3 periods. Procedures may include validation of month-end procedures and activities or providing assistance to the accounting team by drafting previously recommended policies and procedures.		February – March 2024	38,000
					August – September 2024	38,000
4	Special Project or Follow-Up Procedures	Various	Follow up procedures on findings, observations, recommendations resulting from prior assessments on engagements performed, and may include charge capture, information security, and cash collections.		TBD	25,000
	Project Management & Audit Committee Reporting		Procedures include tracking overall audit procedures, coordinating audit activities, and reporting to management. Additionally, this component includes preparation of Audit Committee materials and in-person presentation during scheduled meetings.		Continuous	25,000
Substitute / Optional Engagement						
	Scheduling/Rostering	Operational	We will evaluate the design of procedures to facilitate the scheduling/rostering of staff resources and associated controls including the following: nurse scheduling, physician scheduling, nurse and physical workload monitoring and compliance, and medical equipment scheduling.		TBD	

Notes

- 1 Fees included for each proposed project are estimates. Services provided will operate within the total proposed budget.
- 2 The FY24 Plan will be billed monthly based on progress completed.
Staffing and internal audit hours will be allocated based on detailed planning procedures and the agreed upon scope of procedures. Projected hours in excess of the budget will be discussed and agreed upon with Management prior to commencing fieldwork.
- 3

Total Engagement Fees	\$ 206,00
T&A Charges	\$ 10,300
FY24 Total Fees	<u>\$ 216,300</u>
FY23 Total Fees	\$ 214,981
Year-to-Year Increase	1%

Proposed FY2025 Project Plan



Project Name		Category	Summary Procedures	Audit Plan	Projected Timeline	Total Fee (\$)
1	Admissions	Operational	We will evaluate the design of the admissions process and associated internal controls including the following sub-activities: insurance pre-certification, coding and admission, and patient disclosures and consent.	FY25	January - March 2025	45,000
2	Facilities Management	Operational	We will evaluate the design of the facilities maintenance process and identify associated controls within the following sub-processes: property maintenance, leasing, handicap and ambulatory loading, and general custodial services.		April - June 2025	45,000
3	Audit Pack Examination	Financial	A continuous program evaluating key accounting close and financial reporting activities supporting accurate and complete preparation of period-close activities. Evaluation areas may be rotated at each Audit Pack examination to focus on accounts with greater materiality and/or risk exposure (such as accounts requiring manual calculation and analysis). We will perform the audit pack over the Q1 and Q3 periods. Procedures may include validation of month-end procedures and activities or providing assistance to the accounting team by drafting previously recommended policies and procedures.		February - March 2025	38,000
					August - September 2025	38,000
4	Special Project or Follow-Up Procedures	Various	Follow up procedures on findings, observations, recommendations resulting from prior assessments on engagements performed, and may include charge capture, information security, and cash collections.		TBD	25,000
Project Management & Audit Committee Reporting			Procedures include tracking overall audit procedures, coordinating audit activities, and reporting to management. Additionally, this component includes preparation of Audit Committee materials and in-person presentation during scheduled meetings.		Continuous	25,000
Substitute / Optional Engagement						
	Scheduling/Rostering	Operational	We will evaluate the design of procedures to facilitate the scheduling/rostering of staff resources and associated controls including the following: nurse scheduling, physician scheduling, nurse and physical workload monitoring and compliance, and medical equipment scheduling.		TBD	

Notes

- 1 Fees included for each proposed project are estimates. Services provided will operate within the total proposed budget.
- 2 The FY25 Plan will be billed month based on progress completed.
- 3 Staffing and internal audit hours will be allocated based on detailed planning procedures and the agreed upon scope of procedures. Projected hours in excess of the budget will be discussed and agreed upon with Management prior to commencing fieldwork.

Total Engagement Fees \$ 216,00
T&A Charges \$ 10,800
FY24 Total Fees \$ 226,800

Information Security - Approach Overview

What We Did

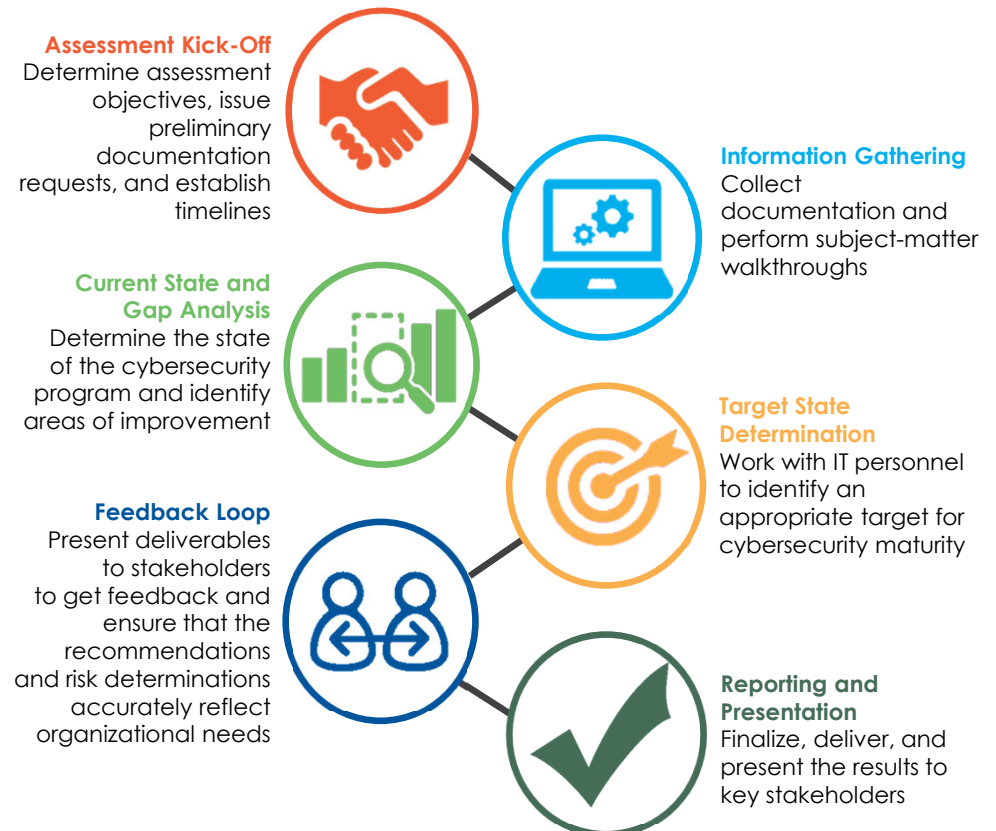
This assessment focused on identifying and assessing the maturity of key cybersecurity practices across an organization. Common frameworks and guides such as National Institute of Standards and Technology Cybersecurity Framework (NIST CSF) were utilized to determine if key cybersecurity functions were being performed as well as to evaluate whether those functions were conducted at a consistent level across the environment.

Objectives

The primary objective of the assessment was to highlight gaps between the current and target state of maturity for assessed practice areas, and to provide recommendations for improvement to help IT and Management achieve conformity with industry best practices and mitigate risk commensurable with the risk profile of the organization.

NIST Cybersecurity Framework v 1.1

Identify	Protect	Detect	Respond	Recover
ID.AM Asset Management	PR.AC Access Control	DE.AE Anomalies and Events	RS.RP Response Planning	RC.RP Recovery Planning
ID.BE Business Environment	PR.AT Awareness and Training	DE.CM Security Continuous Monitoring	RS.CO Communications	RC.IM Improvements
ID.GV Governance	PR.DS Data Security	DE.DP Detection Processes	RS.AN Analysis	RC.CO Communications
ID.RA Risk Assessment	PR.IP Information Protection Processes and Procedures		RS.MI Mitigation	
ID.RM Risk Management Strategy	PR.MA Maintenance		RS.IM Improvements	
ID.SC Supply Chain Risk Management	PR.PT Protective Technology			



Information Security – Summary of Results

23 observations were identified during the assessment to enhance the overall security posture:

- Nine (9) findings were considered **High** risk
- Eleven (11) findings were considered **Medium** risk
- Three (3) findings considered **Low** risk

Positive Highlights

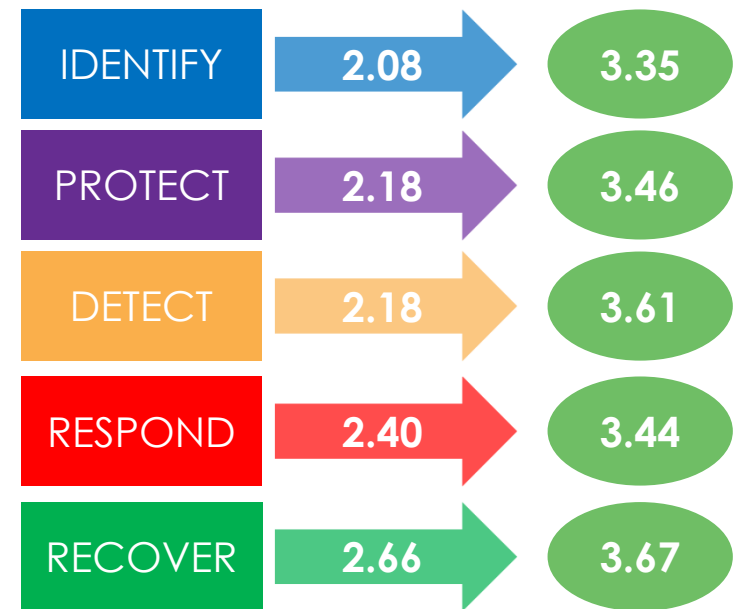
- Protective technology including MS365 Defender and next-gen firewalls to defend against known threats and malware
- Annual performance of penetration testing to identify vulnerabilities
- Periodic social engineering phishing email exercises to train users
- Recent testing of incident response capabilities through facilitated tabletop exercise

Key Improvement Areas

- **Cyber Program** - Define the cybersecurity program aligned to an industry accepted framework (NIST CSF) to serve as a formal anchoring point for the cybersecurity practices
- **IT Asset Inventory Recon** - Define an IT asset inventory reconciliation process to ensure inventories are complete and accurate
- **Vuln Mgmt. Program** - Define a vulnerability management program that includes periodic external and internal vulnerability scanning
- **Priv Access Mgmt.** - Implement a privileged access management strategy that includes service/generic account secure password practices
- **Cyber Risk Assessment** - Conduct a cybersecurity focused risk assessment beyond HIPAA considerations
- **Internal Segmentation** - Define a plan for implementing additional internal network segmentation controls
- **Immutable Backups** - Ensure backup strategy includes immutable solutions to protect against common threats (e.g., ransomware)

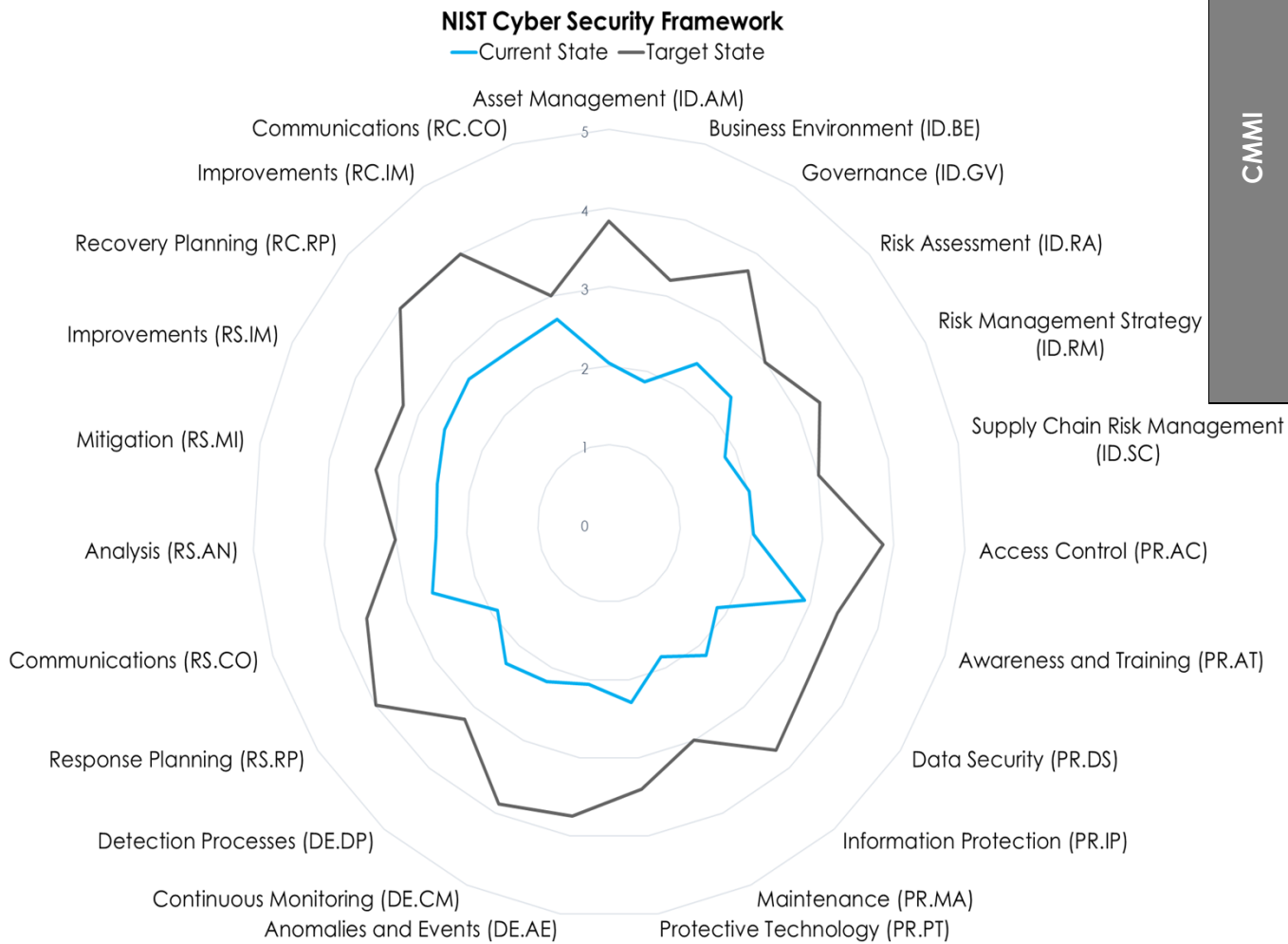
Average Current	Average Target
2.30	3.51

Overall rating is a summary average, used as a barometer of the overall program, however it does not consider the uniquely weighted values of each function that apply to the organization. Target rating is developed in coordination with the organization considering several environmental and strategic conditions. The goal is to consider the organization's mission and objectives against its attack surface, threats and risks, published baselines for cybersecurity hygiene, and tailored for industry considerations.



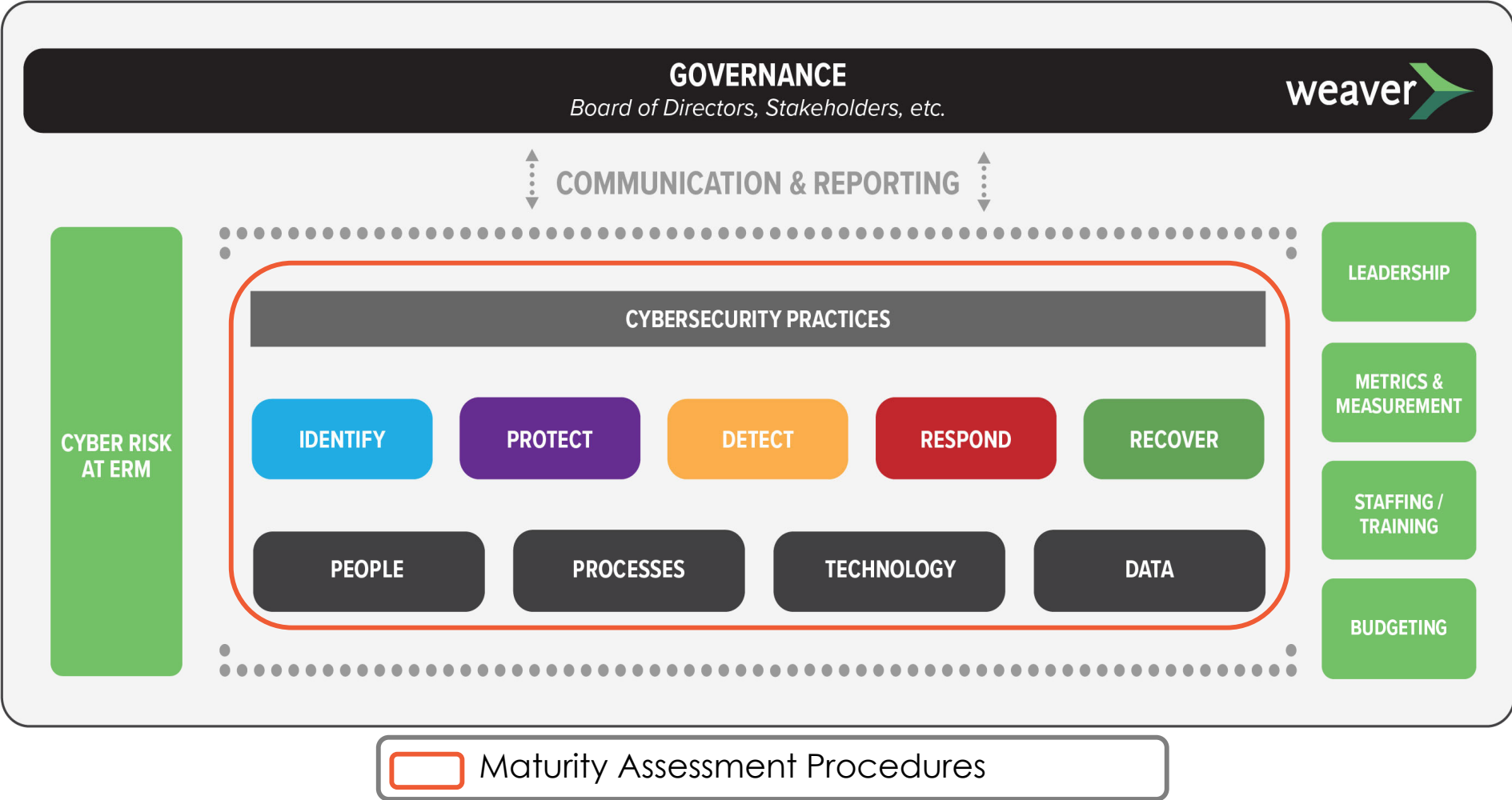
Current → Target

Category Rating Overview



Source	Level	Rating
CMMI	Initial	Basic functions are performed informally and may not be prioritized commensurate with risk.
	Repeatable	Basic functions are achieved with relative consistency for a subset of the organization.
	Defined	Formal plans and strategies are defined to establish consistent implementation across the organization.
	Quantitatively Managed	Formal plans include measures and reporting to proactively manage risk and continual improvement.
	Optimizing	Mechanisms for flexibility and continual improvement are implemented proactively before impact is seen within the organization.

Perspective of Procedures



Relevant Framework

NIST CSF Functions

NIST Cybersecurity Framework 2.0		
Function	CSF 2.0 Category	Category Identifier
Govern	Organizational Context	GV.OC
	Risk Management Strategy	GV.RM
	Roles and Responsibilities	GV.RR
	Policies and Procedures	GV.PP
Identify	Asset Management	ID.AM
	Risk Assessment	ID.RA
	Supply Chain Risk Management	ID.SC
	Improvement	ID.IM
Protect	Identity Management, Authentication, and Access Control	PR.AA
	Awareness and Training	PR.AT
	Data Security	PR.DS
	Platform Security	PR.PS
Detect	Technology Infrastructure Resilience	PR.IR
	Adverse Event Analysis	DE.AE
Respond	Continuous Monitoring	DE.CM
	Incident Management	RS.MA
	Incident Analysis	RS.AN
	Incident Response Reporting and Communication	RS.CO
Recover	Incident Mitigation	RS.MI
	Incident Recovery Plan Execution	RC.RP
	Incident Recovery Communication	RC.CO

V1.1 → V2.0

2.0 Update Considerations

- New Govern (GV) Function
- Emphasize the importance of cybersecurity supply chain risk management
- Updated & expanded guidance on implementation
- Advanced understanding of cybersecurity measurement and assessment

February 2014
NIST released CSF 1.0

April 2018
NIST released CSF 1.1

April 2023
NIST version 2.0 Core Draft

Summer 2023
NIST version 2.0 Draft

Early 2024
Release of NIST CSF 2.0

Basin Phishing Incident Summary

Engagement Objectives

- Evaluate the transactional patterns and sequence of events.
- Identify red flags present and internal control breakdowns.
- Develop recommendations to enhance internal controls.



Red Flags Identified

- Phishing emails conveyed urgency.
- The adversary lacked familiarity with System / Basin relationship.
- Inconsistent email domains were used.
- Two bank change requests were made on the same day.
- Documentation discrepancies existed, including inconsistent names, signatures, and addresses.



Internal Control Breakdowns

- Cybersecurity awareness and training is not comprehensive and ongoing.
- Vendor identity verification protocols were not followed; MCHS did not phone the vendor directly.
- Vendor change review procedures were not in place.

Points for Consideration

Cybersecurity Awareness Training

- Conduct routine, ongoing cyber training, starting most immediately with high-risk departments (accounting, finance, purchasing, and the executive's office).
- Tailor training to specific roles and provide job-function-specific awareness and skills training for employees.

Policy and Procedure – Vendor Changes

- Update the vendor change request policy to clearly state the purpose of contacting the vendor by phone, including identity verification and fraud risk mitigation procedures.
- Define steps or create a checklist to authenticate the identity of the requestor; e.g., ask for the existing bank account number.
- Emphasize the need to independently research and identify a trustworthy point of contact and phone number for communication

Exposure Assessment, Disclosure Requirements, BAA

- Obtain and review the BAA Agreement between Basin Emergency Physicians and MCHS and evaluate for violations of the agreement, particularly regarding disclosures for data breaches.
- Assess the impact of the data breach to determine if PHI was leaked.

Vendor Change Reviews

- MCHS Management conducted extensive vendor change reviews, going back to October 2023, and re-verified these changes.

Discussion

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ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
APRIL 2024

	CURRENT MONTH					YEAR-TO-DATE				
	BUDGET			PRIOR YEAR		BUDGET			PRIOR YEAR	
	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%
Hospital InPatient Admissions										
Acute / Adult	1,151	1,132	1.7%	979	17.6%	8,160	7,563	7.9%	7,336	11.2%
Neonatal ICU (NICU)	15	28	-46.4%	19	-21.1%	136	185	-26.5%	184	-26.1%
Total Admissions	1,166	1,160	0.5%	998	16.8%	8,296	7,748	7.1%	7,520	10.3%
Patient Days										
Adult & Pediatric	4,645	4,464	4.1%	4,173	11.3%	31,301	29,824	5.0%	29,261	7.0%
ICU	437	459	-4.8%	391	11.8%	3,109	3,064	1.5%	3,049	2.0%
CCU	437	420	4.0%	347	25.9%	3,061	2,808	9.0%	2,799	9.4%
NICU	272	449	-39.4%	302	-9.9%	2,081	2,969	-29.9%	3,062	-32.0%
Total Patient Days	5,791	5,792	0.0%	5,213	11.1%	39,552	38,665	2.3%	38,171	3.6%
Observation (Obs) Days	636	542	17.3%	570	11.6%	4,420	3,621	22.1%	2,808	57.4%
Nursery Days	287	272	5.5%	203	41.4%	2,119	1,816	16.7%	1,827	16.0%
Total Occupied Beds / Bassinets	6,714	6,606	1.6%	5,986	12.2%	46,091	44,102	4.5%	42,806	7.7%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.79	4.72	1.6%	5.02	-4.4%	4.59	4.72	-2.7%	4.79	-4.0%
NICU	18.13	16.04	13.1%	15.89	14.1%	15.30	16.05	-4.7%	16.64	-8.1%
Total ALOS	4.97	4.99	-0.5%	5.22	-4.9%	4.77	4.99	-4.5%	5.08	-6.1%
Acute / Adult & Pediatric w/o OB	5.54			5.85	-5.3%	5.36			5.82	-7.9%
Average Daily Census	193.0	193.1	0.0%	173.8	11.1%	185.7	181.5	2.3%	180.1	3.1%
Hospital Case Mix Index (CMI)	1.7549	1.7500	0.3%	1.7996	-2.5%	1.7114	1.7500	-2.2%	1.7483	-2.1%
CMI Adjusted LOS	2.83	2.85	-0.8%	2.90	-2.5%	2.79	2.85	-2.3%	2.90	-4.0%
Medicare										
Admissions	513	439	16.9%	398	28.9%	3,332	2,927	13.8%	2,824	18.0%
Patient Days	2,790	2,467	13.1%	2,431	14.8%	18,064	16,438	9.9%	16,161	11.8%
Average Length of Stay	5.44	5.62	-3.2%	6.11	-11.0%	5.42	5.62	-3.5%	5.72	-5.3%
Case Mix Index	1.9209	2.0200	-4.9%	2.0701	-7.2%	1.9456	2.0200	-3.7%	2.0271	-4.0%
Medicaid										
Admissions	100	147	-32.0%	119	-16.0%	839	983	-14.6%	1,017	-17.5%
Patient Days	419	698	-40.0%	497	-15.7%	3,387	4,667	-27.4%	4,758	-28.8%
Average Length of Stay	4.19	4.75	-11.8%	4.18	0.3%	4.04	4.75	-15.0%	4.68	-13.7%
Case Mix Index	1.1746	1.1800	-0.5%	1.3145	-10.6%	1.1220	1.1800	-4.9%	1.1849	-5.3%
Commercial										
Admissions	376	319	17.9%	263	43.0%	2,626	2,134	23.1%	2,032	29.2%
Patient Days	1,679	1,432	17.2%	1,225	37.1%	11,258	9,580	17.5%	9,447	19.2%
Average Length of Stay	4.47	4.49	-0.5%	4.66	-4.1%	4.29	4.49	-4.5%	4.65	-7.8%
Case Mix Index	1.6742	1.7000	-1.5%	1.7157	-2.4%	1.6395	1.7000	-3.6%	1.6932	-3.2%
Self Pay										
Admissions	149	220	-32.3%	189	-21.2%	1,309	1,469	-10.9%	1,414	-7.4%
Patient Days	753	997	-24.5%	873	-13.7%	5,832	6,654	-12.4%	6,449	-9.6%
Average Length of Stay	5.05	4.53	11.5%	4.62	9.4%	4.46	4.53	-1.6%	4.56	-2.3%
Case Mix Index	1.7752	1.5800	12.4%	1.6271	9.1%	1.5693	1.5800	-0.7%	1.5727	-0.2%
All Other										
Admissions	28	35	-20.0%	29	-3.4%	190	235	-19.1%	233	-18.5%
Patient Days	150	198	-24.2%	187	-19.8%	1,011	1,329	-23.9%	1,356	-25.4%
Average Length of Stay	5.36	5.66	-5.3%	6.45	-16.9%	5.32	5.66	-5.9%	5.82	-8.6%
Case Mix Index	1.9491	2.2500	-13.4%	1.8527	5.2%	2.1258	2.2500	-5.5%	2.2411	-5.1%
Radiology										
InPatient	4,483	4,446	0.8%	3,905	14.8%	32,976	29,690	11.1%	29,181	13.0%
OutPatient	9,049	8,917	1.5%	7,809	15.9%	58,095	59,584	-2.5%	53,450	8.7%
Cath Lab										
InPatient	836	661	26.5%	580	44.1%	4,790	4,416	8.5%	4,276	12.0%
OutPatient	621	510	21.8%	379	63.9%	3,820	3,408	12.1%	3,255	17.4%
Laboratory										
InPatient	80,684	77,769	3.7%	69,334	16.4%	563,208	519,147	8.5%	512,855	9.8%
OutPatient	73,327	73,893	-0.8%	63,473	15.5%	494,258	493,798	0.1%	459,680	7.5%
Other										
Deliveries	168	187	-10.2%	138	21.7%	1,253	1,248	0.4%	1,259	-0.5%
Surgical Cases										
InPatient	257	269	-4.5%	219	17.4%	1,616	1,794	-9.9%	1,626	-0.6%
OutPatient	496	606	-18.2%	542	-8.5%	3,523	4,053	-13.1%	3,686	-4.4%
Total Surgical Cases	753	875	-13.9%	761	-1.1%	5,139	5,847	-12.1%	5,312	-3.3%
GI Procedures (Endo)										
InPatient	112	155	-27.7%	130	-13.8%	961	1,035	-7.1%	896	7.3%
OutPatient	179	314	-43.0%	214	-16.4%	1,317	2,099	-37.3%	1,334	-1.3%
Total GI Procedures	291	469	-38.0%	344	-15.4%	2,278	3,134	-27.3%	2,230	2.2%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
APRIL 2024**

	CURRENT MONTH					YEAR-TO-DATE				
	BUDGET			PRIOR YEAR		BUDGET			PRIOR YEAR	
	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	5,138	5,313	-3.3%	3,949	30.1%	37,935	35,507	6.8%	35,868	5.8%
Observation Days	636	542	17.3%	570	11.6%	4,420	3,621	22.1%	2,808	57.4%
Other O/P Occasions of Service	19,905	22,212	-10.4%	18,814	5.8%	142,629	148,435	-3.9%	139,015	2.6%
Total O/P Occasions of Svc.	25,679	28,067	-8.5%	23,333	10.1%	184,984	187,563	-1.4%	177,691	4.1%
Hospital Operations										
Manhours Paid	277,893	284,849	-2.4%	267,135	4.0%	1,979,830	1,927,147	2.7%	1,891,758	4.7%
FTE's	1,621.0	1,661.6	-2.4%	1,558.3	4.0%	1,626.6	1,583.3	2.7%	1,561.6	4.2%
Adjusted Patient Days	11,105	11,550	-3.9%	10,236	8.5%	75,815	77,078	-1.6%	72,655	4.3%
Hours / Adjusted Patient Day	25.03	24.66	1.5%	26.10	-4.1%	26.11	25.00	4.4%	26.03	0.3%
Occupancy - Actual Beds	55.3%	55.3%	0.0%	48.8%	13.3%	53.2%	52.0%	2.3%	51.6%	3.1%
FTE's / Adjusted Occupied Bed	4.4	4.3	1.5%	4.6	-4.1%	4.6	4.4	4.5%	4.6	0.3%
Family Health Clinic - Clements										
Total Medical Visits	624	739	-15.6%	566	10.2%	3,695	4,936	-25.1%	4,817	-23.3%
Manhours Paid	1,524	2,394	-36.4%	2,026	-24.8%	12,608	15,993	-21.2%	14,114	-10.7%
FTE's	8.9	14.0	-36.4%	11.8	-24.8%	10.4	13.1	-21.2%	11.7	-11.1%
Family Health Clinic - West University										
Total Medical Visits	765	707	8.2%	629	21.6%	4,746	4,726	0.4%	4,466	6.3%
Manhours Paid	1,315	1,294	1.6%	883	49.0%	8,460	8,654	-2.2%	7,427	13.9%
FTE's	7.7	7.5	1.6%	5.1	49.0%	7.0	7.1	-2.2%	6.1	13.4%
Family Health Clinic - JBS										
Total Medical Visits	976	785	24.3%	748	30.5%	6,373	5,244	21.5%	4,581	39.1%
Manhours Paid	1,629	1,771	-8.0%	1,212	34.4%	11,190	11,833	-5.4%	9,194	21.7%
FTE's	9.5	10.3	-8.0%	7.1	34.4%	9.2	9.7	-5.4%	7.6	21.1%
Family Health Clinic - Womens										
Total Medical Visits	1,829	2,039	-10.3%	-	0.0%	11,503	13,089	-12.1%	-	0.0%
Manhours Paid	2,984	4,895	-39.0%	-	0.0%	22,633	31,424	-28.0%	-	0.0%
FTE's	17.4	28.6	-39.0%	-	0.0%	18.6	25.8	-28.0%	-	0.0%
Total ECHD Operations										
Total Admissions	1,166	1,160	0.5%	998	16.8%	8,296	7,748	7.1%	7,520	10.3%
Total Patient Days	5,791	5,792	0.0%	5,213	11.1%	39,552	38,665	2.3%	38,171	3.6%
Total Patient and Obs Days	6,427	6,334	1.5%	5,783	11.1%	43,972	42,286	4.0%	40,979	7.3%
Total FTE's	1,664.5	1,722.0	-3.3%	1,582.3	5.2%	1,671.7	1,639.1	2.0%	1,587.0	5.3%
FTE's / Adjusted Occupied Bed	4.5	4.5	0.5%	4.6	-3.0%	4.7	4.5	3.7%	4.6	1.4%
Total Adjusted Patient Days	11,105	11,550	-3.9%	10,236	8.5%	75,815	77,078	-1.6%	72,655	4.3%
Hours / Adjusted Patient Day	25.70	25.56	0.5%	26.50	-3.0%	26.84	25.88	3.7%	26.46	1.4%
Outpatient Factor	1.9176	1.9940	-3.8%	1.9635	-2.3%	1.9168	1.9935	-3.8%	1.9034	0.7%
Blended O/P Factor	2.1237	2.1952	-3.3%	2.1930	-3.2%	2.1185	2.2118	-4.2%	2.1318	-0.6%
Total Adjusted Admissions	2,236	2,313	-3.3%	1,960	14.1%	15,902	15,445	3.0%	14,314	11.1%
Hours / Adjusted Admisssion	126.29	125.51	0.6%	138.42	-8.8%	126.53	127.13	-0.5%	134.31	-5.8%
FTE's - Hospital Contract	58.9	47.4	24.4%	50.8	16.0%	54.9	44.5	23.2%	47.9	14.4%
FTE's - Mgmt Services	50.9	42.8	19.0%	37.6	35.1%	55.7	42.8	30.3%	39.1	42.5%
Total FTE's (including Contract)	1,774.3	1,812.1	-2.1%	1,670.8	6.2%	1,782.3	1,726.4	3.2%	1,674.0	6.5%
Total FTE'S per Adjusted Occupied Bed (including Contract)	4.8	4.7	1.8%	4.9	-2.1%	5.0	4.8	5.0%	4.9	2.5%
ProCare FTEs	203.8	227.4	-10.4%	218.1	-6.6%	204.3	226.5	-9.8%	217.8	-6.2%
TraumaCare FTEs	8.4	9.6	-12.8%	9.4	-10.9%	9.1	9.6	-5.0%	9.4	-3.3%
Total System FTEs	1,986.5	2,049.2	-3.1%	1,898.3	4.6%	1,995.6	1,962.5	1.7%	1,901.2	5.0%
Urgent Care Visits										
JBS Clinic	1,261	1,678	-24.9%	1,317	-4.3%	10,301	11,214	-8.1%	11,323	-9.0%
West University	777	1,128	-31.1%	837	-7.2%	7,152	7,540	-5.1%	7,163	-0.2%
Total Urgent Care Visits	2,038	2,806	-27.4%	2,154	-5.4%	17,453	18,754	-6.9%	18,486	-5.6%
Retail Clinic Visits										
Retail Clinic	70	167	-58.1%	184	-62.0%	624	1,797	-65.3%	1,740	-64.1%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
APRIL 2024**

	CURRENT YEAR	PRIOR FISCAL YEAR END			CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	TRAUMA CARE AUDITED	
ASSETS					
CURRENT ASSETS:					
Cash and Cash Equivalents	\$ 37,244,828	\$ 16,567,281	\$ 4,400	\$ -	\$ 20,673,147
Investments	58,248,573	56,460,783	-	-	1,787,790
Patient Accounts Receivable - Gross	251,939,855	247,541,752	29,112,091	2,371,321	(27,085,309)
Less: 3rd Party Allowances	(157,127,521)	(154,534,985)	(16,400,026)	(1,845,686)	15,653,177
Bad Debt Allowance	(53,194,506)	(59,928,158)	(8,542,555)	(400,000)	15,676,207
Net Patient Accounts Receivable	41,617,828	33,078,609	4,169,509	125,635	4,244,075
Taxes Receivable	11,011,808	13,086,087	-	-	(2,074,279)
Accounts Receivable - Other	2,644,783	10,882,264	35,402	-	(8,272,882)
Inventories	10,150,438	9,697,439	477,883	-	(24,883)
Prepaid Expenses	4,280,916	4,285,500	112,263	37,639	(154,486)
Total Current Assets	165,199,174	144,057,962	4,799,457	163,274	16,178,481
CAPITAL ASSETS:					
Property and Equipment	515,623,845	512,532,942	399,150	-	2,691,753
Construction in Progress	15,402,465	4,378,451	-	-	11,024,014
	531,026,310	516,911,393	399,150	-	13,715,767
Less: Accumulated Depreciation and Amortization	(369,448,822)	(358,580,014)	(321,730)	-	(10,547,077)
Total Capital Assets	161,577,488	158,331,379	77,420	-	3,168,689
LEASE ASSETS					
Leased Assets	4,190,843	53,343	-	-	4,137,500
Less Accumulated Amortization Lease Assets	(1,621,193)	(4,355)	-	-	(1,616,838)
Total Lease Assets	2,569,650	48,988	-	-	2,520,662
SUBSCRIPTION ASSETS					
Subscription Assets	7,427,258	7,429,526	-	-	(2,269)
Less Accumulated Amortization Subscription Assets	(2,179,440)	(1,751,574)	-	-	(427,866)
Total Subscription Assets	5,247,818	5,677,953	-	-	(430,134)
LT Lease Receivable	6,693,512	7,245,067	-	-	(551,556)
RESTRICTED ASSETS:					
Restricted Assets Held by Trustee	4,896	4,896	-	-	-
Restricted Assets Held in Endowment	6,251,302	6,192,628	-	-	58,674
Restricted TPC, LLC	1,668,033	1,668,033	-	-	-
Investment in PBBHC	30,997,988	30,997,988	-	-	-
Restricted MCH West Texas Services	2,296,513	2,289,594	-	-	6,919
Pension, Deferred Outflows of Resources	19,214,396	19,214,396	-	-	-
Assets whose use is Limited	258,358	-	239,765	-	18,593
TOTAL ASSETS	\$ 401,979,127	\$ 375,728,883	\$ 5,116,641	\$ 163,274	\$ 20,970,328
LIABILITIES AND FUND BALANCE					
CURRENT LIABILITIES:					
Current Maturities of Long-Term Debt	\$ 1,790,000	\$ 2,331,892	\$ -	\$ -	\$ (541,892)
Self-Insurance Liability - Current Portion	3,640,526	3,640,526	-	-	-
Current Portion of Lease Liabilities	548,124	3,492	-	-	544,632
Current Portion of Subscription Liabilities	1,087,258	1,180,800	-	-	(93,542)
Accounts Payable	27,972,177	28,380,319	179,825	(122,858)	(465,110)
A/R Credit Balances	1,980,665	1,728,310	-	-	252,355
Accrued Interest	232,022	126,618	-	-	105,404
Accrued Salaries and Wages	13,052,200	6,721,029	4,737,246	243,053	1,350,872
Accrued Compensated Absences	5,225,141	4,623,356	-	-	601,785
Due to Third Party Payors	17,461,273	1,085,299	-	-	16,375,974
Deferred Revenue	7,906,865	329,369	232,401	-	7,345,095
Total Current Liabilities	80,896,250	50,151,010	5,149,472	120,195	25,595,768
ACCRUED POST RETIREMENT BENEFITS	49,313,989	54,025,950	-	-	(4,711,961)
LESSOR DEFERRED INFLOWS OF RESOURCES	7,544,943	8,144,265	-	-	(599,322)
SELF-INSURANCE LIABILITIES - Less Current Portion	2,422,562	2,422,562	-	-	-
LEASE LIABILITIES	2,403,543	46,484	-	-	2,357,060
SUBSCRIPTION LIABILITIES	3,972,159	4,459,894	-	-	(487,735)
LONG-TERM DEBT - Less Current Maturities	30,495,590	30,990,450	-	-	(494,860)
Total Liabilities	177,049,036	150,240,615	5,149,472	120,195	21,538,755
FUND BALANCE	224,930,091	225,488,269	(32,831)	43,079	224,962,922
TOTAL LIABILITIES AND FUND BALANCE	\$ 401,979,127	\$ 375,728,883	\$ 5,116,641	\$ 163,274	\$ 20,970,328

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
APRIL 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 57,030,036	\$ 54,586,216	4.5%	\$ 47,314,303	20.5%	\$ 393,041,484	\$ 365,953,223	7.4%	\$ 365,544,030	7.5%
Outpatient Revenue	64,083,891	65,240,830	-1.8%	56,444,979	13.5%	439,620,815	443,474,681	-0.9%	413,716,080	6.3%
TOTAL PATIENT REVENUE	\$ 121,113,926	\$ 119,827,046	1.1%	\$ 103,759,282	16.7%	\$ 832,662,299	\$ 809,427,904	2.9%	\$ 779,260,110	6.9%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 82,326,607	\$ 75,093,418	9.6%	\$ 65,266,713	26.1%	\$ 542,649,262	\$ 506,437,013	7.2%	\$ 498,009,693	9.0%
Policy Adjustments	932,360	1,406,859	-33.7%	707,790	31.7%	8,289,033	9,988,324	-17.0%	10,617,487	-21.9%
Uninsured Discount	4,824,284	11,434,056	-57.8%	7,719,402	-37.5%	55,390,295	76,938,204	-28.0%	70,701,461	-21.7%
Indigent	13,796	1,262,834	-98.9%	999,890	-98.6%	2,968,136	8,457,826	-64.9%	6,895,661	-57.0%
Provision for Bad Debts	5,782,561	4,467,429	29.4%	2,275,100	154.2%	46,911,675	30,329,306	54.7%	29,919,608	56.8%
TOTAL REVENUE DEDUCTIONS	\$ 93,879,606	\$ 93,664,596	0.2%	\$ 76,968,895	22.0%	\$ 656,208,401	\$ 632,150,673	3.8%	\$ 616,143,910	6.5%
	77.51%	78.17%		74.18%		78.81%	78.10%		79.07%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 1,551,832	\$ 1,551,832	0.0%	\$ 2,094,222	-25.9%	\$ 9,864,416	\$ 10,862,824	-9.2%	\$ 14,687,992	-32.8%
DSRIP/CHIRP	(97,573)	1,116,944	-108.7%	(344,553)	-71.7%	7,370,747	7,818,608	-5.7%	3,863,686	90.8%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	(14,868)	-100.0%
TOTAL OTHER PATIENT REVENUE	\$ 1,454,259	\$ 2,668,776	-45.5%	\$ 1,749,669	-16.9%	\$ 17,235,164	\$ 18,681,432	-7.7%	\$ 18,536,810	-7.0%
NET PATIENT REVENUE	\$ 28,688,580	\$ 28,831,226	-0.5%	\$ 28,540,056	0.5%	\$ 193,689,062	\$ 195,958,663	-1.2%	\$ 181,653,010	6.6%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 6,254,571	\$ 5,911,682	5.8%	\$ 6,663,915	-6.1%	\$ 44,315,534	\$ 41,674,623	6.3%	\$ 43,164,697	2.7%
Other Revenue	1,566,247	1,304,610	20.1%	726,320	115.6%	10,686,434	9,120,284	17.2%	6,547,824	63.2%
TOTAL OTHER REVENUE	\$ 7,820,819	\$ 7,216,292	8.4%	\$ 7,390,235	5.8%	\$ 55,001,968	\$ 50,794,907	8.3%	\$ 49,712,521	10.6%
NET OPERATING REVENUE	\$ 36,509,399	\$ 36,047,518	1.3%	\$ 35,930,291	1.6%	\$ 248,691,030	\$ 246,753,570	0.8%	\$ 231,365,531	7.5%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 15,154,354	\$ 15,493,435	-2.2%	\$ 14,988,827	1.1%	\$ 105,392,576	\$ 104,735,006	0.6%	\$ 100,987,473	4.4%
Benefits	1,847,934	2,112,986	-12.5%	3,147,250	-41.3%	14,116,273	15,370,131	-8.2%	22,774,132	-38.0%
Temporary Labor	1,773,618	1,433,339	23.7%	1,169,140	51.7%	12,475,637	9,777,146	27.6%	8,995,713	38.7%
Physician Fees	1,287,543	1,173,902	9.7%	1,098,737	17.2%	8,219,789	8,217,754	0.0%	8,033,980	2.3%
Texas Tech Support	955,222	954,677	0.1%	935,981	2.1%	6,726,914	6,682,739	0.7%	6,277,225	7.2%
Purchased Services	4,610,084	4,484,794	2.8%	4,923,676	-6.4%	32,485,522	31,901,559	1.8%	31,658,822	2.6%
Supplies	7,111,997	6,391,293	11.3%	5,577,523	27.5%	46,463,515	43,268,782	7.4%	40,037,217	16.1%
Utilities	350,159	344,591	1.6%	288,811	21.2%	2,735,141	2,249,873	21.6%	2,287,106	19.6%
Repairs and Maintenance	795,713	924,382	-13.9%	865,275	-8.0%	5,288,101	6,471,044	-18.3%	6,307,318	-16.2%
Leases and Rent	80,931	98,093	-17.5%	116,983	-30.8%	722,253	687,263	5.1%	871,660	-17.1%
Insurance	195,058	190,806	2.2%	160,080	21.9%	1,319,013	1,335,642	-1.2%	1,254,366	5.2%
Interest Expense	92,113	92,669	-0.6%	69,614	32.3%	746,246	650,843	14.7%	489,403	52.5%
ECHDA	50,935	182,272	-72.1%	185,055	-72.5%	1,170,248	1,275,904	-8.3%	1,273,025	-8.1%
Other Expense	434,636	165,196	163.1%	144,935	199.9%	1,441,534	1,921,396	-25.0%	1,548,725	-6.9%
TOTAL OPERATING EXPENSES	\$ 34,740,297	\$ 34,042,435	2.0%	\$ 33,671,888	3.2%	\$ 239,302,761	\$ 234,545,082	2.0%	\$ 232,796,165	2.8%
Depreciation/Amortization	\$ 1,963,303	\$ 1,846,785	6.3%	\$ 1,773,821	10.7%	\$ 13,965,439	\$ 12,998,364	7.4%	\$ 12,126,305	15.2%
(Gain) Loss on Sale of Assets	-	-	0.0%	1,573	-100.0%	(27,403)	-	0.0%	(112,680)	-75.7%
TOTAL OPERATING COSTS	\$ 36,703,600	\$ 35,889,220	2.3%	\$ 35,447,281	3.5%	\$ 253,240,797	\$ 247,543,446	2.3%	\$ 244,809,790	3.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ (194,201)	\$ 158,298	222.7%	\$ 483,010	140.2%	\$ (4,549,767)	\$ (789,876)	476.0%	\$ (13,444,260)	-66.2%
Operating Margin	-0.53%	0.44%	-221.1%	1.34%	-139.6%	-1.83%	-0.32%	471.5%	-5.81%	-68.5%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 198,298	\$ 92,032	115.5%	\$ 121,406	63.3%	\$ 1,243,378	\$ 644,224	93.0%	\$ 612,932	102.9%
Tobacco Settlement	1,423,034	1,240,590	14.7%	1,392,083	2.2%	1,423,034	1,240,590	14.7%	1,392,083	2.2%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	1,820	-100.0%	-	-	(3,000)	12,740	-123.5%	2,500	-220.0%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
						10,161,918	12,859,331		(828,552)	
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ 1,427,131	\$ 1,492,740	4.4%	\$ 1,996,499	28.5%	\$ (1,886,355)	\$ 1,107,678	270.3%	\$ (11,436,745)	83.5%
Unrealized Gain/(Loss) on Investments	\$ 20,391	\$ -	0.0%	\$ 57,301	-64.4%	\$ 1,178,357	\$ -	0.0%	\$ 1,233,015	-4.4%
Investment in Subsidiaries	18,609	149,961	-87.6%	10,280	81.0%	139,571	1,049,727	-86.7%	233,945	-40.3%
CHANGE IN NET POSITION	\$ 1,466,131	\$ 1,642,701	10.7%	\$ 2,064,080	29.0%	\$ (568,426)	\$ 2,157,405	126.3%	\$ (9,969,784)	94.3%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
APRIL 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Revenue	\$ 57,030,036	\$ 54,586,216	4.5%	\$ 47,314,303	20.5%	\$ 393,041,484	\$ 365,953,223	7.4%	\$ 365,544,030	7.5%
Outpatient Revenue	52,328,344	54,261,361	-3.6%	45,587,857	14.8%	360,358,880	363,563,498	-0.9%	330,233,534	9.1%
TOTAL PATIENT REVENUE	\$ 109,358,380	\$ 108,847,577	0.5%	\$ 92,902,160	17.7%	\$ 753,400,365	\$ 729,516,721	3.3%	\$ 695,777,564	8.3%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 76,657,967	\$ 69,473,980	10.3%	\$ 59,559,417	28.7%	\$ 502,561,571	\$ 465,587,390	7.9%	\$ 454,191,138	10.6%
Policy Adjustments	26,305	530,231	-95.0%	132,366	-80.1%	585,322	3,555,395	-83.5%	4,882,088	-88.0%
Uninsured Discount	4,446,724	11,039,729	-59.7%	7,429,342	-40.1%	53,645,667	74,048,344	-27.6%	67,724,824	-20.8%
Indigent Care	4,422	1,247,213	-99.6%	981,091	-99.5%	2,920,523	8,350,135	-65.0%	6,788,552	-57.0%
Provision for Bad Debts	4,123,450	3,604,132	14.4%	1,338,883	208.0%	38,739,202	24,123,401	60.6%	23,149,456	67.3%
TOTAL REVENUE DEDUCTIONS	\$ 85,258,867	\$ 85,895,285	-0.7%	\$ 69,441,097	22.8%	\$ 598,452,286	\$ 575,664,665	4.0%	\$ 556,736,058	7.5%
	77.96%	78.91%		74.75%		79.43%	78.91%		80.02%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 1,551,832	\$ 1,551,832	0.0%	\$ 2,094,222	-25.9%	\$ 9,864,416	\$ 10,862,824	-9.2%	\$ 14,687,992	-32.8%
DSRIP/CHIRP	(97,573)	1,116,944	-108.7%	(344,553)	-71.7%	7,370,747	7,818,608	-5.7%	3,863,686	90.8%
TOTAL OTHER PATIENT REVENUE	\$ 1,454,259	\$ 2,668,776	-45.5%	\$ 1,749,669	-16.9%	\$ 17,235,164	\$ 18,681,432	-7.7%	\$ 18,536,810	-7.0%
NET PATIENT REVENUE	\$ 25,553,771	\$ 25,621,068	-0.3%	\$ 25,210,732	1.4%	\$ 172,183,242	\$ 172,533,488	-0.2%	\$ 157,578,316	9.3%
OTHER REVENUE										
Tax Revenue	\$ 6,254,571	\$ 5,911,682	5.8%	\$ 6,663,915	-6.1%	\$ 44,315,534	\$ 41,674,623	6.3%	\$ 43,164,697	2.7%
Other Revenue	1,293,384	1,084,368	19.3%	430,573	200.4%	9,138,089	7,573,340	20.7%	5,035,376	81.5%
TOTAL OTHER REVENUE	\$ 7,547,955	\$ 6,996,050	7.9%	\$ 7,094,488	6.4%	\$ 53,453,624	\$ 49,247,963	8.5%	\$ 48,200,073	10.9%
NET OPERATING REVENUE	\$ 33,101,727	\$ 32,617,118	1.5%	\$ 32,305,220	2.5%	\$ 225,636,866	\$ 221,781,451	1.7%	\$ 205,778,389	9.7%
OPERATING EXPENSE										
Salaries and Wages	\$ 11,172,324	\$ 10,867,633	2.8%	\$ 10,404,329	7.4%	\$ 74,831,067	\$ 72,303,972	3.5%	\$ 69,792,316	7.2%
Benefits	1,426,551	1,681,112	-15.1%	2,856,310	-50.1%	10,977,796	12,042,099	-8.8%	19,589,900	-44.0%
Temporary Labor	945,648	739,241	27.9%	866,614	9.1%	6,143,974	4,933,090	24.5%	6,711,949	-8.5%
Physician Fees	1,300,038	1,192,549	9.0%	1,132,348	14.8%	8,615,297	8,347,843	3.2%	8,354,968	3.1%
Texas Tech Support	955,222	954,677	0.1%	935,981	2.1%	6,726,914	6,682,739	0.7%	6,277,225	7.2%
Purchased Services	4,913,208	4,793,235	2.5%	4,852,994	1.2%	34,507,614	34,142,781	1.1%	31,876,857	8.3%
Supplies	7,065,386	6,310,488	12.0%	5,483,697	28.8%	46,006,983	42,697,098	7.8%	39,189,483	17.4%
Utilities	349,568	343,839	1.7%	288,061	21.4%	2,729,304	2,244,774	21.6%	2,282,024	19.6%
Repairs and Maintenance	795,713	922,482	-13.7%	859,440	-7.4%	5,283,789	6,457,744	-18.2%	6,296,598	-16.1%
Leases and Rentals	(68,320)	(47,469)	43.9%	(55,119)	24.0%	(304,198)	(332,283)	-8.5%	(336,131)	-9.5%
Insurance	134,616	129,036	4.3%	110,094	22.3%	907,228	903,252	0.4%	859,745	5.5%
Interest Expense	92,113	92,669	-0.6%	69,614	32.3%	746,246	650,843	14.7%	489,403	52.5%
ECHDA	50,935	182,272	-72.1%	185,055	-72.5%	1,170,248	1,275,904	-8.3%	1,273,025	-8.1%
Other Expense	359,878	105,150	242.3%	94,729	279.9%	1,047,720	1,484,089	-29.4%	1,224,400	-14.4%
TOTAL OPERATING EXPENSES	\$ 29,492,880	\$ 28,266,914	4.3%	\$ 28,084,146	5.0%	\$ 199,389,980	\$ 193,833,945	2.9%	\$ 193,881,761	2.8%
Depreciation/Amortization	\$ 1,951,473	\$ 1,839,661	6.1%	\$ 1,766,824	10.5%	\$ 13,901,249	\$ 12,948,496	7.4%	\$ 12,081,119	15.1%
(Gain)/Loss on Disposal of Assets	-	-	0.0%	1,573	-100.0%	(27,403)	-	0.0%	(112,173)	-75.6%
TOTAL OPERATING COSTS	\$ 31,444,353	\$ 30,106,575	4.4%	\$ 29,852,542	5.3%	\$ 213,263,827	\$ 206,782,441	3.1%	\$ 205,850,706	3.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ 1,657,373	\$ 2,510,543	-34.0%	\$ 2,452,677	32.4%	\$ 12,373,039	\$ 14,999,010	-17.5%	\$ (72,318)	-17209.3%
Operating Margin	5.01%	7.70%	-34.9%	7.59%	-34.1%	5.48%	6.76%	-18.9%	-0.04%	-15703.5%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 198,298	\$ 92,032	115.5%	\$ 121,406	63.3%	\$ 1,243,378	\$ 644,224	93.0%	\$ 612,932	102.9%
Tobacco Settlement	1,423,034	1,240,590	14.7%	1,392,083	2.2%	1,423,034	1,240,590	14.7%	1,392,083	2.2%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	1,820	-100.0%	-	0.0%	(3,000)	12,740	-123.5%	2,500	-220.0%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	-	-	-	-	0.0%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ 3,278,706	\$ 3,844,985	-14.7%	\$ 3,966,166	-17.3%	\$ 15,036,451	\$ 16,896,564	-11.0%	\$ 1,935,197	677.0%
Procure & Trauma Care Capital Contribution	(1,873,579)	(2,355,026)	-20.4%	(2,052,303)	-8.7%	(17,170,700)	(15,817,762)	8.6%	(13,318,358)	28.9%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ 1,405,127	\$ 1,489,959	5.7%	\$ 1,913,863	26.6%	\$ (2,134,249)	\$ 1,078,802	297.8%	\$ (11,383,161)	81.3%
Unrealized Gain/(Loss) on Investments	\$ 20,391	\$ -	0.0%	\$ 57,301	-64.4%	\$ 1,178,357	\$ -	0.0%	\$ 1,233,015	-4.4%
Investment in Subsidiaries	18,609	149,961	-87.6%	10,280	81.0%	139,571	1,049,727	-86.7%	233,945	-40.3%
CHANGE IN NET POSITION	\$ 1,444,127	\$ 1,639,920	11.9%	\$ 1,981,444	27.1%	\$ (816,321)	\$ 2,128,529	138.4%	\$ (9,916,200)	91.8%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
APRIL 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 11,495,812	\$ 10,776,637	6.7%	\$ 10,645,012	8.0%	\$ 77,740,314	\$ 78,393,442	-0.8%	\$ 82,305,156	-5.5%
TOTAL PATIENT REVENUE	\$ 11,495,812	\$ 10,776,637	6.7%	\$ 10,645,012	8.0%	\$ 77,740,314	\$ 78,393,442	-0.8%	\$ 82,305,156	-5.5%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 5,570,481	\$ 5,499,698	1.3%	\$ 5,540,343	0.5%	\$ 39,403,280	\$ 39,953,635	-1.4%	\$ 43,039,309	-8.4%
Policy Adjustments	871,054	840,837	3.6%	519,538	67.7%	7,490,151	6,165,111	21.5%	5,523,361	35.6%
Uninsured Discount	377,560	394,327	-4.3%	290,061	30.2%	1,744,628	2,889,860	-39.6%	2,976,637	-41.4%
Indigent	9,374	15,621	-40.0%	18,799	-50.1%	47,613	107,691	-55.8%	107,109	-55.5%
Provision for Bad Debts	1,576,584	840,102	87.7%	892,221	76.7%	7,919,025	6,032,345	31.3%	6,650,325	19.1%
TOTAL REVENUE DEDUCTIONS	\$ 8,405,053	\$ 7,590,585	10.7%	\$ 7,260,962	15.8%	\$ 56,604,696	\$ 55,148,642	2.6%	\$ 58,296,741	-2.9%
	73.11%	70.44%		68.21%		72.81%	70.35%		70.83%	
NET PATIENT REVENUE	\$ 3,090,758	\$ 3,186,052	-3.0%	\$ 3,384,050	-8.7%	\$ 21,135,618	\$ 23,244,800	-9.1%	\$ 24,008,415	-12.0%
OTHER REVENUE										
Other Income	\$ 271,071	\$ 220,202	23.1%	\$ 295,747	-8.3%	\$ 1,538,959	\$ 1,546,664	-0.5%	\$ 1,512,090	1.8%
TOTAL OTHER REVENUE	\$ 271,071	\$ 220,202	23.1%	\$ 295,747	-8.3%	\$ 1,538,959	\$ 1,546,664	-0.5%	\$ 1,512,090	1.8%
NET OPERATING REVENUE	\$ 3,361,830	\$ 3,406,254	-1.3%	\$ 3,679,797	-8.6%	\$ 22,674,577	\$ 24,791,464	-8.5%	\$ 25,520,505	-11.2%
OPERATING EXPENSE										
Salaries and Wages	\$ 3,738,867	\$ 4,375,621	-14.6%	\$ 4,329,790	-13.6%	\$ 28,839,231	\$ 30,678,561	-6.0%	\$ 29,449,506	-2.1%
Benefits	396,881	412,499	-3.8%	427,317	-7.1%	3,001,587	3,191,601	-6.0%	3,059,644	-1.9%
Temporary Labor	827,970	694,098	19.3%	302,526	173.7%	6,331,663	4,844,056	30.7%	2,283,763	177.2%
Physician Fees	246,753	240,601	2.6%	225,637	9.4%	1,419,228	1,684,647	-15.8%	1,493,748	-5.0%
Purchased Services	(307,947)	(309,143)	-0.4%	70,476	-537.0%	(2,033,315)	(2,246,136)	-9.5%	(222,476)	813.9%
Supplies	46,611	80,249	-41.9%	93,195	-50.0%	455,217	567,580	-19.8%	843,948	-46.1%
Utilities	591	752	-21.4%	750	-21.2%	5,836	5,099	14.5%	5,082	14.8%
Repairs and Maintenance	-	1,900	-100.0%	5,835.01	-100.0%	4,312	13,300	-67.6%	10,721	-59.8%
Leases and Rentals	147,257	143,569	2.6%	170,109	-13.4%	1,012,497	1,005,595	0.7%	1,193,838	-15.2%
Insurance	52,167	54,425	-4.1%	49,618	5.1%	353,858	380,975	-7.1%	354,225	-0.1%
Other Expense	74,429	59,585	24.9%	49,851	49.3%	390,972	434,080	-9.9%	322,185	21.4%
TOTAL OPERATING EXPENSES	\$ 5,223,579	\$ 5,754,156	-9.2%	\$ 5,725,103	-8.8%	\$ 39,781,087	\$ 40,559,358	-1.9%	\$ 38,794,183	2.5%
Depreciation/Amortization	\$ 11,829	\$ 7,124	66.0%	\$ 6,997	69.1%	\$ 64,189	\$ 49,868	28.7%	\$ 45,186	42.1%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	(506)	-100.0%
TOTAL OPERATING COSTS	\$ 5,235,408	\$ 5,761,280	-9.1%	\$ 5,732,100	-8.7%	\$ 39,845,277	\$ 40,609,226	-1.9%	\$ 38,838,863	2.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,873,579)	\$ (2,355,026)	-20.4%	\$ (2,052,303)	-8.7%	\$ (17,170,700)	\$ (15,817,762)	8.6%	\$ (13,318,358)	28.9%
Operating Margin	-55.73%	-69.14%	-19.4%	-55.77%	-0.1%	-75.73%	-63.80%	18.7%	-52.19%	45.1%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 1,873,579	\$ 2,355,026	-20.4%	\$ 2,052,303	-8.7%	\$ 17,170,700	\$ 15,817,762	8.6%	\$ 13,318,358	28.9%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	8,575	7,453	15.05%	9,054	-5.29%	54,211	53,458	1.41%	63,685	-14.88%
Total Hospital Visits	7,126	5,886	21.07%	5,803	22.80%	47,233	41,090	14.95%	39,936	18.27%
Total Procedures	12,877	11,552	11.47%	11,713	9.94%	88,261	84,035	5.03%	88,519	-0.29%
Total Surgeries	704	767	-8.21%	795	-11.45%	5,274	5,606	-5.92%	5,606	-5.92%
Total Provider FTE's	84.3	88.6	-4.84%	90.9	-7.20%	84.1	88.6	-5.12%	89.3	-5.91%
Total Staff FTE's	108.0	127.1	-15.01%	116.5	-7.28%	108.2	126.3	-14.31%	116.5	-7.13%
Total Administrative FTE's	11.5	11.7	-1.80%	10.8	6.53%	12.0	11.6	3.03%	11.9	0.52%
Total FTE's	203.8	227.4	-10.37%	218.1	-6.56%	204.3	226.5	-9.82%	217.8	-6.21%

**ECTOR COUNTY HOSPITAL DISTRICT
TRAUMACARE OPERATIONS SUMMARY
APRIL 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 259,735	\$ 202,832	28.1%	\$ 212,110	22.5%	\$ 1,521,620	\$ 1,517,741	0.3%	\$ 1,177,390	29.2%
TOTAL PATIENT REVENUE	\$ 259,735	\$ 202,832	28.1%	\$ 212,110	22.5%	\$ 1,521,620	\$ 1,517,741	0.3%	\$ 1,177,390	29.2%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 98,158	\$ 119,740	-18.0%	\$ 166,954	-41.2%	\$ 684,411	\$ 895,988	-23.6%	\$ 779,246	-12.2%
Policy Adjustments	35,000	35,791	-2.2%	55,886	-37.4%	213,560	267,818	-20.3%	212,038	0.7%
Uninsured Discount	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Indigent	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Provision for Bad Debts	82,526	23,195	255.8%	43,997	87.6%	253,448	173,560	46.0%	119,827	111.5%
TOTAL REVENUE DEDUCTIONS	\$ 215,685	\$ 178,726	20.7%	\$ 266,836	-19.2%	\$ 1,151,419	\$ 1,337,366	-13.9%	\$ 1,111,111	3.6%
	83.04%	88.12%		125.80%		75.67%	88.12%		94.37%	
NET PATIENT REVENUE	\$ 44,050	\$ 24,106	82.7%	\$ (54,726)	-180.5%	\$ 370,201	\$ 180,375	105.2%	\$ 66,279	458.6%
						24.3%				
OTHER REVENUE										
Other Income	\$ 1,792	\$ 40	4380.9%	\$ -	100.0%	\$ 9,386	\$ 280	3252.1%	\$ 358	2521.4%
TOTAL OTHER REVENUE	\$ 1,792	\$ 40	4380.9%	\$ -	100.0%	\$ 9,386	\$ 280	3252.1%	\$ 358	2521.4%
NET OPERATING REVENUE	\$ 45,842	\$ 24,146	89.9%	\$ (54,726)	-183.8%	\$ 379,587	\$ 180,655	110.1%	\$ 66,637	469.6%
OPERATING EXPENSE										
Salaries and Wages	\$ 243,163	\$ 250,181	-2.8%	\$ 254,708	-4.5%	\$ 1,722,278	\$ 1,752,473	-1.7%	\$ 1,745,651	-1.3%
Benefits	24,502	19,375	26.5%	(136,377)	-118.0%	136,891	136,431	0.3%	124,588	9.9%
Temporary Labor	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Physician Fees	(259,248)	(259,248)	0.0%	(259,248)	0.0%	(1,814,736)	(1,814,736)	0.0%	(1,814,736)	0.0%
Purchased Services	4,823	702	587.1%	207	2229.8%	11,223	4,914	128.4%	4,441	152.7%
Supplies	-	556	-100.0%	632	-100.0%	1,316	4,104	-67.9%	3,787	-65.3%
Utilities	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Repairs and Maintenance	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Leases and Rentals	1,993	1,993	0.0%	1,993	0.0%	13,953	13,951	0.0%	13,953	0.0%
Insurance	8,275	7,345	12.7%	368	2147.7%	57,927	51,415	12.7%	40,397	43.4%
Other Expense	329	461	-28.6%	355	-7.4%	2,842	3,227	-11.9%	2,140	32.8%
TOTAL OPERATING EXPENSES	\$ 23,838	\$ 21,365	11.6%	\$ (137,361)	-117.4%	\$ 131,693	\$ 151,779	-13.2%	\$ 120,221	9.5%
Depreciation/Amortization	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 23,838	\$ 21,365	11.6%	\$ (137,361)	-117.4%	\$ 131,693	\$ 151,779	-13.2%	\$ 120,221	9.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ 22,004	\$ 2,781	691.2%	\$ 82,635	-73.4%	\$ 247,894	\$ 28,876	758.5%	\$ (53,584)	-562.6%
Operating Margin	48.00%	11.52%	316.8%	-151.00%	-131.8%	65.31%	15.98%	308.6%	-80.41%	-181.2%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
CAPITAL CONTRIBUTION	\$ 22,004	\$ 2,781	691.2%	\$ 82,635	-73.4%	\$ 247,894	\$ 28,876	758.5%	\$ (53,584)	-562.6%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Procedures	613	754	-18.70%	615	-0.33%	4,461	5,642	-20.93%	4,603	-3.08%
Total Provider FTE's	7.4	8.5	-12.61%	8.4	-12.25%	8.1	8.3	-3.17%	8.4	-4.15%
Total Staff FTE's	1.0	1.2	-14.29%	1.0	0.75%	1.0	1.2	-17.34%	1.0	4.26%
Total FTE's	8.4	9.6	-12.81%	9.4	-10.88%	9.1	9.6	-4.99%	9.4	-3.28%

**ECTOR COUNTY HOSPITAL DISTRICT
DIABETES SCREENING CLINIC - SOUTH - OPERATIONS SUMMARY
APRIL 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 4,276	\$ -	0.0%	\$ -	0.0%	\$ 12,169	\$ -	0.0%	\$ -	0.0%
TOTAL PATIENT REVENUE	\$ 4,276	\$ -	0.0%	\$ -	0.0%	\$ 12,169	\$ -	0.0%	\$ -	0.0%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
Self Pay Adjustments	(890)	-	0.0%	-	0.0%	7,148	-	0.0%	-	0.0%
Bad Debts	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL REVENUE DEDUCTIONS	\$ (890)	\$ -	0.0%	\$ -	0.0%	\$ 7,148	\$ -	0.0%	\$ -	0.0%
	-20.8%	#DIV/0!		#DIV/0!		58.7%	#DIV/0!		#DIV/0!	
NET PATIENT REVENUE	\$ 5,166	\$ -	0.0%	\$ -	0.0%	\$ 5,021	\$ -	0.0%	\$ -	0.0%
OTHER REVENUE										
Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 5,166	\$ -	0.0%	\$ -	0.0%	\$ 5,021	\$ -	0.0%	\$ -	0.0%
OPERATING EXPENSE										
Salaries and Wages	\$ 740	\$ -	0.0%	\$ -	0.0%	\$ 2,783	\$ -	0.0%	\$ -	0.0%
Benefits	94	-	0.0%	-	0.0%	408	-	0.0%	-	0.0%
Physician Services	66	-	0.0%	-	0.0%	432	-	0.0%	-	0.0%
Cost of Drugs Sold	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Supplies	-	-	0.0%	-	0.0%	3,903	-	0.0%	-	0.0%
Utilities	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Repairs and Maintenance	-	-	0.0%	-	0.0%	24,214	-	0.0%	-	0.0%
Leases and Rentals	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 900	\$ -	0.0%	\$ -	0.0%	\$ 31,740	\$ -	0.0%	\$ -	0.0%
Depreciation/Amortization	\$ 810	\$ 2,769	-70.7%	\$ 2,769	-70.7%	\$ 17,426	\$ 19,383	-10.1%	\$ 19,386	-10.1%
TOTAL OPERATING COSTS	\$ 1,710	\$ 2,769	-38.3%	\$ 2,769	-38.3%	\$ 49,167	\$ 19,383	153.7%	\$ 19,386	153.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ 3,457	\$ (2,769)	224.8%	\$ (2,769)	224.8%	\$ (44,145)	\$ (19,383)	-127.8%	\$ (19,386)	127.7%
Operating Margin	66.91%	0.00%	0.0%	0.00%	0.0%	-879.15%	0.00%	0.0%	0.00%	0.0%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	13	-	0.0%	-	0.0%	37	-	0.0%	-	0.0%
Hospital FTE's (Salaries and Wages)	0.2	-	0.0%	-	0.0%	0.1	-	0.0%	0.0	622.4%

**ECTOR COUNTY HOSPITAL DISTRICT
APRIL 2024**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 45,471,120	41.6%	\$ 37,757,416	40.7%	\$ 299,053,953	39.7%	267,904,548	38.4%
Medicaid	15,317,000	14.0%	11,368,891	12.2%	93,512,869	12.4%	100,157,101	14.4%
Commercial	38,087,217	34.8%	27,766,055	29.9%	263,728,393	35.0%	209,226,400	30.1%
Self Pay	6,626,266	6.1%	11,341,898	12.2%	69,537,271	9.2%	88,876,606	12.8%
Other	3,856,777	3.5%	4,667,901	5.0%	27,567,879	3.7%	29,612,910	4.3%
TOTAL	\$ 109,358,380	100.0%	\$ 92,902,160	100.0%	\$ 753,400,365	100.0%	695,777,564	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 8,759,621	35.7%	\$ 6,725,019	34.2%	\$ 59,333,140	37.6%	50,713,068	38.0%
Medicaid	3,580,181	14.6%	2,800,998	14.3%	20,035,680	12.7%	19,231,371	14.4%
Commercial	9,724,313	39.5%	7,790,269	39.7%	62,572,225	39.7%	48,801,733	36.5%
Self Pay	1,516,241	6.2%	1,484,295	7.6%	9,483,094	6.0%	8,063,221	6.0%
Other	971,769	4.0%	827,686	4.2%	6,279,223	4.0%	6,798,203	5.1%
TOTAL	\$ 24,552,125	100.0%	\$ 19,628,267	100.0%	\$ 157,703,363	100.0%	133,607,596	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
APRIL 2024**

	Hospital	ProCare	TraumaCare	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:				
Excess of Revenue over Expenses	\$ (816,321)	-	247,894	\$ (568,427)
Noncash Expenses:				
Depreciation and Amortization	12,581,624	10,157	-	12,591,781
Unrealized Gain/Loss on Investments	1,178,357	-	-	1,178,357
Accretion (Bonds) & COVID Funding	(357,269)	-	-	(357,269)
Changes in Assets and Liabilities				
Patient Receivables, Net	(4,420,986)	244,086	(67,175)	(4,244,075)
Taxes Receivable/Deferred	9,643,293	(223,918)	-	9,419,374
Inventories, Prepays and Other	8,023,072	(257)	4,674	8,027,489
LT Lease Rec	551,556			
Deferred Inflow of Resources	424,762			
Accounts Payable	1,977,569	(2,016,526)	(173,799)	(212,755)
Accrued Expenses	60,581	1,990,481	(11,595)	2,039,468
Due to Third Party Payors	16,375,974	-	-	16,375,974
Accrued Post Retirement Benefit Costs	(5,311,284)	-	-	(5,311,284)
Net Cash Provided by Operating Activities	<u>\$ 39,910,930</u>	<u>4,022</u>	<u>-</u>	<u>\$ 39,914,952</u>
Cash Flows from Investing Activities:				
Investments	\$ (2,966,147)	-	-	\$ (2,966,147)
Acquisition of Property and Equipment	(17,846,976)	(4,022)	-	(17,850,998)
Net Cash used by Investing Activities	<u>\$ (20,813,123)</u>	<u>(4,022)</u>	<u>-</u>	<u>\$ (20,817,145)</u>
Cash Flows from Financing Activities:				
Current Portion Debt	\$ (541,892)	-	-	\$ (541,892)
Principal Paid on Subscription Liabilities	\$ (93,542)			
Principal Paid on Lease Liabilities	\$ 544,632			
Intercompany Activities	-	-	-	-
LT Liab Subscriptions	(487,735)			
LT Liab Leases	2,357,060			
Net Repayment of Long-term Debt/Bond Issuance	(137,591)	-	-	(137,591)
Net Cash used by Financing Activities	<u>1,640,933</u>	<u>-</u>	<u>-</u>	<u>1,640,933</u>
Net Increase (Decrease) in Cash	20,738,740	(0)	-	20,738,740
Beginning Cash & Cash Equivalents @ 9/30/2023	<u>26,722,432</u>	<u>4,400</u>	<u>-</u>	<u>26,726,832</u>
Ending Cash & Cash Equivalents @ 4/30/2024	<u>\$ 47,461,172</u>	<u>\$ 4,400</u>	<u>\$ -</u>	<u>\$ 47,465,572</u>

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2024**

CASH ACTIVITY	TAX (IGT) ASSESSED	GOVERNMENT PAYOUT	BURDEN ALLEVIATION	NET INFLOW
DSH				
1st Qtr	\$ (1,373,346)	\$ 3,581,085		\$ 2,207,739
2nd Qtr	(1,598,444)	-		(1,598,444)
3rd Qtr	-	4,011,151		4,011,151
4th Qtr	-	-		-
DSH TOTAL	\$ (2,971,790)	\$ 7,592,236		\$ 4,620,446
UC				
1st Qtr	\$ -	\$ 5,793,766		5,793,766
2nd Qtr	(4,285,851)	10,722,457		6,436,606
3rd Qtr	-	-		-
4th Qtr	-	-		-
UC TOTAL	\$ (4,285,851)	\$ 16,516,223		\$ 12,230,373
DSRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSRIP UPL TOTAL	\$ -	\$ -		\$ -
UHRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UHRIP TOTAL	\$ -	\$ -		\$ -
GME				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(558,322)	1,427,934		869,612
3rd	-	-		-
4th Qtr	-	-		-
GME TOTAL	\$ (558,322)	\$ 1,427,934		\$ 869,612
CHIRP				
1st Qtr	\$ (3,062,668)	\$ 3,909,718		\$ 847,050
2nd Qtr	-	3,794,422		3,794,422
3rd	-	578,764		578,764
4th Qtr	-	-		-
CHIRP TOTAL	\$ (3,062,668)	\$ 8,282,903		\$ 5,220,235
HARP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(552,207)	69,597		(482,610)
3rd	-	1,316,117		1,316,117
4th Qtr	-	-		-
HARP TOTAL	\$ (552,207)	\$ 1,385,714		\$ 833,507
TIPPS				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
TIPPS TOTAL	\$ -	\$ -		\$ -
MCH Cash Activity	\$ (11,430,837)	\$ 35,205,010		\$ 23,774,172
ProCare Cash Activity	\$ -	\$ -	\$ -	\$ -
Blended Cash Activity	\$ (11,430,837)	\$ 35,205,010	\$ -	\$ 23,774,172

INCOME STATEMENT ACTIVITY:

FY 2024 Accrued / (Deferred) Adjustments:

	BLENDED
DSH Accrual	\$ 5,127,500
Uncompensated Care Accrual	3,808,261
Regional UPL Accrual	-
URIP	-
GME	512,169
CHIRP	7,370,747
HARP	242,669
TIPPS	173,817
Regional UPL Benefit	-
Medicaid Supplemental Payments	17,235,164
DSRIP Accrual	-
Total Adjustments	\$ 17,235,164

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
APRIL 2024**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET		PRIOR		ACTUAL	BUDGET		PRIOR	
		BUDGET	VAR	PRIOR YR	YR VAR		BUDGET	VAR	PRIOR YR	YR VAR
Cardiopulmonary	13.7	12.7	8.3%	11.0	25.1%	13.5	11.9	13.1%	10.5	28.2%
Operating Room	12.8	4.5	181.9%	10.9	17.8%	12.4	4.3	189.8%	10.4	19.4%
Labor & Delivery	3.6	5.5	-33.4%	4.3	-16.2%	4.4	5.1	-15.3%	2.8	55.3%
Laboratory - Chemistry	3.6	4.9	-26.7%	2.5	46.9%	4.2	4.6	-9.6%	4.7	-11.7%
Imaging - Diagnostics	3.8	3.1	25.0%	5.3	-27.8%	3.1	2.9	6.6%	3.3	-7.8%
Recovery Room	1.0	-	0.0%	-	0.0%	1.5	-	0.0%	-	0.0%
PM&R - Occupational	1.0	2.1	-53.1%	0.9	13.0%	1.5	2.0	-27.3%	0.8	90.1%
4 East - Post Partum	1.5	2.1	-29.7%	4.0	-62.8%	1.4	2.0	-29.5%	2.3	-38.3%
Imaging - Ultrasound	2.1	1.1	98.5%	1.6	34.7%	1.2	1.0	23.1%	1.8	-31.0%
Imaging - Cat Scan	1.8	1.1	66.9%	0.6	188.0%	1.2	1.0	14.8%	0.2	659.2%
Intensive Care Unit (ICU) 2	1.7	2.1	-21.1%	0.4	341.9%	1.1	2.0	-43.0%	1.0	13.5%
Laboratory - Histology	0.8	-	0.0%	-	0.0%	0.9	-	0.0%	-	0.0%
Center for Health and Wellness - Sports Medici	0.5	1.1	-52.5%	0.9	-43.4%	0.8	1.0	-17.6%	0.4	109.2%
7 Central	2.1	0.0	4963.9%	-	0.0%	0.8	0.0	1927.4%	0.4	121.6%
Intensive Care Unit (CCU) 4	1.3	1.6	-16.2%	0.8	76.5%	0.7	1.5	-52.0%	1.1	-32.2%
UTILIZATION REVIEW	0.5	1.0	-55.3%	-	0.0%	0.5	1.0	-51.5%	-	0.0%
Neonatal Intensive Care	-	-	0.0%	-	0.0%	0.4	-	0.0%	0.0	1873.1%
4 Central	0.7	0.0	1690.3%	0.1	928.9%	0.3	0.0	690.6%	0.3	-6.7%
Nursing Orientation	0.1	-	0.0%	0.3	-56.5%	0.3	-	0.0%	0.5	-45.6%
6 Central	0.4	0.0	926.1%	0.1	197.8%	0.2	0.0	367.1%	0.1	95.1%
Emergency Department	0.5	1.6	-69.4%	3.3	-85.3%	0.2	1.5	-89.1%	1.9	-91.4%
3 West Observation	0.5	-	0.0%	0.2	229.0%	0.1	-	0.0%	0.4	-62.0%
5 Central	0.1	0.0	251.3%	0.2	-5.5%	0.1	0.0	230.8%	0.2	-42.7%
9 Central	0.1	0.0	64.3%	0.2	-67.6%	0.1	0.0	129.8%	0.2	-40.9%
6 West	-	0.0	-100.0%	-	0.0%	0.1	0.0	91.3%	0.0	143.1%
Care Management	-	-	0.0%	1.0	-100.0%	0.1	-	0.0%	2.4	-97.2%
Laboratory - Hematology	-	1.5	-100.0%	-	0.0%	-	1.4	-100.0%	-	0.0%
PM&R - Physical	-	-	0.0%	0.3	-100.0%	-	-	0.0%	0.4	-100.0%
8 Central - Moved Back to 6140	-	-	0.0%	0.1	-100.0%	-	-	0.0%	0.4	-100.0%
5 West - Pediatrics	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
Food Service	-	1.1	-100.0%	-	0.0%	-	1.0	-100.0%	-	0.0%
SUBTOTAL	54.4	47.4	14.9%	49.9	9.2%	51.0	44.5	14.6%	46.8	9.1%
TRANSITION LABOR										
Laboratory - Chemistry	4.5	-	0.0%	1.0	372.3%	3.8	-	0.0%	1.1	232.8%
SUBTOTAL	4.5	-	0.0%	1.0	372.3%	3.8	-	0.0%	1.1	232.8%
GRAND TOTAL	58.9	47.4	24.4%	50.8	16.0%	54.9	44.5	23.2%	47.9	14.4%



Financial Presentation

For the Month Ended

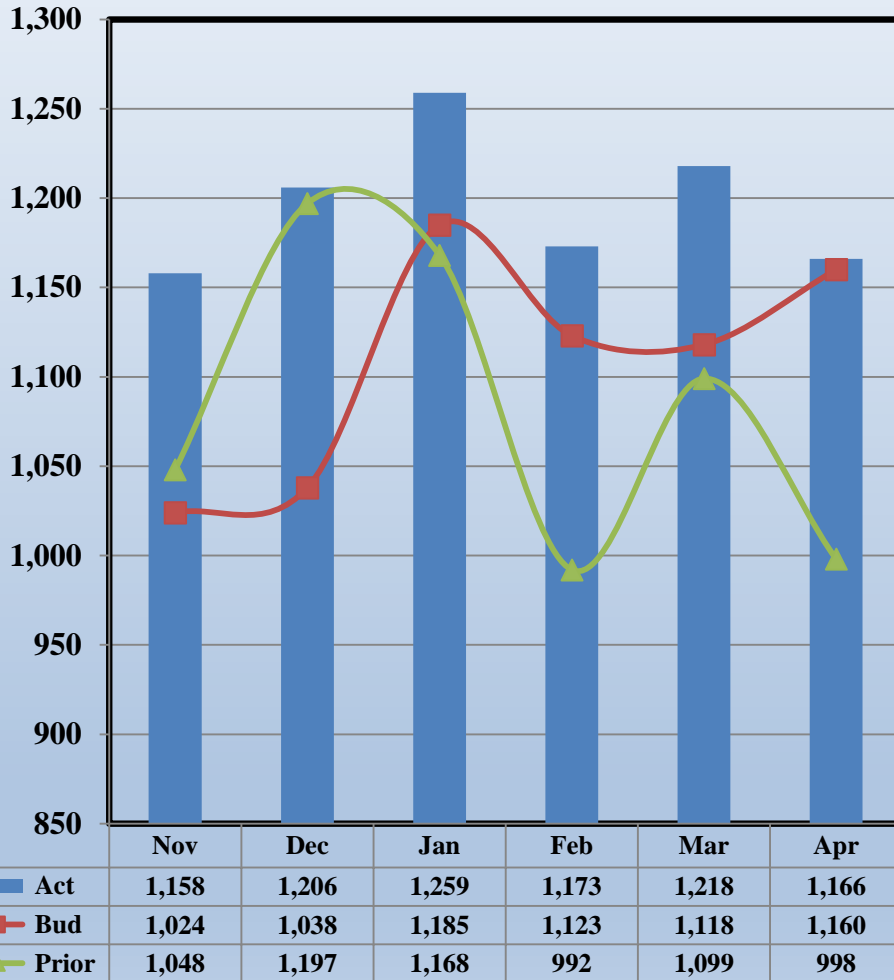
April 30, 2024

Volume



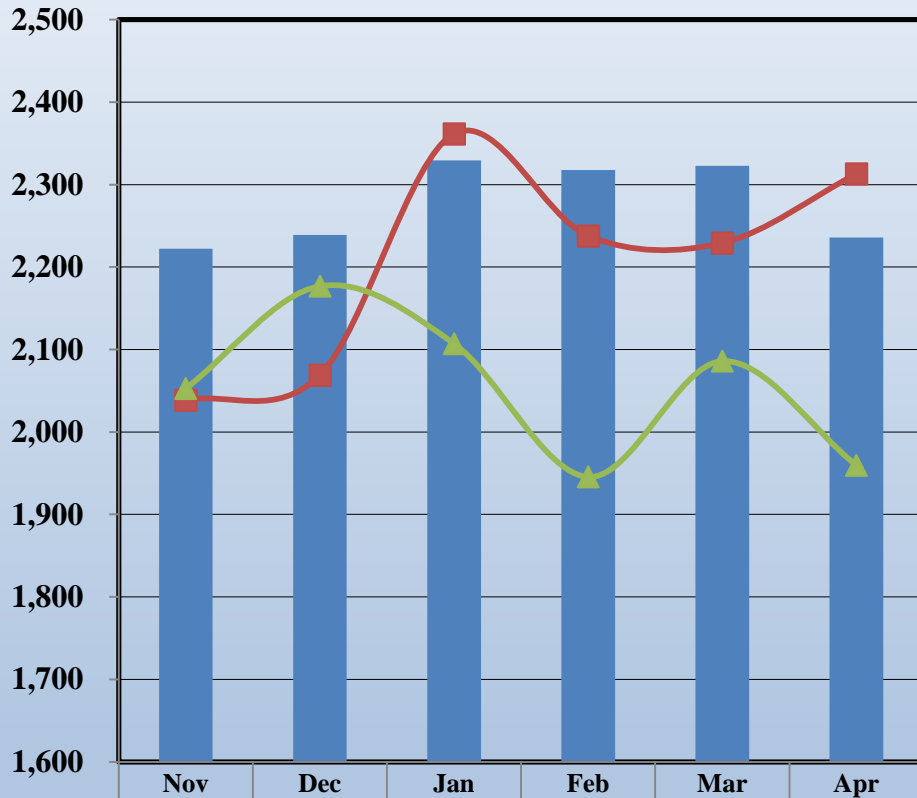
Admissions

Total – Adults and NICU



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,166	1,160	998
Var %		0.5%	16.8%
Year-To-Date	8,296	7,748	7,520
Var %		7.1%	10.3%
Annualized	13,849	13,301	12,507
Var %		4.1%	10.7%

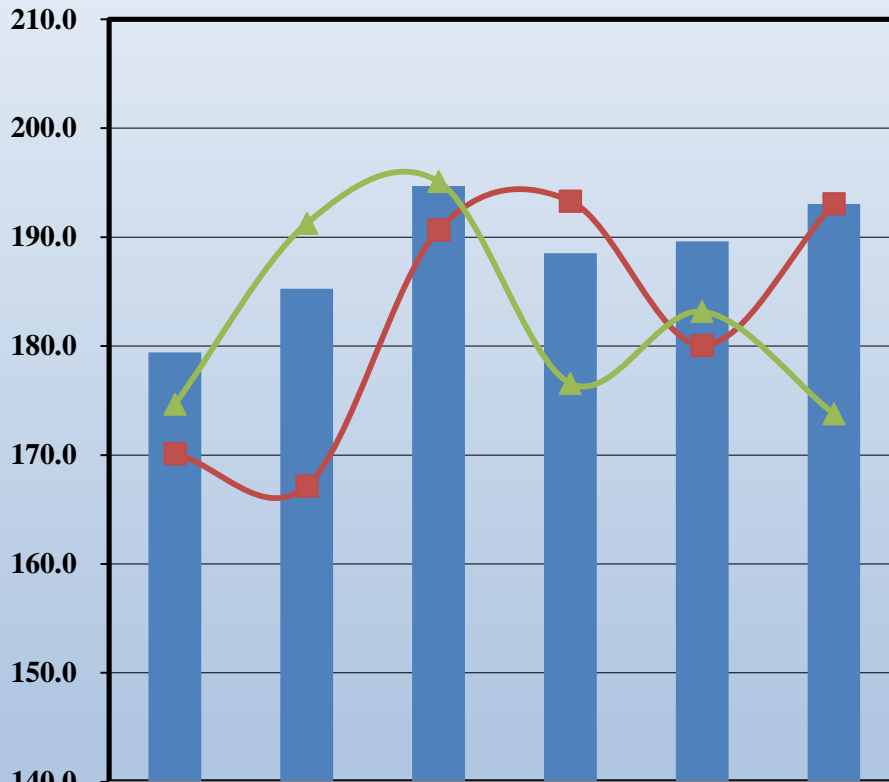
Adjusted Admissions



Act	2,222	2,239	2,329	2,318	2,323	2,236
Bud	2,039	2,069	2,362	2,238	2,229	2,313
Prior	2,053	2,177	2,107	1,945	2,086	1,960

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,236	2,313	1,960
Var %		-3.3%	14.1%
Year-To-Date	15,902	15,445	14,314
Var %		3.0%	11.1%
Annualized	26,874	26,416	23,998
Var %		1.7%	12.0%

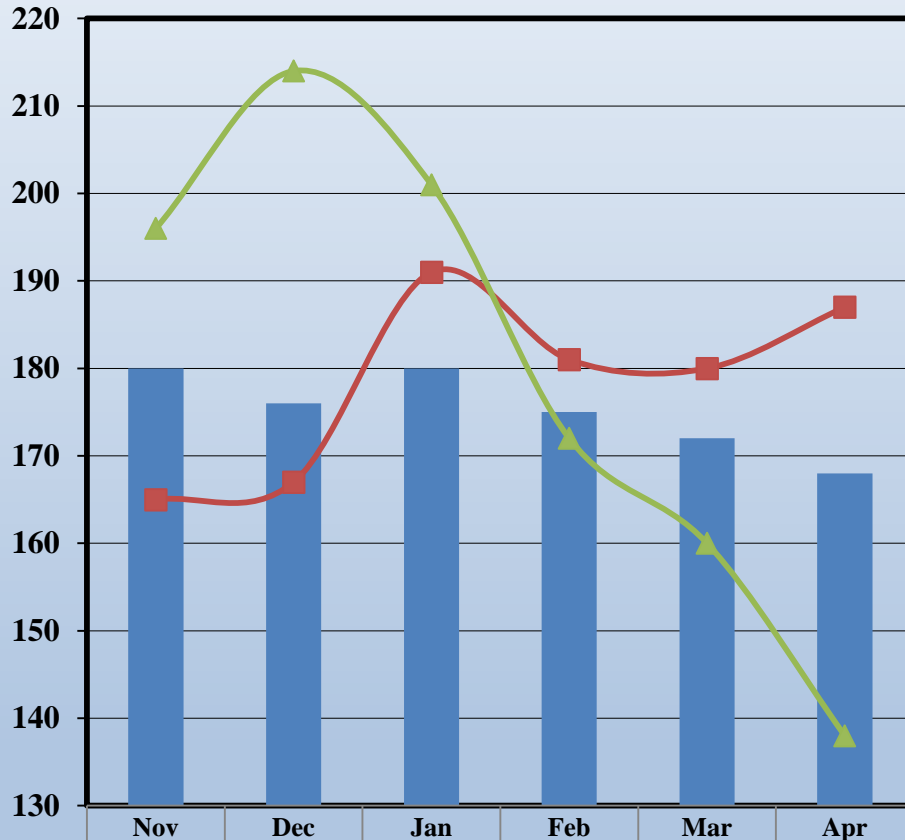
Average Daily Census



	Nov	Dec	Jan	Feb	Mar	Apr
Act	179.4	185.3	194.7	188.5	189.6	193.0
Bud	170.1	167.2	190.7	193.3	180.1	193.1
Prior	174.7	191.3	195.1	176.6	183.2	173.8

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	193.0	193.1	173.8
Var %		0.0%	11.1%
Year-To-Date	185.7	181.5	180.1
Var %		2.3%	3.1%
Annualized	178.5	176.2	174.1
Var %		1.4%	2.6%

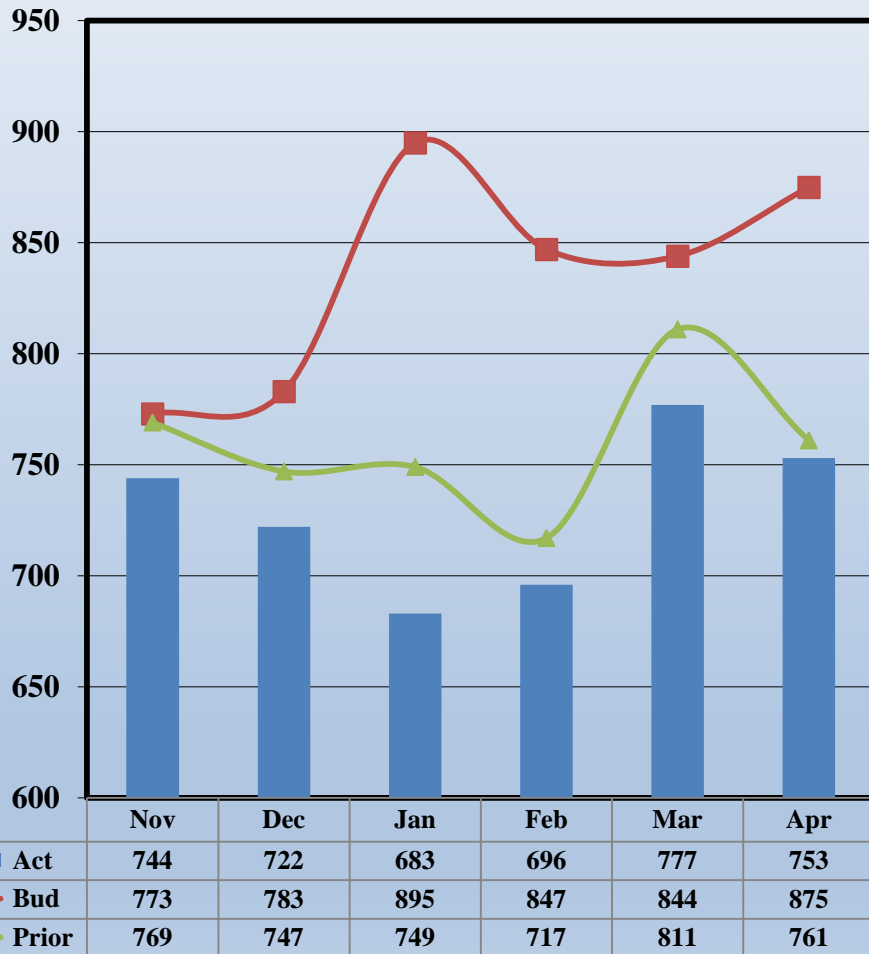
Deliveries



■ Act	180	176	180	175	172	168
■ Bud	165	167	191	181	180	187
▲ Prior	196	214	201	172	160	138

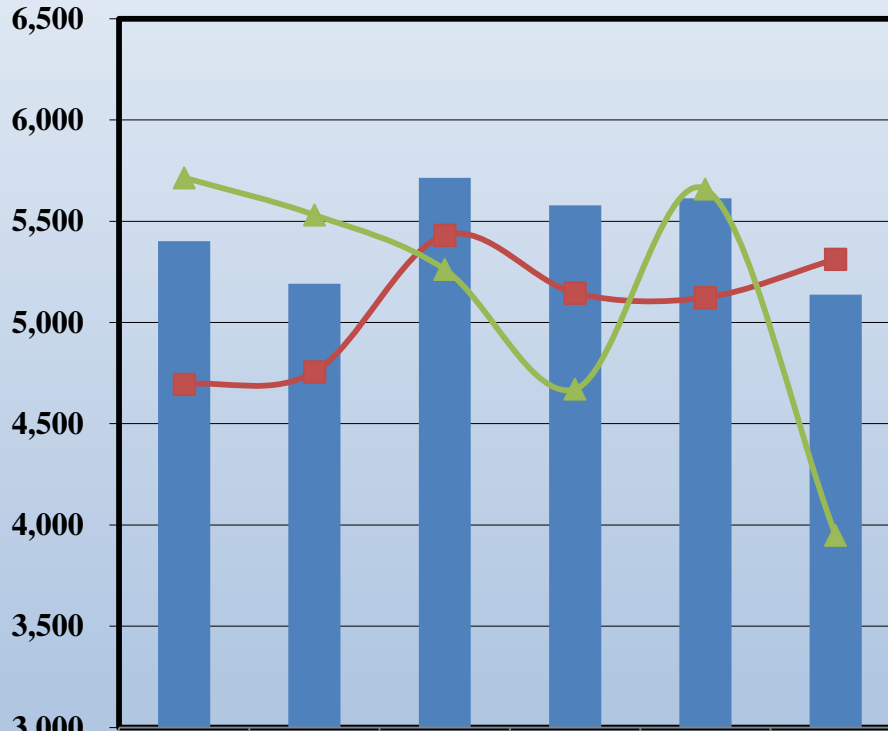
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	168	187	138
Var %		-10.2%	21.7%
Year-To-Date	1,253	1,248	1,259
Var %		0.4%	-0.5%
Annualized	2,171	2,166	2,193
Var %		0.2%	-1.0%

Total Surgical Cases



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	753	875	761
Var %		-13.9%	-1.1%
Year-To-Date	5,139	5,847	5,312
Var %		-12.1%	-3.3%
Annualized	9,329	10,037	9,041
Var %		-7.1%	3.2%

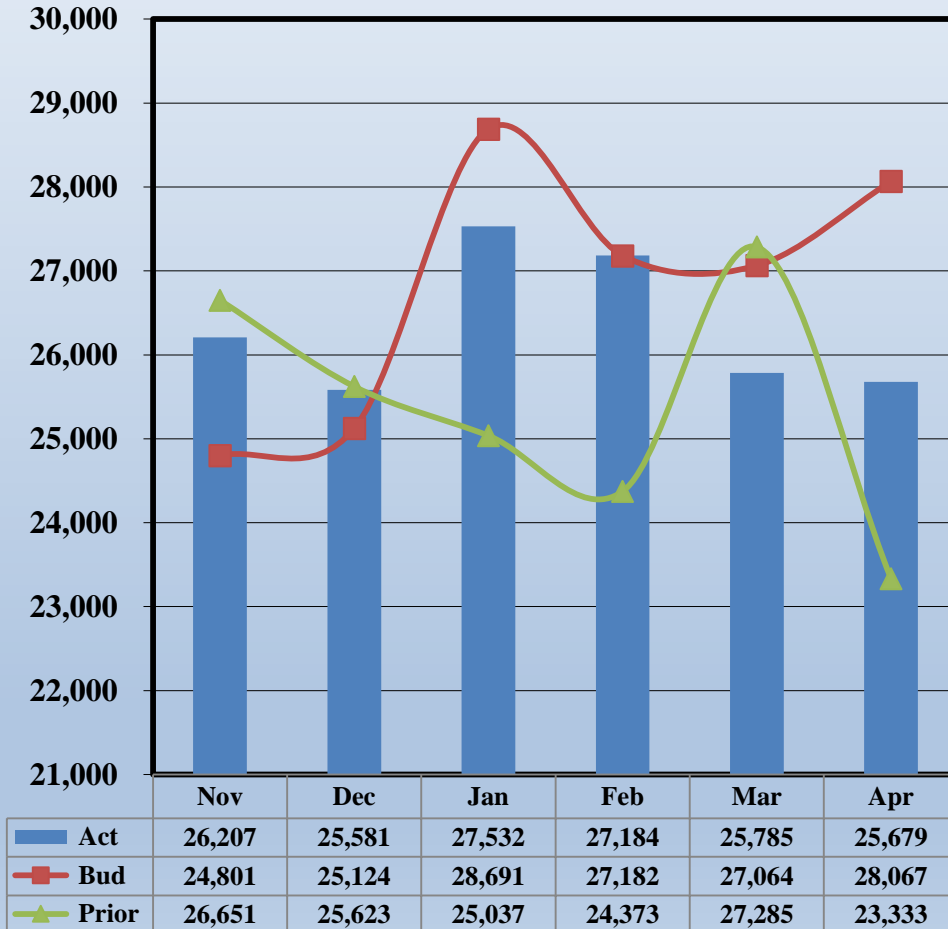
Emergency Room Visits



	Nov	Dec	Jan	Feb	Mar	Apr
Act	5,402	5,191	5,715	5,579	5,613	5,138
Bud	4,695	4,756	5,431	5,146	5,123	5,313
Prior	5,715	5,531	5,262	4,671	5,659	3,949

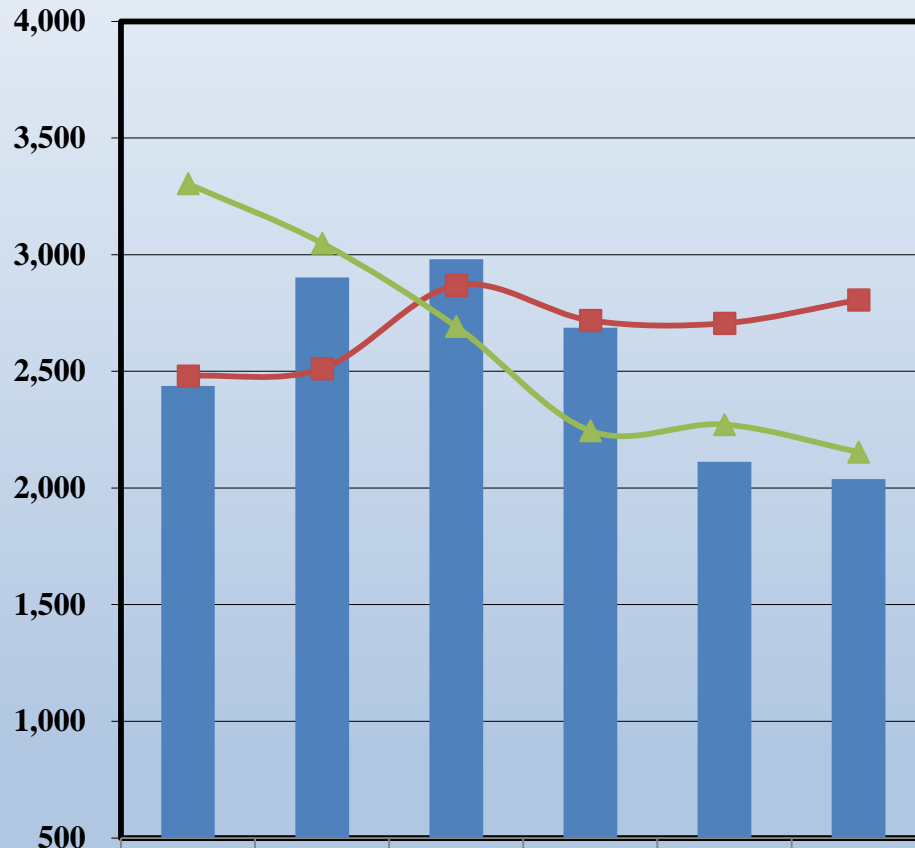
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	5,138	5,313	3,949
Var %		-3.3%	30.1%
Year-To-Date	37,935	35,507	35,868
Var %		6.8%	5.8%
Annualized	62,974	60,546	58,973
Var %		4.0%	6.8%

Total Outpatient Occasions of Service



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	25,679	28,067	23,333
Var %		-8.5%	10.1%
Year-To-Date	184,984	187,563	177,691
Var %		-1.4%	4.1%
Annualized	311,583	314,162	297,772
Var %		-0.8%	4.6%

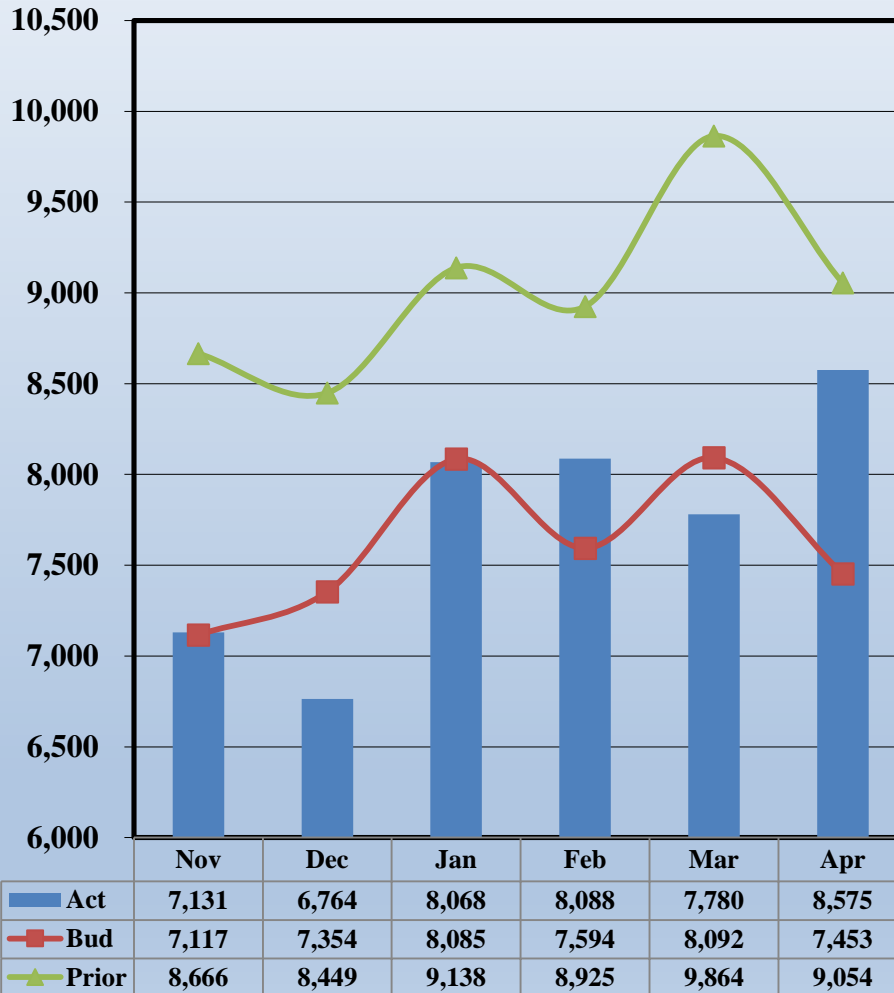
Urgent Care Visits



■ Act	2,438	2,903	2,981	2,687	2,113	2,038
■ Bud	2,480	2,512	2,869	2,718	2,706	2,806
▲ Prior	3,304	3,049	2,692	2,245	2,272	2,154

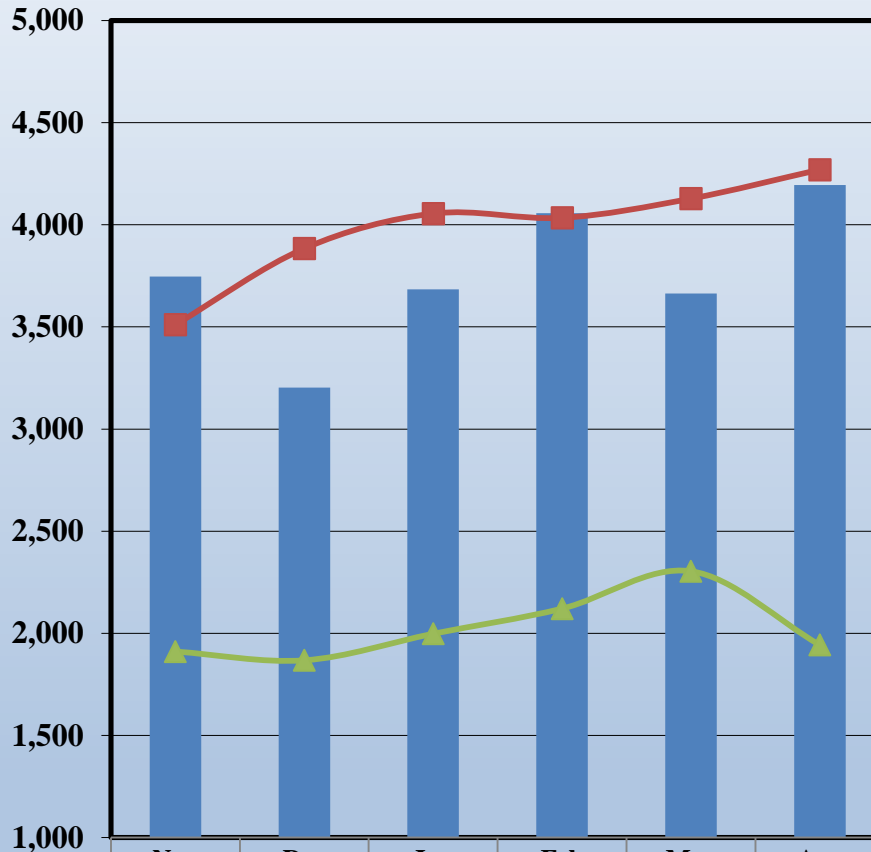
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,038	2,806	2,154
Var %		-27.4%	-5.4%
Year-To-Date	17,453	18,754	18,486
Var %		-6.9%	-5.6%
Annualized	27,840	29,141	29,928
Var %		-4.5%	-7.0%

Total ProCare Office Visits



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	8,575	7,453	9,054
Var %		15.1%	-5.3%
Year-To-Date	54,211	53,458	63,685
Var %		1.4%	-14.9%
Annualized	100,044	99,291	108,893
Var %		0.8%	-8.1%

Total Family Health Clinic Visits



■ Act	3,747	3,203	3,684	4,056	3,663	4,194
■ Bud	3,511	3,884	4,055	4,034	4,128	4,270
▲ Prior	1,911	1,868	1,998	2,121	2,304	1,943

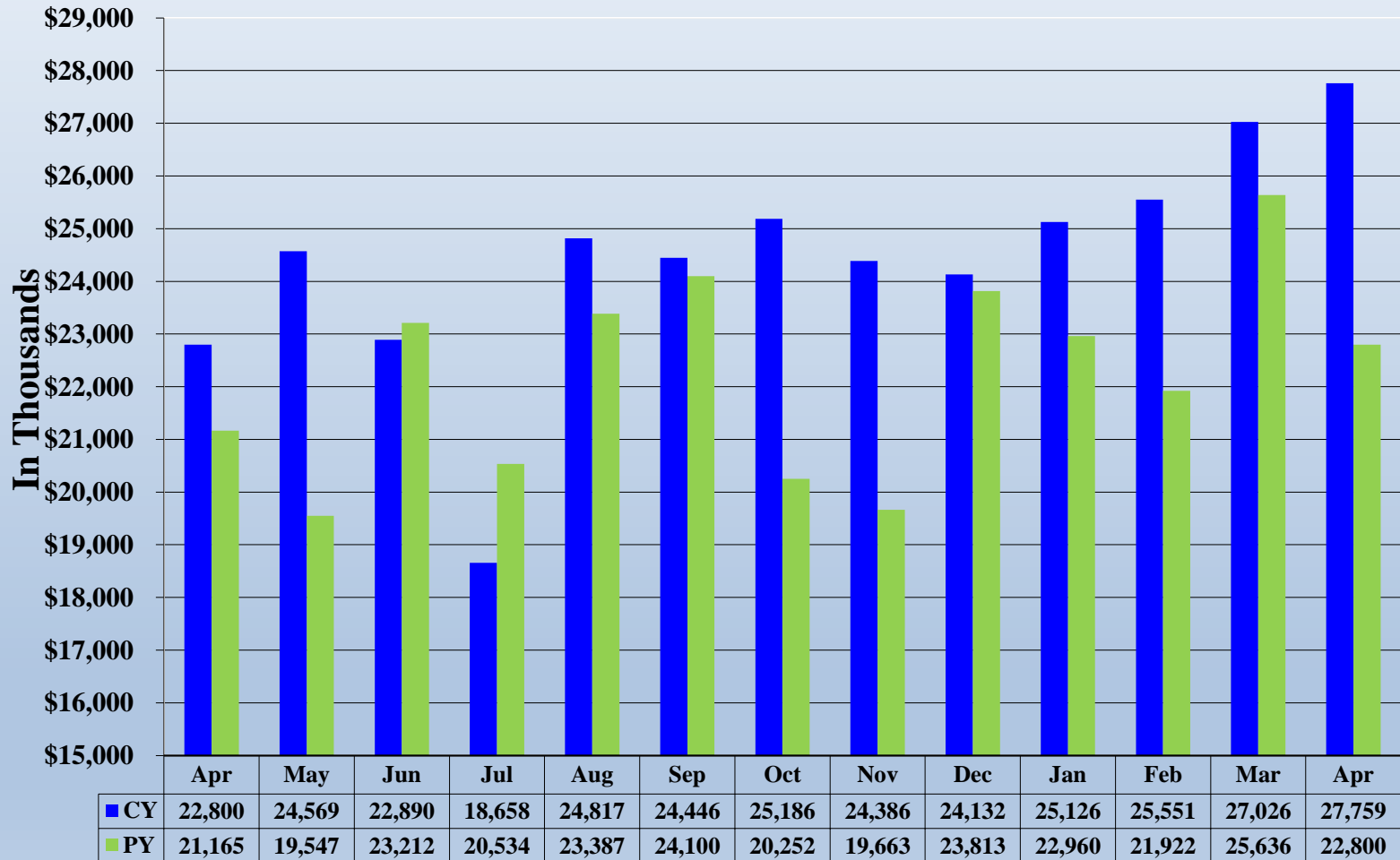
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	4,194	4,270	1,943
Var %		-1.8%	115.9%
Year-To-Date	26,317	27,995	13,864
Var %		-6.0%	89.8%
Annualized	37,110	39,515	23,331
Var %		-6.1%	59.1%

Accounts Receivable



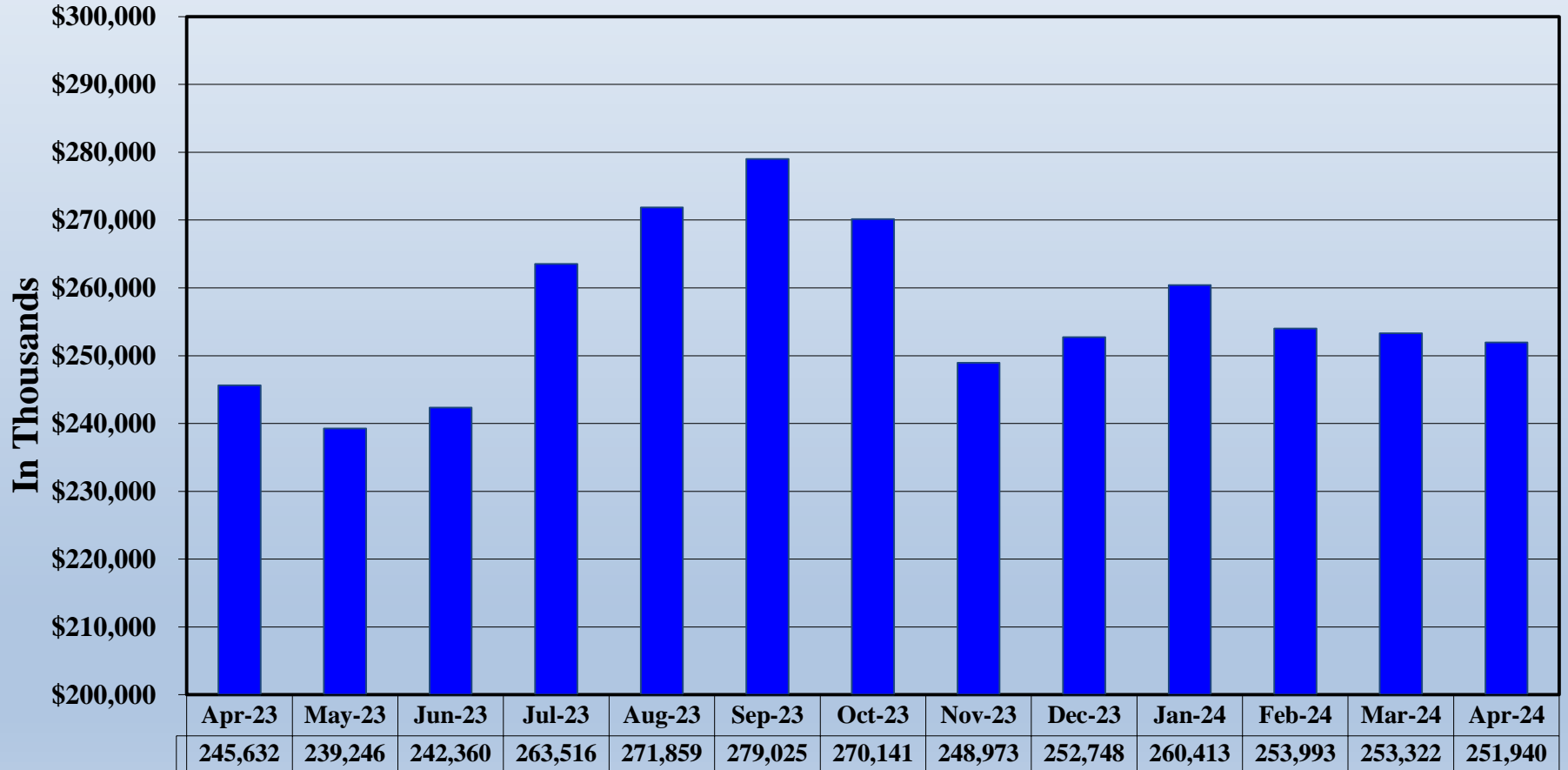
Total AR Cash Receipts

13 Month Trending



Total Accounts Receivable – Gross

Thirteen Month Trending

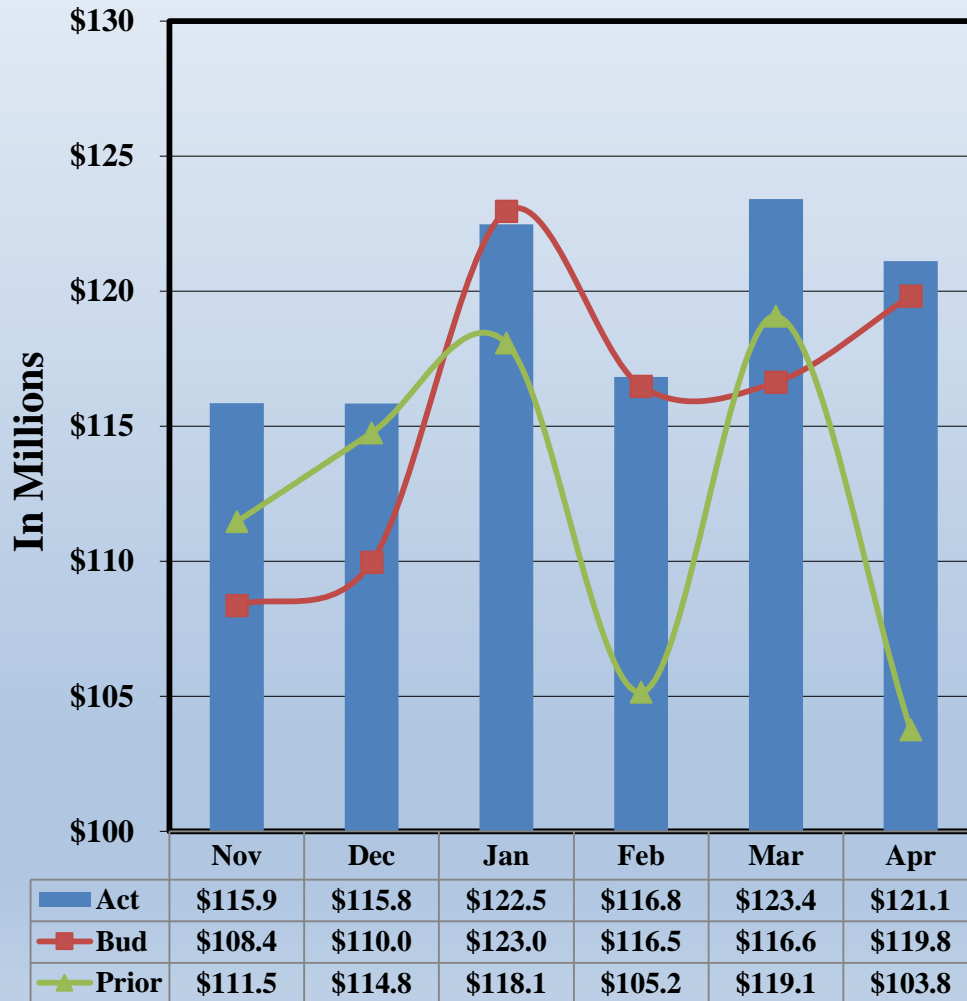


Revenues & Revenue Deductions



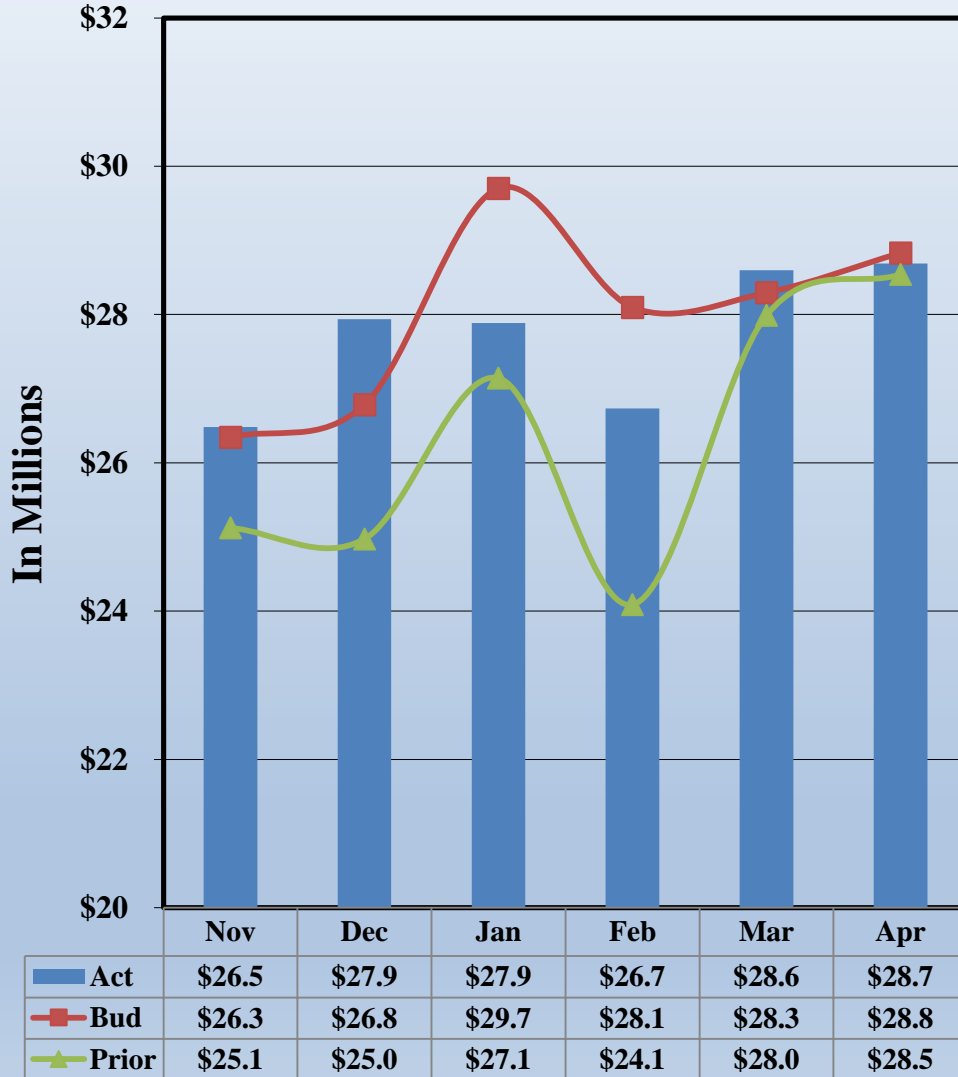
Total Patient Revenues

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 121.1	\$ 119.8	\$ 103.8
Var %		1.1%	16.7%
Year-To-Date	\$ 832.7	\$ 809.4	\$ 779.3
Var %		2.9%	6.9%
Annualized	\$ 1,410.7	\$ 1,387.4	\$ 1,312.4
Var %		1.7%	7.5%

Total Net Patient Revenues

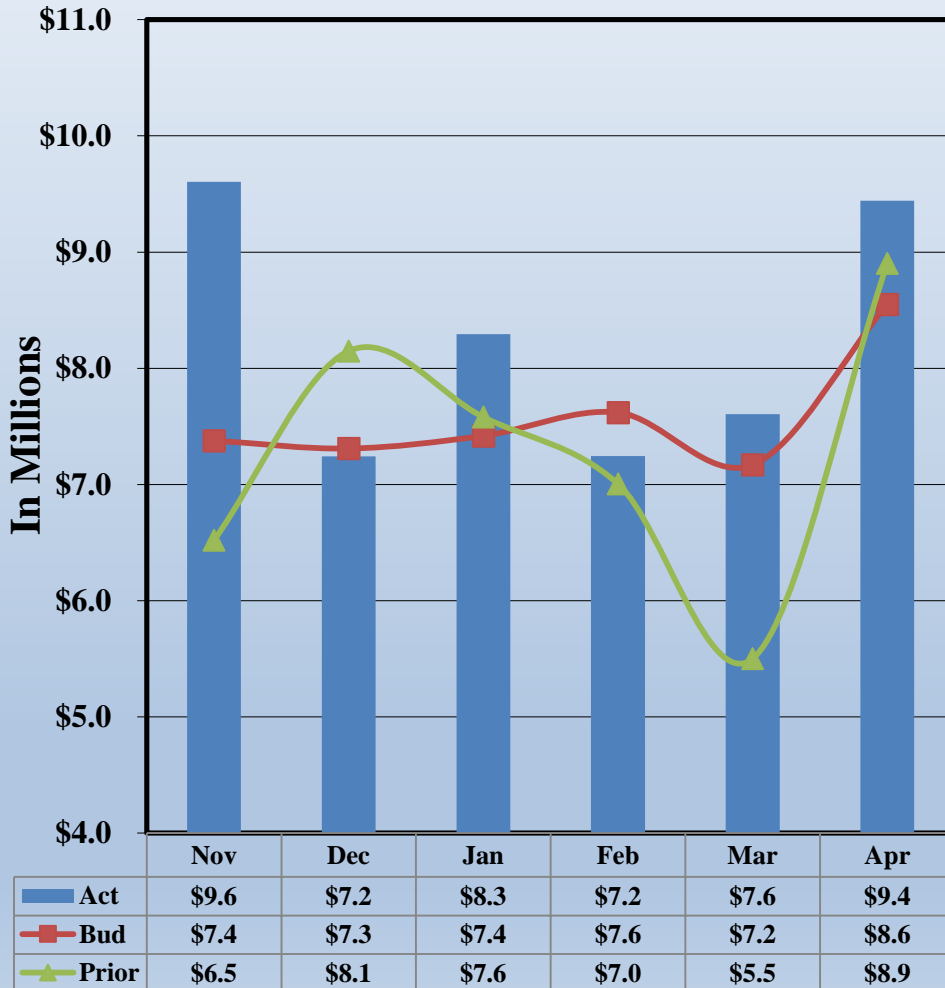


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 28.7	\$ 28.8	\$ 28.5
Var %		-0.5%	0.5%
Year-To-Date	\$ 193.7	\$ 196.0	\$ 181.7
Var %		-1.2%	6.6%
Annualized	\$ 331.8	\$ 335.1	\$ 304.4
Var %		-1.0%	9.0%

Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income

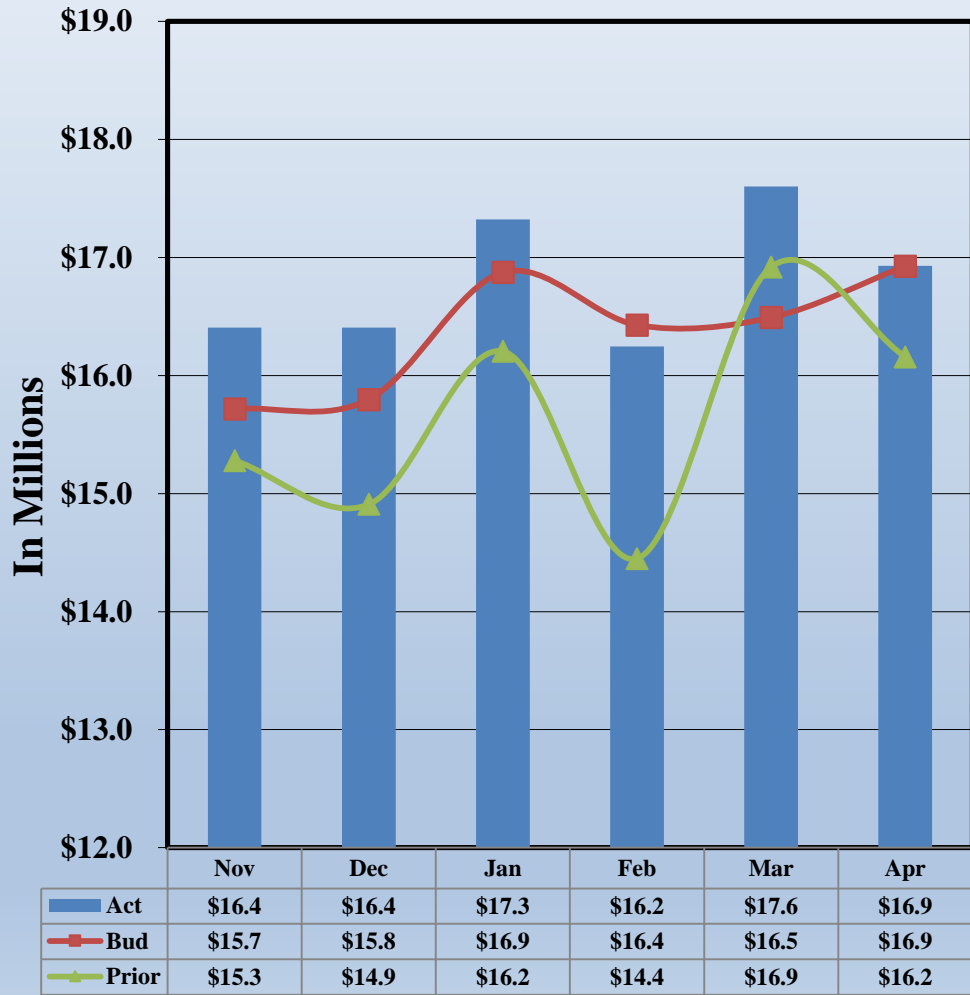


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 9.4	\$ 8.6	\$ 8.9
Var %		10.4%	6.0%
Year-To-Date	\$ 57.7	\$ 52.7	\$ 51.7
Var %		9.4%	11.5%
Annualized	\$ 101.2	\$ 96.2	\$ 91.9
Var %		5.2%	10.1%

Operating Expenses



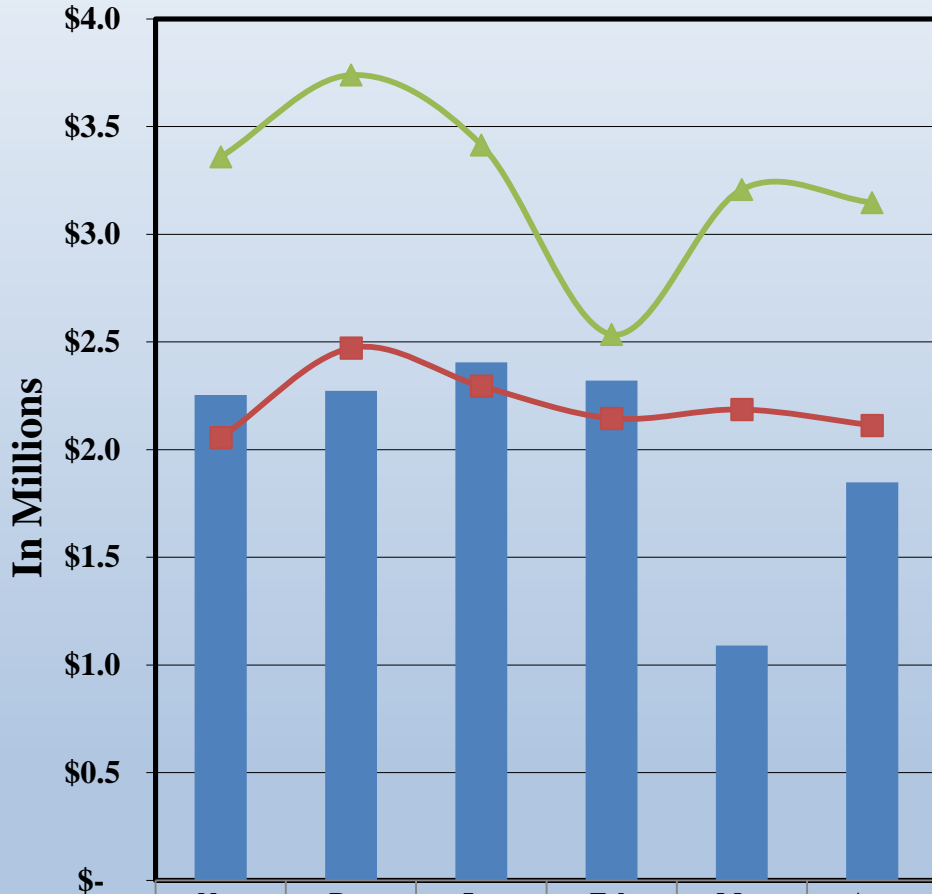
Salaries, Wages & Contract Labor (Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 16.9	\$ 16.9	\$ 16.2
Var %		0.0%	4.3%
Year-To-Date	\$ 117.9	\$ 114.5	\$ 110.0
Var %		3.0%	7.2%
Annualized	\$ 199.4	\$ 196.1	\$ 193.3
Var %		1.7%	3.2%

Employee Benefit Expense

(Ector County Hospital District)

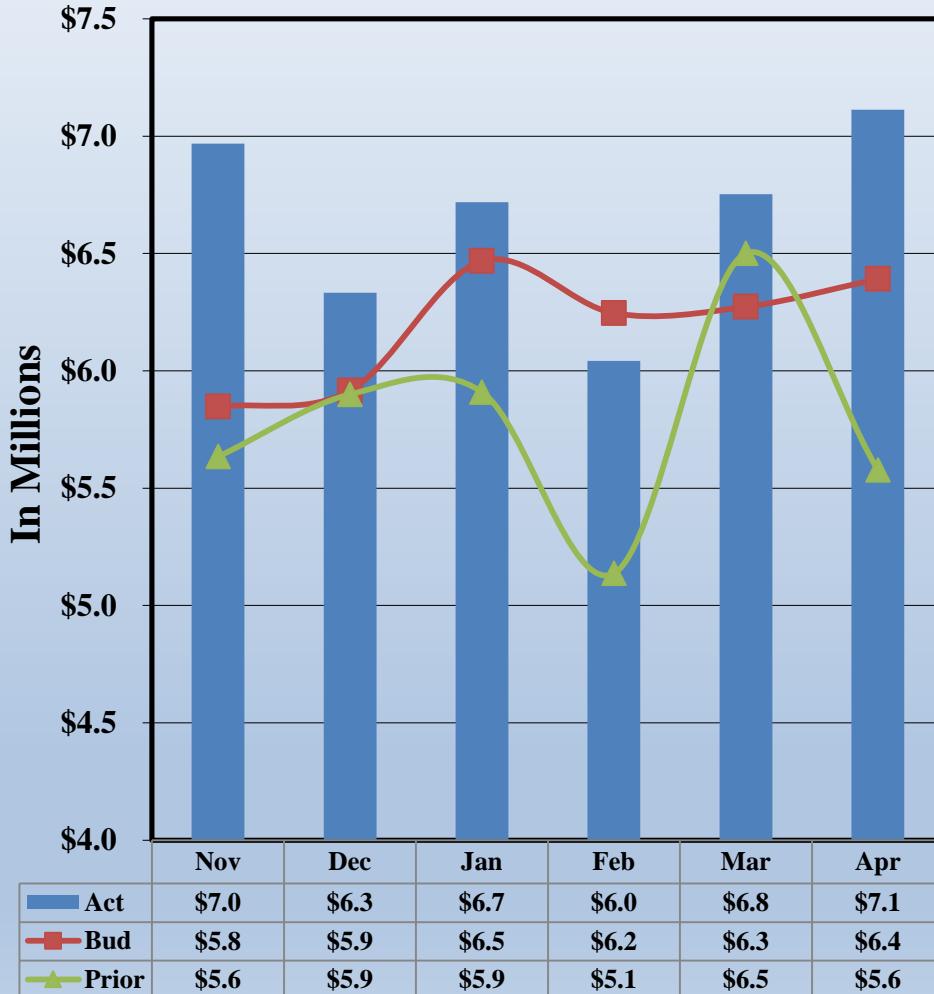


Act	Nov	Dec	Jan	Feb	Mar	Apr
Bud	\$2.1	\$2.5	\$2.3	\$2.1	\$2.2	\$2.1
Prior	\$3.4	\$3.7	\$3.4	\$2.5	\$3.2	\$3.1

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 1.8	\$ 2.1	\$ 3.1
Var %		-12.5%	-41.3%
Year-To-Date	\$ 14.1	\$ 15.4	\$ 22.8
Var %		-8.2%	-38.0%
Annualized	\$ 38.6	\$ 26.9	\$ 23.9
Var %		43.5%	61.5%

Supply Expense

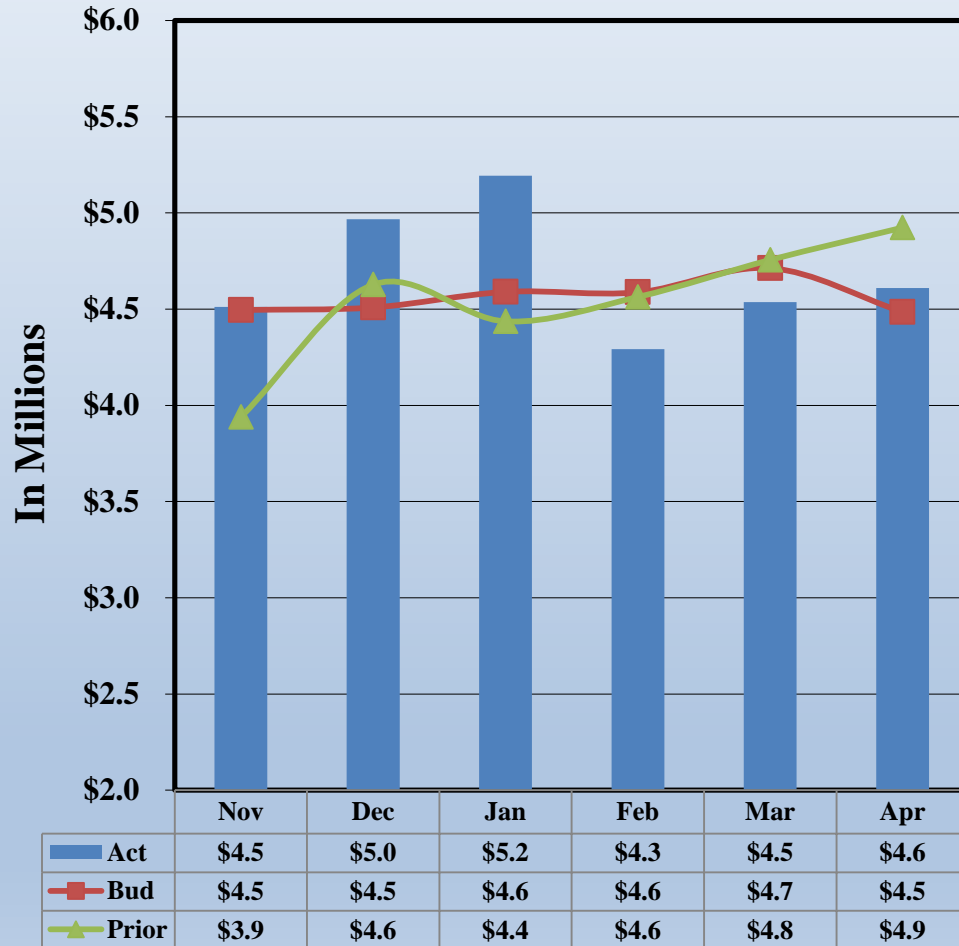
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 7.1	\$ 6.4	\$ 5.6
Var %		11.3%	27.5%
Year-To-Date	\$ 46.5	\$ 43.3	\$ 40.0
Var %		7.4%	16.1%
Annualized	\$ 76.0	\$ 72.8	\$ 66.0
Var %		4.4%	15.2%

Purchased Services

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 4.6	\$ 4.5	\$ 4.9
Var %		2.8%	-6.4%
Year-To-Date	\$ 32.5	\$ 31.9	\$ 31.7
Var %		1.8%	2.6%
Annualized	\$ 54.6	\$ 53.8	\$ 55.6
Var %		1.5%	-1.8%

Total Operating Expense

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 34.7	\$ 34.0	\$ 33.7
Var %		2.0%	3.2%
Year-To-Date	\$ 239.3	\$ 234.5	\$ 232.8
Var %		2.0%	2.8%
Annualized	\$ 416.8	\$ 399.0	\$ 389.5
Var %		4.5%	7.0%

Adjusted Operating EBIDA

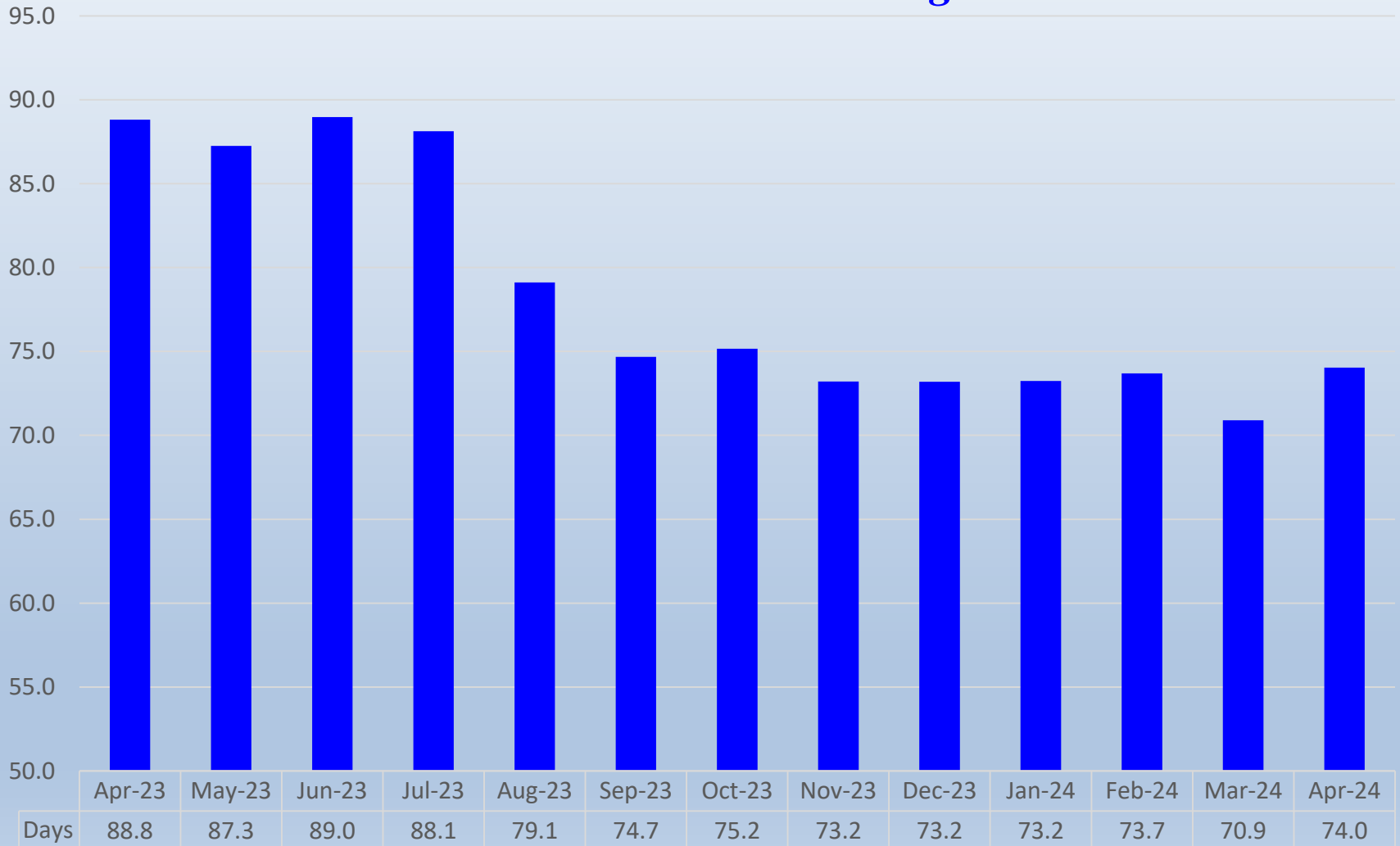
Ector County Hospital District Operations



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 1.2	\$ 1.4	\$ 2.9
Var %		-14.3%	-58.6%
Year-To-Date	\$ 5.0	\$ 7.9	\$ 3.4
Var %		-36.7%	47.1%
Annualized	\$ 23.3	\$ 24.9	\$ 10.6
Var %		-6.4%	119.8%

Days Cash on Hand

Thirteen Month Trending



mch



MEMORANDUM

TO: ECHD Board of Directors
 FROM: Linda Carpenter, Chief Information Officer
 SUBJECT: Imprivata Enterprise Access Management License Support
 DATE: June 1, 2024

Cost:

License Support	
YR1	\$23,945.58
YR2	\$23,945.58
YR3	\$23,945.58

Budget Reference:

Operational Funds	\$71,836.74
<i>(\$23,945.58 pd annually)</i>	

Background:

Imprivata’s Enterprise Access Management is an application designed to provide secure remote access to enterprise networks. The application is highly secure, and its main function is to protect the remote networks from malicious attacks by providing a secure platform for vendors and users’ remote access. The connection manager provides comprehensive monitoring and auditing capabilities, enabling administrators to track all user activity on the network. The application also provides access controls that limit the actions that remote users can perform on the network, further strengthening security.

Enterprise Access Management license support offers continued services and updates for a three-year term.

Funding:

Enterprise Access Management 3-Yr Support, with annual payments of \$23,945.58 from Imprivata will come from budgeted operational funds.

MEMORANDUM

TO: ECHD Board of Directors
FROM: Meredith Hulsey, DO CMO
SUBJECT: Physician Leadership Development Program
DATE: June 4, 2024

Cost:

Proposal Price Total

\$75,000.00

Background:

Medical Center Hospital through the years has encouraged physician leadership development through outside consultant programs that provide expert mentorship and seminars in medical law, medical administration, and leadership development. We request your consideration and approval to continue the physician leadership initiative utilizing the Huron (Studer group) consultation service for another year with program beginning in September 2024 and ending in August 2025.

Purpose of Purchase:

For the contract proposal fee of \$75,000, Huron Consultation Group will provide onsite and virtual seminars and workshops engaging chosen physicians that show interest and aptitude for administrative leadership for a one year term. Huron also provides conference seats at their national conference once a year for the physicians chosen.

Staffing:

No additional FTEs will be required.

Disposition of Existing Equipment:

Not applicable.

Implementation Time:

The contract proposal will be signed the week of the board meeting and physicians chosen will be invited to participate immediately after signing. If approved, seminars will begin this September.

Funding: Operational expense



To: ECHD Board of Directors
Through: Russell Tippin, President & CEO
Through: Steve Ewing, CFO
From: Michelle Mendoza, Medical Staff Service Manager
Date: May 28, 2024
RE: Contract Renewal – UpToDate Agreement

Operational Cost: \$454,087 for three years
Year 1 \$140,896.00 – Budgeted
Year 2 \$148,786.00
Year 3 \$164,405.00
Term: April 30, 2027

REQUEST

The Medical Staff department is requesting approval for renewal of the UpToDate Agreement on behalf of the Medical Staff Members, Residents, Medical Students, Nurses, Pharmacist, and anyone else who has access to the EMR Cerner System. Contract term is for three years for a total estimated spend of \$454,087. This is a budgeted operational expense for the first year, and will include in next year’s budget for the following two years.

PURPOSE OF CONTRACT

UpToDate is an electronic evidence-based clinical decision support/resource software that is available to anyone with access to the EMR System. This software is a point of care medical resource tool with continued medical education opportunity.

RECOMMENDATION

MCH has held a contracted agreement since 2006. Your Approval is recommended.

To: ECHD Board of Directors
Through: Russell Tippin, President & CEO
Through: Matt Collins, COO
From: Jerry Hild, Divisional Director of Radiology
Date: 5/3/24
RE: Contract Renewal – Merge Healthcare-Unity

Operational Cost: \$133,462.46
Term: 8/1/2-7/31/25

REQUEST

Request for approval for continuation of service contract with Merge Healthcare. Cost is \$133,462.46 for a one year service agreement. This has been an ongoing budgeted operational expense.

PURPOSE OF CONTRACT

Merge Healthcare is the vendor of the MCHS PACS (electronic imaging system) that has been in place for the past 15 years. This is a critical system for the hospital as all radiology imaging acquisition and distribution throughout the main facility and clinics are managed by this system. The service contract provides 24/7 support for any system issues. IT has reviewed the contract and is agreement with equipment listed and terms.

RECOMMENDATIONS

Recommend approval to continue maintenance agreement.



To: ECHD Board of Directors
Through: Russell Tippin, President & CEO
Through: Matt Collins, COO
From: Jerry Hild, Divisional Director of Radiology
Date: 5/8/2024
RE: Contract Renewal – Hologic Inc.

Operational Cost: \$94,110.00
Term: 8/22/24-8/21/2028

REQUEST

Request for approval for continuation of service contract with Hologic Inc. The cost is \$94,110.00 for a 4-year service agreement. This has been an ongoing budgeted operational expense.

PURPOSE OF CONTRACT

Hologic is the vendor of the mammography department. This is a vital system for the dept that includes software and hardware support/replacement, scheduled PMs, on site-response and ACR compliance. Same day support for any system issues. IT has reviewed the contract and is agreement with equipment listed and terms.

RECOMMENDATIONS

Recommend approval to continue maintenance agreement.

MEMORANDUM

TO: ECHD Board of Directors

FROM: Garret Davis, Director Strategic Planning and Special Projects
Through Matt Collins, Chief Operating Officer

SUBJECT: Optum Market Advantage (OMA) Contract Renewal

DATE: May 28, 2024

Cost:

4 Year Contract Renewal	
• Year 1 (OMA License Fee, Longitudinal Fee)	\$ 183,109.96
• Year 2 (OMA License Fee, Longitudinal Fee)	\$ 193,109.96
• Year 3 (OMA License Fee, Longitudinal Fee)	\$ 193,109.96
• Year 4 (OMA License Fee, Longitudinal Fee)	\$ 193,109.96
Total	<u>\$ 762,439.84</u>

*Option to terminate agreement effective 5/31/25 with 90-day notice.
 *OMA license fee remains flat throughout the four-year renewal, no annual fee escalation.
 *One time increase for Longitudinal fee after year one and flat for years 2-4.

Background:

Optum Market Advantage (OMA) has been the market data source and analytics partner with MCHS for many years. OMA’s resources are used by in-house staff and with Optum consultants to research, analyze, evaluate, and plan strategic initiatives including service line development and optimization. The current OMA contract expires on May 31, 2024; renewal terms noted above to begin immediately, pending board approval.

Scope:

OMA is committed to working with MCHS to provide in depth market data and analytics to achieve the following:

- Physician Network Optimization
- Service-Line Growth Planning
- Ambulatory Market Expansion
- Potential Investment Planning
- System Service Rationalization

In addition to data resourcing, OMA offers numerous educational resources on their data analytics tools as well as data and market comprehension materials. MCHS is assigned an OMA analyst who works hand in hand with MCHS executives to analyze the market data and assist with the develop of strategic initiative priorities.

Staffing:

None

Implementation Time Frame:

Immediately

June 1, 2024

Funding:

Budgeted Expense



FY 2025 SERVICE AGREEMENT RENEWAL REQUEST

Date: May 29, 2024

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO
Kim Leftwich, DNP, RN Vice-President / CNO

From: Michelle Sullivan MSN, BSN, RN, ACNO Surgical Services
Jade Barroquillo BSN, RN, Director of Surgical Operations

Re: CensiTrac Instrument Tracking System Renewal (3-year renewal)

Total Cost over 3 years **\$130,470**

OBJECTIVE

Renew software subscription for our current instrument tracking system for sterile processing department (SPD). The instrument tracking system gives information and tools to improve quality and efficiency with straightforward guided workflows for all processes. This system facilitates the meeting of regulatory standards such as tracking instrument usage back to the patient, managing employee competencies, and monitors the sterilization equipment parameters. It also tracks employee productivity.

HISTORY

Medical Center Hospital implemented this system in 2021 and it has been very useful in increasing efficiency, decreasing amount of instrument trays lacking proper content, number of uses of each tray/instrument and assisting with required documentation for DNV standards in our SPD.

PURCHASE CONSIDERATIONS

CensiTrac is the gold standard in instrument tracking systems and provides excellent tools for the sterile processing department in many ways. These include inventory of trays, location of trays, how often trays are used to alert for the need of more or less of certain tray/sets, scope management, ties each tray used to the specific patient for infection control and regulatory purposes. It also assists with employee competency and quality control reports. The tracking system integrates with existing equipment and systems including Cerner to further automate documentation and communication. Through productivity gains, improvements of quality

outcomes and overall resource management, hospitals normally see savings greater than the investment in software within 12-15 months.

FTE IMPACT

No additional FTE(s) will be required.

INSTALLATION & TRAINING

Provided by vendor.

WARRANTY AND SERVICE CONTRACT

1-year warranty

DISPOSITION OF EXISTING EQUIPMENT

N/A

LIFE EXPECTANCY OF EQUIPMENT

7-10 years

MD BUYLINE INFORMATION

Meets MD Buyline and Vizient pricing recommendation.

COMMITTEE APPROVAL

Surgery Dept.	Pending
FCC	Pending
MEC	Pending
Joint Conference	Pending
ECHD Board	Pending

MEMORANDUM

TO: ECHD Board of Directors

FROM: Tara Ward, Divisional Director of Laboratory Services
 Through Matt Collins, Chief Operating Officer

SUBJECT: Contingency Purchase of New Histology Slide Stainer

DATE: May 30, 2024

Cost:

Purchase, Leica AutoStainer XL (for integration with TS5015)	\$48,687.10
Purchase, Power Cord for AutoStainer XL	\$21.20
Purchase, Lid for 12 Vessels	\$264.10
Purchase, Transfer Station TS5015	\$25,385.40
Freight and Handling Charges	\$828.29
Project Purchase Total	\$75,186.09

Background:

The current AutoStainer XL is over 6 years old and is barely functional anymore. The Histology department processes hundreds of slides each week that require basic staining for the pathologists to determine baseline diagnoses for surgical and other cases submitted for examination, which all go through the AutoStainer XL. Without this stainer, the histotechs must manually stain hundreds of slides each week, which causes a delay in the pathologists reading the slides and issuing essential diagnoses for these patients. The current stainer was slated to be replaced in the upcoming fiscal year, however, its performance over the last month has demanded that it be moved to contingency purchase immediately to ensure that our histology department can continue to operate on a normal basis, without delaying or harming patient care and treatments.

Staffing:

No additional FTEs required.

Disposition of Existing Equipment:

Old stainer will be disposed of by Leica.

Implementation Time Frame:

3 months

Funding:

Operational Budget for consumables/stains.



MEMORANDUM

TO: EHDC Board of Directors
FROM: Staci Ashley, Chief Human Resources Officer
THROUGH: Russell Tippin, President and CEO
SUBJECT: Service Agreement with MedImpact Healthcare Systems, Inc.
DATE: June 4, 2024

PURPOSE OF THE CONTRACT

The contract allows for Medical Center Health System to work with MedImpact to provide prescription drugs through benefit management and administration services.

REQUEST

Medical Center Hospital System moved from RxBenefits to MedImpact to allow for an overall cost savings to the hospital and the employees. The request is for approval to contract with MedImpact.

2024

Summary of Benefit Changes




Medical Center Health System
Your One Source for Health


LOCKTON
Lockton Dunning Benefits

2024 Health Plan Benefits

- MCHS is changing TPAs from WebTPA to UMR

	Plan 1 – PPO		Plan 2 - HDHP	
	MCHS/Procare	UnitedHealthcare	MCHS/Procare	UnitedHealthcare
Individual/Family Deductible (embedded)	\$1,500/\$3,000		\$3,200**/\$6,000	
Individual/Family Out of Pocket Max (embedded)	\$4,000/\$8,000	\$6,000/\$12,000	\$6,450/\$12,900	
Coinsurance	80%	70%	80%	70%
Primary Care Office Visit	\$30	\$50	20%*	30%*
Specialist Office Visit	\$45	\$65	20%*	30%*
Urgent Care	\$30	30%*	20%*	30%*
Emergency Room	\$100 copay(Emergent) 20%* (non-Emergent)	\$500 copay* (Emergent) 30%* (non-Emergent)	20%*	30%*
Inpatient Hospitalization	20%*	\$1,500 copay + 30%*	20%*	\$1,500 copay + 30%*
Outpatient Surgery	20%*	\$1,500 copay + 30%*	20%*	\$1,500 copay + 30%*
Retail Pharmacy (30-day supply)			Medical Deductible Applies	
Generic	\$10		\$10	
Preferred Brand	\$30		\$30	
Non-Preferred Brand	\$80		\$80	
Specialty	20% to \$300		20% to \$300	

*After Deductible

**\$3,200 is the minimum embedded or family deductible to maintain HSA compatibility in 2024

2024 Health Plan Contributions

2024 Plan 1 - MCHS Traditional Plan	Current Enrollment	Biweekly 2024 Funding Rates	Biweekly Employee Contributions									Net MCHS Cost	Employee Cost Share	Employer Cost Share	
			#	No Incentive	#	One Incentive	#	Two Incentives	#	Three Incentives	#				Four Incentives
Employee Only	298	\$295.38	24	\$168.67	128	\$129.67	142	\$90.67	0	\$90.67	0	\$90.67	\$183.05	38%	62%
Employee + Spouse	70	\$620.28	5	\$357.57	27	\$318.57	30	\$279.57	8	\$240.57	13	\$201.57	\$288.89	53%	47%
Employee + Child(ren)	158	\$572.33	11	\$260.17	60	\$221.17	67	\$182.17	0	\$182.17	0	\$182.17	\$392.84	31%	69%
Employee + Family	115	\$952.95	9	\$439.68	49	\$400.68	54	\$361.68	5	\$322.68	9	\$283.68	\$539.73	43%	57%
Estimated Annual Subtotal	641	\$8,618,000											\$5,172,000	40%	60%

2024 Plan 2 - MCHS HDHP	Current Enrollment	Biweekly 2024 Funding Rates	Biweekly Employee Contributions									Net MCHS Cost	Employee Cost Share	Employer Cost Share	
			#	No Incentive	#	One Incentive	#	Two Incentives	#	Three Incentives	#				Four Incentives
Employee Only	281	\$254.72	20	\$101.54	111	\$69.54	122	\$37.54	0	\$37.54	0	\$37.54	\$203.63	20%	80%
Employee + Spouse	52	\$534.91	4	\$293.38	23	\$261.39	26	\$229.39	6	\$197.39	12	\$165.39	\$219.14	59%	41%
Employee + Child(ren)	113	\$493.56	10	\$213.47	52	\$181.47	57	\$149.47	0	\$149.47	0	\$149.47	\$315.92	36%	64%
Employee + Family	107	\$821.79	8	\$360.75	42	\$328.75	47	\$296.75	5	\$264.76	8	\$232.76	\$507.43	38%	62%
Estimated Annual Subtotal	553	\$6,320,000											\$4,123,000	35%	65%
Estimated Annual Total	1,194	\$14,939,000											\$9,296,000	38%	62%

*Assuming 8.39% affordability rate for 2024, Employee Only contributions are considered affordable for employees working 30+ hours per week earning \$14.97+ per hour

Plan 1 Monthly Premium Increases:

- Employee Only 2% / \$7.17 per month
- Employee + Spouse 6% / \$43.85 per month
- Employee + Child(ren) 3% / \$16.42 per month
- Employee + Family 8% / \$70.57 per month
- Incentive value is \$84.50

Plan 2 Monthly Premium Increases:

- Employee Only 11% / \$21.73 per month
- Employee + Spouse 57% / \$231.19 per month
- Employee + Child(ren) 72% / \$193.73 per month
- Employee + Family 70% / \$320.72 per month
- Modeled increases intended to ensure aggregate cost share is relative to Plan 1
- Incentive value is \$69.33

2024 Pharmacy Changes

- MCHS is changing PBMs from RxBenefits to MedImpact

Formulary Prescription Drug List Drug Exclusion		Top Drugs Impacted by PDL Exclusion	
Unique Members: 96	3.8%	Armour	Lantus
		Toujeo	Tradjenta
		Taltz	
Formulary Prescription Drug List Uptier Impact		Top Drugs Impacted by Upward Tier Movement	
Unique Members: 42	1.7%	NP Thyroid	
Formulary Prescription Drug List Downtier Impact		Top Drugs Impacted by Downward Tier Movement	
Unique Members: 89	3.5%	Humalog	Humira
		Trintellix	Cimzia
		Rinvoq	

2024 Dental Plan Changes

- MetLife is increasing rates 4% due to experience

2023 Biweekly EE Deduction Amounts
EE COST
\$19.07
\$28.39
\$33.25
\$44.53

2024 Biweekly EE Deduction Amounts
EE COST
\$19.83
\$29.52
\$34.58
\$46.31

Monthly Premium Increases:

- Employee Only \$1.65 per month
- Employee + Spouse \$2.46 per month
- Employee + Child(ren) \$2.89 per month
- Employee + Family \$3.86 per month

Other Renewals

Coverage	Carrier/ Administrator	Key Highlights	Benchmark/Observations
Vision	MetLife	Group purchased through Texas Purchasing Coalition	- 0% renewal in 2024
Life, AD&D, Disability, FMLA	Lincoln	Group purchased through Texas Purchasing Coalition	- Next renewal is 1/1/2027
FSA, HRA, COBRA	Wex		- Next renewal is 1/1/2027
HSA	Optum		- Evergreen agreement
Wellness Platform	MobileHealth		- Evergreen agreement
Voluntary Benefits	Lincoln/Hyatt Legal		- Unum products moved to Lincoln effective 1/1/2023

Independence changes everything.



UNCOMMONLY INDEPENDENT

MEMORANDUM

TO: ECHD Board of Directors
FROM: Steve Ewing, Chief Financial Officer
SUBJECT: Windham Brannon
DATE: June 4, 2024

Cost:

June through December Cost Between \$41,000 and \$59,000

Background:

Windham Brannon will provide assistance with maintenance of Revenue Cycle Dashboard, Project Plan Review, Late Charge Dashboard and Vendor Transition Plans.

Staffing

No additional FTE.

Disposition of Existing Equipment:

N/A

Implementation Time Frame:

Jun – Jul @ 100 to 150 hrs., Aug – Sep @ 50 to 70 hrs., Oct – Dec @ 30 to 45 hrs.

Funding: Budgeted Operational Expense

Regional Services
June 2024 Board Report

Community Events

5/1- MCHS Regional Board Workshop

Community Outreach-

Maria Cole Clinic, Tamara Bovousette NP, Dr Raja, Dr Ortega

Regional Site Visits-

Kermit- met with new CNO Crystal Basham, went over stroke guidelines for transfers as there seems to be some miscommunication. Discussed with her the recent conversations with Lorenzo and Gabby about MCH Acute telemed program, she will get with Lorenzo for follow up. No other needs at this time. Case Manager Shana is no longer there I will let our team know for now call Crystal.

Seminole- Met with ED no issue with transfers and no needs. Met with providers and staff in clinic provided updates and they stated they have had no issues with referrals.

Andrews (2X)- met with ED staff and trauma coordinator. Andrews provided some information on 2 recent transfers for possible STEMIS and requested some feedback on timing of acceptance. I will get with Natalie for follow up.

Met with behavioral health committee in Andrews to discuss Behavioral Health facility to provide updates on timing and funding opportunities.

Ft Stockton- Met with ED staff no issues with recent transfers, Dr Pinnow there and asked about MCH acute telemedicine. He stated they have med staff meeting and he will discuss with team today. I will follow up with Betsey for follow up meeting as well.

Pecos- Met with ED staff and case manager in ED. Vince new CEO currently at conference, I will set up a follow up time to meet with him. ED stated no issues with transfers. I did remind them we are no longer using Xferall. No needs at this time.

Month 24'	On Demand	Scheduled
January	21	152
February	30	71
March	16	85
April	8	

